

2020 to
2024

Shire of Northampton Corporate
Business Plan



Revised:
Shire of Northampton
2020 to 2024

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Our Vision

A proud and unique community recognising the past and creating the future.

Our Mission

The Shire of Northampton will provide community leadership by modelling and supporting economic, environmental and social development within the Shire.

Our Values

The Community Strategic Plan was first developed in 2009 through a number of consultative sessions with Shire employees, community representatives and elected members. As a result of these sessions the following values of the Shire of Northampton were determined:

- Honesty and Integrity
- Proactive Approach
- Dialogue
- Environmental Responsibility
- Diligence

Community consultation on the Community Strategic Plan has occurred each year since 2009 however the values have remained unchanged.

Our Shire

The Shire of Northampton is approximately 475km north of Perth with an area of 12,499 square kilometres. The closest regional centre to Northampton is Geraldton, 50 kilometres to the south.

The Shire has two main town centres, Northampton and Kalbarri. The smaller towns or rural hubs are Binnu, Isseka, Port Gregory, Ajana and Horrocks.

The predominant industries in the shire are broad acre agriculture, fishing and tourism, Garnet mining and Betocarotene production.

The Shire had a population of 3,319 at the 2016 Australian Bureau of Statistics Census. It is estimated that the population will remain stable over the next 10 years.

The population comprises 52% males and 48% females. The median age is 51 years which is higher than the State average of 36 years. Changes in age structure and cultural diversity of residents will pose significant challenges in the management of current and future demand for quality lifestyles.

Northampton is a diverse community ranging from the traditional farming and fishing community to tourism. With a beautiful stretch of coast line the coastal towns of Horrocks, Port Gregory and in particular Kalbarri are popular tourist destinations. The Shire has also proven to be a popular base for fly-in fly-out mine works and their families and for active retirees relocating from the north of the State. With the towns of Northampton and Kalbarri being some 110kms apart it is important that the Shire provide infrastructure in both locations.

Kalbarri has a district high school to year 12 with Northampton's to year 10. Due to the close proximity of Northampton to Geraldton most high school children are retained in the town as there is a bus service to Geraldton. Therefore, throughout the Shire there is a high demand for infrastructure suitable for the youth.

Governance

The Shire of Northampton residents and ratepayers are represented by 9 Councillors. The Shire is split into 2 wards and the number of Councillors representing each ward is based on the population within the ward. The wards are:

- Northampton – 5 Councillors
- Kalbarri – 4 Councillors

The term of each Councillor is 4 years. Elections are held in October of every second year. At each election half the Councillors are up for re-election.

Council meetings are held every third Friday of the month at 1pm. In February, May, August and November the Council meetings are held at the Allen Centre in Kalbarri, all other months are held in the Northampton Council Chambers. Should there be any change to Council meeting times this will be advertised and listed on the Council website. Council minutes and agenda are published every month and are available on the Council website www.northampton.wa.gov.au

The Chief Executive Officer (CEO) is employed by the Council to carry out the operations of the Local Government. The CEO employs administrative and works staff to carry out the operations of the Shire. The CEO oversees 4 departments of the Shire being: Administration, Works, Health/Building and Planning. Each department is headed by a member of the Executive Management Team. The Executive Management Team comprises the CEO, Deputy CEO, Manager of Works and Services, Environmental Health Officer/Building Surveyor.

Planning for the Future

Section 5.56 (1) and (2) of the Local Government Act requires that each local government is 'to plan for the future of the district' by developing plans in accordance with regulations. Council is required to have a Community Strategic Plan and a Corporate Business Plan. The Corporate Business Plan has been developed in accordance with the Integrated Planning and Reporting Guidelines developed by the Department of Local Government.

The key requirements of the Corporate Business Plan as set out by the Department of Local Government is:

- The plan is for a minimum of 4 years.
- The plan identifies and prioritises the principal strategies and activities Council will undertake in response to the aspirations and objectives stated in the Strategic Community Plan.
- The plan states the services, operations and projects that a local government will deliver over the period of the plan, method for delivering these and the associated cost.

- The plan references resourcing considerations such as asset management plans, finances and workforce plans.
- Council must adopt the plan by an absolute majority.
- Notice must be given to the public when the plan is adopted or modified.
- The plan is to be reviewed annually.

The Planning Process

The Shires initial Community Strategic Plan was developed in 2009. The new Community Strategic Plan has progressed past the consultation phase and is scheduled to be adopted by Council at the June 2020 Council Meeting.

The plan is reviewed annually to ensure that the goals are still relevant. The Community Strategic Plan identifies the Community's aspirations and objectives and sets out how the Council will achieve the outcomes of those aspirations and objectives over the next 4 financial years. The Corporate Business Plan is used to drive the Annual Budget.

The Corporate Business Plan (CBP) is developed with regard to the following informing strategies and to cater for any anticipated financial impacts as a result of the COVID 19 pandemic:

Asset Management Plans – The asset management plans identify the assets and infrastructure of Council. The plans identify the required asset renewals in order to maintain and/or increase Council's level of service to the community. The outcomes detailed in the asset management plans populate the 4 years of capital expenditure included in the Corporate Business Plan.

Long Term Financial Plan – The Long Term Financial Plan (LTFP) is a 10 year plan. The LTFP is modelled to ensure there is adequate cash flow in the plan to sustain Council's operating requirements. The plan also details the financial ratios which evaluate the financial health and sustainability and measures the impact of decisions in the long term. The first 4 years of the Long Term Financial Plan link directly into the Corporate Business Plan, the Corporate Business Plan provides more detail on specific projects and reinforces the link between these projects and the Community Strategic Plan. The Long Term Financial Plan illustrates the longer term impact of financial decisions and measures the impact on ratios which are used to benchmark Council within the local government industry.

Workforce Plan – The CBP and LTFP identify the financial impact of maintaining Council's workforce for operational and capital activities which is budgeted to increase by 3.0% in 20/21 and 2.0% from 21/22 onwards. This cost is represented in both the Long Term Financial Plan and the Corporate Business Plan. This amount is not the only amount to make up the "Employee Costs" in the Statement of Comprehensive Income by Nature and Type on page 10 of the Corporate Business Plan. The other major cost included here is superannuation. The portion of employee wages costed to capital works has been capitalised and therefore reduces the "Employee Costs" as disclosed in the Statement of Comprehensive Income.

The total employee costs are inflated due to the Northampton Child Care employment costs being included. (refer to page 8 for the Organisational Chart).

In the Asset Management Plans there is an assumption that the operating costs (including employee costs) of any new buildings or sporting infrastructure will be the responsibility of the relevant community organisation or sporting group.

Prioritising Strategies

The Corporate Business Plan must *“Identify and prioritise the principal strategies and activities the Council will undertake in response to the aspirations and objectives stated in the Community Strategic Plan”*.

Council’s Community Strategic Plan was developed with consultation of the community. The strategies developed now form the basis of the Corporate Business Plan.

The Community Strategic Plan developed 5 key operational areas of the Council:

Economic – Enabling a choice of lifestyle through strong business support

Environmental – Provide environmental leadership throughout the Shire

Infrastructure – Comprehensive road, electrical and water services across the Shire.

Social/Community – A vibrant and inclusive community enabling a range of interests and lifestyles.

Organisational and Governance – To be known as the community centrepiece for business and social development.

Within each operational area there are a number of funding strategies detailed in the CBP and LTFP plan. The information on pages 6 to 9 provides an overview of the program areas, the organisational structure and the methodology used to compile the LTFP and subsequently the CBP.

lists the resources available to address the requirements of Councils Community Strategic Plan over the next 4 years. The Corporate Business Plan indicates if the key action is:

- Part of the normal operating budget of Council and which program it belongs to. The total revenue and expenditure by program is shown on page 10 in the Statement of Comprehensive Income by Program.
- Part of the capital budget of Council and which program it belongs to. All capital projects are summarised in the Rate Setting Statement on page 14 The notes following that statement on pages 15 to 20 itemise the individual projects and link these projects to the Community Strategic Plan and Asset Management Plan.
- In the future, and therefore outside of the Corporate Business Plan being the next 4 financial years “NC” means there is no cost associated with the project directly.

The Four Year Budget 2020/21 to 2023/24

The Corporate Business Plan must “state the services, operations and projects that a local government will deliver over the period of the plan, the method for delivering these and the associated costs”.

The Shire of Northampton provides an extensive range of services to the community which fall into the following programs prescribed under the Local Government (Financial Management Regulations 1996.) Each program also has a schedule or program number. This number is used in references throughout the financial statements. Estimates of expenditure and income have been calculated for each of these programs in the Long Term Financial Plan 2020/20 to 2029/30 and the first 4 years have been extracted to form the basis of the Corporate Business Plan’s 4 Year Budget:

General Purpose Funding (3) – expenses and income associated with levying and collecting rates, general purpose grants and interest from investments.

Governance & Administration (4) – relates to the support of members of Council (councillors) and administration and operation of services and facilities to support the Council’s function.

Law, Order and Public Safety (5) – covers expenses and income principally associated with Shire Rangers. This includes administration and implementation of various local laws, animal control (licencing and enforcement), fire prevention and emergency services.

Health (7) – monitoring of food quality and licensing of food premises and pest control measures. Assisting with the provision of Doctors to service the Shire

Education and Welfare (6) – operation of day care centres (excludes aged care facilities from 20/21).

Community Amenities (10) – principally covers operations of waste services (rubbish collection, disposal and refuse site maintenance), town planning and development and urban stormwater drainage functions.

Recreation and Culture (11) – maintenance of halls, sporting facilities, ovals, parks and reserves . The operation of the two libraries and historical buildings are also included.

Transport (12) – maintenance of streets, roads, bridges, parking areas and footpaths including street lighting. Costs associated with the operations of the two works depots and the airport at Kalbarri.

Economic Services (13) – building control services (licences), support for the local tourist centres in Kalbarri and Northampton, area promotion and economic development initiatives under taken by the Shire.

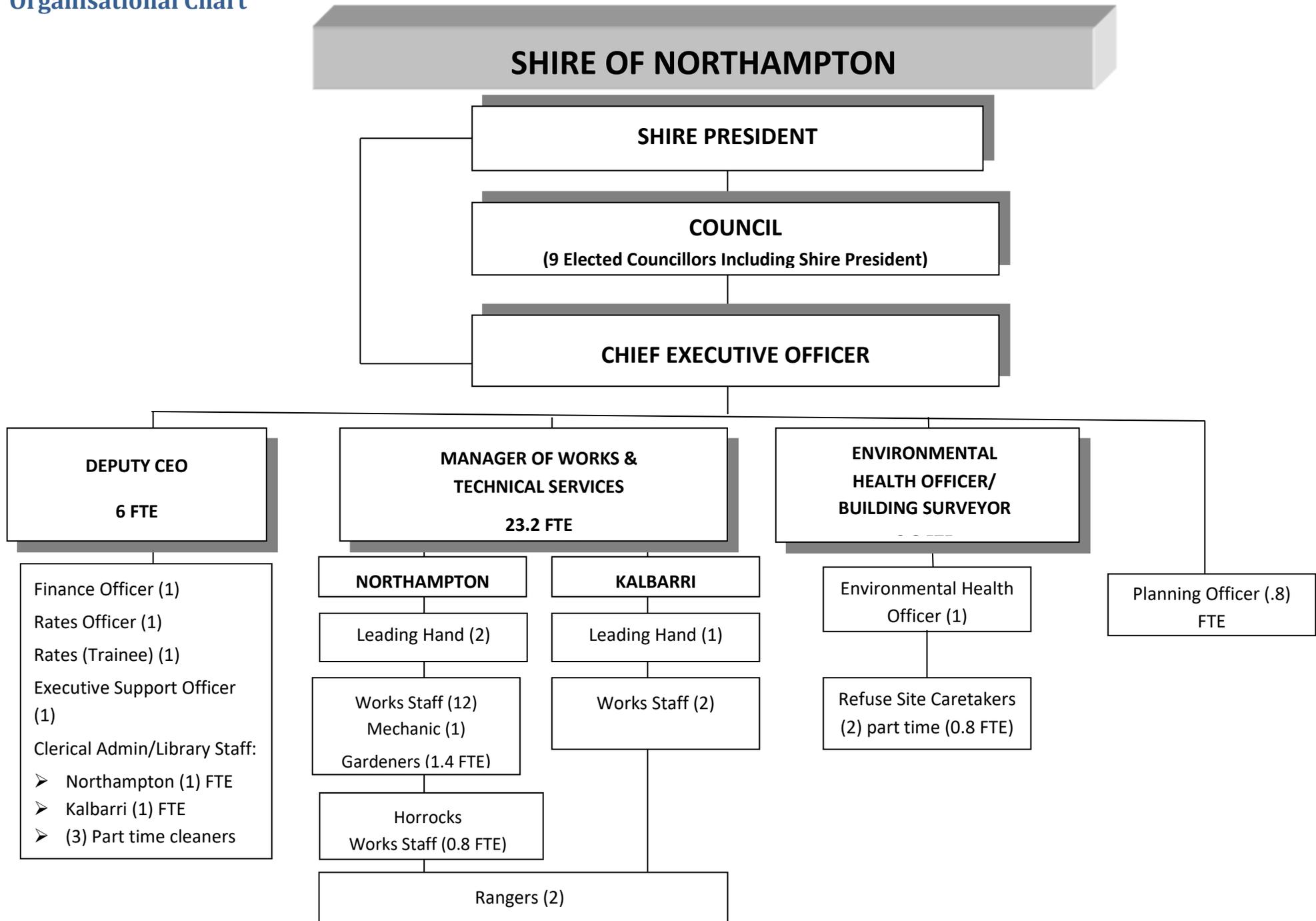
Other Property and Services (14) – private works undertaken by the Shire and operating and maintenance costs of the Shire’s plant and equipment used in maintenance and construction works.

Council employs 41 full-time equivalent staff to carry out services to the Shire. The Services provided by each department are:

Department	Responsible	Services	Program
Administration	Deputy CEO	Governance/Administration	4
		General Purpose Funding	3
		Law, Order & Public Safety (Fire and Emergency Management Related)	5
		Libraries (part of Recreation and culture)	11
Works and Technical services	Manager of Works & Technical Services	Law, Order & Public Safety	5
		Recreation & Culture - parks and ovals	11
		Transport	12
		Other Property and Services	14
Health & Building	Environmental Health Officer/Building Surveyor	Education & Welfare	6
		Health	7
		Housing - maintenance	9
		Community Amenities - waste services	10
		Recreation & Culture - maintenance of halls and sporting facilities	11
		Economic Services	13
Town Planning	Planning Officer & Consultant	Community Amenities - Town Planning	10

The CEO oversees the operations of all Departments and is generally responsible for all Governance matters and deals directly with the elected members. The Shire's organisational structure further illustrates the staff responsible for the various services of Council.

Organisational Chart



The 4 year budget is made up of operating and capital income and expenditure.

The *operating income and expenditure* has been calculated based on the 2019/20 annual budget and expected out-turn for 2019/2020 with some minor adjustments for changes which were known at the time of producing this report. Each component of operating income and expenditure has been increased by a percentage which is noted on the Statement of Comprehensive Income by Nature and Type on page 10. The operating income and expenditure is the cost of providing services.

The *capital income and expenditure* have been derived directly from Council's Asset Management Plans. Pages 15 to 20 detail all capital expenditure and references which Asset Management Plan the project has been derived from. Capital revenue information is provided in detail on page 11 of the Statement of Comprehensive Income by Nature and Type.

Summary capital and operating income and expenditure information are included in the Rate Setting Statement on page 14 and illustrates how Council will fund both the capital projects and annual operations and services. The 4 year budget is extracted from the Long Term Financial Plan 2020/21 to 2029/30. The Long Term Financial Plan includes various ratios and benchmarks which measures the long term financial sustainability of Council. The Long Term Financial Plan contains further detail including a Cash Flow Statement, Balance Sheet (including the detail of the opening and closing positions), Equity Statement, Depreciation Schedule, Loan Repayment Schedule and Cash Reserves. Any ratios that include depreciation in the calculation have been adversely impacted by the revaluation and revised depreciation calculation.

Most capital projects other than plant purchases are subject to grant funding approvals. The Statement of Comprehensive Income by Nature and Type on page 11 discloses further detail regarding the grant funding for various projects.

Conclusion – Implementation and Review

Council will review the Corporate Business Plan each year between the months of February and April. This will allow the corresponding year of the Corporate Business Plan to accurately inform the annual budget. Each review will be carried out with consideration of changing internal, external, community and business environments.

In addition Council's Annual Report will contain:

- i. An overview of the Strategic Community Plan and the Corporate Business Plan, which together constitute the Plan for the Future
- ii. Major initiatives to commence or continue in the next financial year
- iii. Any modifications that has been made to the Strategic Community Plan during the financial year; and
- iv. Any significant modifications that was made to the Corporate Business Plan during the financial year.

Council generally release their Annual Report between October and December following the end of the financial year. The Annual Report is available to the public and the public are invited to attend the Annual Electors Meeting following the release of the Annual Report.

Shire of Northampton Corporate Business Plan 2020 - 2023

Statement of Comprehensive Income by Nature and Type

	Actual	Budget	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	% Increase or reference
	18/19	19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	
INCOME: REVENUES FROM ORDINARY ACTIVITIES							
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS							
Rates	4,574	4,704	4,706	4,847	4,944	5,043	0% - 3%
Operating Grants, Subsidies & Contributions	2,522	1,558	1,584	2,368	2,415	2,463	0% - 2%
Fees & Charges	1,391	1,281	1,121	1,154	1,177	1,201	0% - 3%
Interest Earnings	108	106	50	100	105	110	
Other Revenue	366	-	-	-	-	-	
Total Revenue	8,962	7,649	7,461	8,469	8,641	8,817	
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES							
EXCLUDING LOSS ON ASSET DISPOSAL							
Employee Costs	(3,175)	(3,366)	(3,389)	(3,456)	(3,526)	(3,596)	2% - 3%
Materials & Contracts	(2,634)	(2,165)	(2,178)	(2,221)	(2,266)	(2,311)	2%
Utilities	(390)	(320)	(320)	(336)	(336)	(353)	0% - 5%
Depreciation	(2,132)	(2,149)	(2,478)	(2,462)	(2,462)	(2,455)	
Interest Expenses	(47)	(65)	(72)	(64)	(57)	(49)	
Insurance	(276)	(209)	(220)	(231)	(242)	(255)	5.0%
Other Expenditure	(432)	(467)	(400)	(400)	(400)	(400)	
Total Expenditure	(9,086)	(8,741)	(9,056)	(9,171)	(9,289)	(9,419)	
Sub-total	(124)	(1,092)	(1,596)	(702)	(647)	(602)	
Non-Operating Grants, Subsidies & Contributions	1,559	1,500	817	810	695	569	Note 1
Profit / (Loss) on Asset Disposals	6	(9)	-	-	-	-	
Sub-total	1,565	1,492	817	810	695	569	
NET RESULT							
	1,441	400	(778)	108	48	(33)	
Other Comprehensive Income							
Changes in Valuation of non-current assets	-	-	-	-	-	-	
Total Other Comprehensive Income	-	-	-	-	-	-	
TOTAL COMPREHENSIVE INCOME	1,441	400	(778)	108	48	(33)	

Shire of Northampton Corporate Business Plan 2020 - 2023

Statement of Comprehensive Income by Nature and Type

NOTE 1 - NON OPERATING GRANTS AND SUBSIDIES & CONTRIBUTIONS	AMP		2021 / 2021	2022 / 2022	2022 / 2023
	2019 / 2020	2020 / 2021			
	\$000s	\$000s	\$000s	\$000s	\$000s
Regional Road Group Projects	229	357	242	248	
Roads to Recovery Projects	453	453	453	321	
R4R Road Construction Projects	0	0	0	0	
R4R Road Construction Projects	0	0	0	0	
Relocation of Northampton Bowling Club					
- CSRFF	85				
- Bowling Club Contribution	50				
	817	810	695	569	

* Grant funding is now in doubt, projects have remained in the plans as alternative sources of funding will be pursued.

Shire of Northampton Corporate Business Plan 2020 - 2023 Statement of Comprehensive Income by Program

Schedule Ref	Actual 18/19	Budget 19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES						
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS						
4	57	60	60	63	64	65
3	6,301	5,650	5,462	6,391	6,521	6,655
5	554	73	73	76	78	79
7	40	40	40	42	43	43
6	247	226	226	235	240	245
9	60	53	53	56	57	58
10	924	886	886	922	940	959
11	83	81	81	85	86	88
12	170	180	180	187	191	195
13	274	275	275	286	291	297
14	253	123	123	127	130	133
Total Revenue	8,962	7,649	7,461	8,469	8,641	8,817
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES						
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS						
4	(859)	(896)	(927)	(939)	(951)	(965)
3	(264)	(220)	(228)	(231)	(234)	(237)
5	(531)	(339)	(351)	(355)	(360)	(365)
7	(205)	(168)	(174)	(176)	(179)	(181)
6	(344)	(298)	(308)	(312)	(316)	(321)
9	(96)	(92)	(96)	(97)	(98)	(99)
10	(1,494)	(1,585)	(1,640)	(1,661)	(1,682)	(1,706)
11	(1,701)	(1,640)	(1,697)	(1,718)	(1,740)	(1,765)
12	(2,929)	(2,949)	(3,059)	(3,106)	(3,154)	(3,207)
13	(466)	(468)	(484)	(490)	(497)	(504)
14	(150)	(20)	(21)	(21)	(21)	(22)
Total Expenditure	(9,039)	(8,676)	(8,985)	(9,107)	(9,232)	(9,370)
Sub-total	(77)	(1,027)	(1,524)	(638)	(590)	(553)

Shire of Northampton Corporate Business Plan 2020 - 2023

Statement of Comprehensive Income by Program

Schedule Ref	Actual 18/19	Budget 19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
FINANCE COSTS						
Education and Welfare	(12)	(17)	(16)	(16)	(15)	(14)
Housing	(9)	(8)	(7)	(6)	(4)	(3)
Recreation and Culture	(1)	(11)	(12)	(11)	(10)	(8)
Transport	(4)	(8)	(15)	(13)	(10)	(7)
Other Property and Services	(22)	(21)	(21)	(19)	(18)	(17)
	(47)	(65)	(72)	(64)	(57)	(49)
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS						
Governance	-	-	-	-	-	-
Law, Order, Public Safety	-	-	-	-	-	-
Education and Welfare	53	-	-	-	-	-
Community Amenities	-	-	-	-	-	-
Recreation and Culture	262	147	135	-	-	-
Transport	1,244	1,353	682	810	695	569
Economic Services	-	-	-	-	-	-
Other Property and Services	-	-	-	-	-	-
Sub-total	1,559	1,500	817	810	695	569
PROFIT / (LOSS) ON DISPOSAL OF ASSETS						
Sub-total	6	9	-	-	-	-
	6	(9)	-	-	-	-
NET RESULT	1,441	400	(778)	108	48	(33)
Other Comprehensive Income						
Changes in Valuation of non-current assets	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	1,441	400	(778)	108	48	(33)

Shire of Northampton Corporate Business Plan 2020 - 2023

Rate Setting Statement

	Actual 18/19	Budget 19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
REVENUES						
Rate Levies	4534	4662	4,706	4,847	4,944	5,043
Other Revenue	4436	3007	3,572	4,432	4,393	4,343
Revenues Sub-total	8971	7669	8,278	9,279	9,337	9,386
EXPENSES						
All Operating Expenses	(9,089)	(8,770)	(9,056)	(9,171)	(9,289)	(9,419)
Net Operating Profit/(Loss)	(118)	(1,101)	(778)	108	48	(33)
NON CASH ITEMS						
(Profit)/Loss on Asset Disposals	-6	8.72	-	-	-	-
Depreciation on Assets	2132	2,149	2,478	2,462	2,462	2,455
Sub-total	2,126	2,158	2,478	2,462	2,462	2,455
CAPITAL EXPENDITURE AND REVENUE						
1 Development of Land Held for Resale	-	-	-	-	-	-
2 Movements in Provisions and Accruals	(80)	(117)	-	-	-	-
3 Proceeds from Sale of Land	-	-	-	-	-	-
4 Purchase Land and Buildings	(255)	(854)	(207)	(120)	(90)	(40)
5 Infrastructure Assets - Roads	(2,256)	(1,928)	(1,556)	(1,796)	(1,565)	(1,445)
6 Infrastructure Assets - Other	(615)	(980)	(297)	(202)	(50)	-
7 Purchase Plant and Equipment	(858)	(751)	(361)	(603)	(654)	(662)
8 Purchase Furn and Equipment	(32)	(22)	-	-	-	-
9 Proceeds Disposal of Assets	135	117	114	158	182	166
10 Repayment of Debentures	(134)	(157)	(190)	(196)	(203)	(161)
11 Proceeds from New Debentures	500	365	-	-	-	-
Self-supporting Loan Principal	35	36	34	36	37	39
Transfers to Reserves	(157)	(60)	(67)	(67)	(67)	(67)
Transfers from Reserves	168	59	100	-	-	-
Net Cash From Investing Activities	(3,548)	(4,292)	(2,429)	(2,790)	(2,409)	(2,169)
ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FW	1,745	1,735	507	(222)	(442)	(341)
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FI	1,764	507	(222)	(442)	(341)	(88)
CONTROL = 0						

Refer to the Balance Sheet and Equity Statements in the LTFP to see surplus/deficit detail

Shire of Northampton Corporate Business Plan 2020 - 2023

Notes for Capital Section of Rate Setting Statement

PURCHASE OF LAND AND BUILDINGS		AMP Ref	Strategic Plan Key Action	RSS Ref	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s	2023 / 2024 \$000s
Allen Centre - Guttering/Facial's	Buildings - Apx B		1.1.1/5.2.1		207			40
Jakes Point Ablution Building	Buildings - Apx C		4.6.1				90	
Jetty Ablution Building	Buildings - Apx C		4.6.1			100		
Kings Park Ablution Building	Buildings - Apx B		4.6.1			20		
Northampton Cemetery - Memorial Tree Shelter	Buildings - Apx B		4.6.1	3	207	120	90	40
PURCHASE OF INFRASTRUCTURE ASSETS		AMP Ref	Strategic Plan Key Action	RSS Ref	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s	2023 / 2024 \$000s
OTHER								
Horrocks Community Centre Access Steps	Rec - Apx C		4.5.1		8			
Parkland Shelter - Horrocks	Rec - Apx C		4.5.1		11			
Kalbarri Foreshore - Bin Surrounds	Rec - Apx C		4.5.1			42		
Kalbarri Foreshore - Marina Playground	Rec - Apx C		4.5.1			100		
Kalbarri Foreshore - Outdoor Gym (Chinamans)	Rec - Apx C		3.5.1		0	60		
Port Gregory Foreshore - Shelters Carpark (2)	Rec - Apx C		4.5.1		24			
Port Gregory Foreshore - Shelters Beach (4)	Rec - Apx C		4.5.1				50	
Guide Park - Skate Park Redevelopment	Rec - Apx C		3.5.1		254			
Northampton Bowling Club - Synthetic Green	Rec - Apx B		3.5.1	5	297	202	50	0

Shire of Northampton Corporate Business Plan 2020 - 2023

Notes for Capital Section of Rate Setting Statement

PURCHASE OF INFRASTRUCTURE ASSETS		AMP	Strategic Plan	RSS	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024
ROADS	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s	\$000s
Bateman St - Construct and seal 210m	Transport Apx B	1.1.3		44				
Balla Whelarra Road - Reseal	Transport Apx B	1.1.3						455
Binnu East Road Reseal (0 - 14.4 slk)	Transport Apx B	1.1.3		420				
Binnu West Road - Reconstruct floodway at SLK 2.85	Transport Apx B	1.1.3						150
Burges St Northampton - Construct & bitumen seal	Transport Apx B	1.1.3		60				60
Fifth Ave - Construct & Seal	Transport Apx B	1.1.3		120				
Grey St - Construct Parallell Parking	Transport Apx B	1.1.3			251			
Grey St - Stage 1 Asphalt reseal	Transport Apx B	1.1.3				251		
Grey St - Stage 2 Asphalt reseal	Transport Apx B	1.1.3					251	
Gwalla Street - Bitumen Seal Western Section	Transport Apx B	1.1.4			128			
O'Connor & Lauder St - Binnu (School Route)	Transport Apx B	1.1.3				67		
Smith Street - Asphalt 0.400 to 0.66	Transport Apx B	1.1.3		70				
Kalbarri Road Reseal (48 - 58 slk)	Transport Apx B	1.1.3		344				
Kalbarri Road Reseal (28 - 38 slk)	Transport Apx B	1.1.3			353			372
Northampton - Nabawa Road Reseal (0 - 4.38 slk)	Transport Apx B	1.1.3			182			
Northampton - Port Gregory Road Reseal (0 - 5.32 slk)	Transport Apx B	1.1.3			216			
Parker & Wundi - Construct and Seal 2.3km	Transport Apx B	1.1.3					400	
Smith Street - Kerb renewal and seal (0.0 - 0.4 & 0.66 - 0.77)	Transport Apx B	1.1.3					110	
Reseals	Transport Apx B	1.1.3					13	
Reseals	Transport Apx B	1.1.3		20				
Reseals	Transport Apx B	1.1.3			22			
Reseals	Transport Apx B	1.1.3					44	
Reseals	Transport Apx B	1.1.3		18				
Reseals	Transport Apx B	1.1.3		27				
Reseals	Transport Apx B	1.1.3					12	
Reseals	Transport Apx B	1.1.3						
Reseals	Transport Apx B	1.1.3		14				
Reseals	Transport Apx B	1.1.3			32			
Reseals	Transport Apx B	1.1.3						
Reseals	Transport Apx B	1.1.3		22				
Reseals	Transport Apx B	1.1.3						
Reseals	Transport Apx B	1.1.3		27				
Reseals	Transport Apx B	1.1.3						

Shire of Northampton Corporate Business Plan 2020 - 2023

Notes for Capital Section of Rate Setting Statement

PURCHASE OF INFRASTRUCTURE ASSETS		AMP	Strategic Plan	RSS	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024
ROADS (Continued)		Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Reseals	John St (0.21 - 0.38 slk)	Transport Apx B	1.1.3				31	
Reseals	Karina Mews - Reseal and Replace Kerb	Transport Apx B	1.1.3		40			
Reseals	Nanda Drive (1.58 - 2.14 slk)	Transport Apx B	1.1.3		21			
Reseals	Ogilvie East Road (0 - 3.2 slk)	Transport Apx B	1.1.3			135		
Reseals	Pelican Road (0 - 0.46 slk)	Transport Apx B	1.1.3			20		
Reseals	Stephen St - Asphalt Reseal (0.69 - 0.912, 0	Transport Apx B	1.1.3		70			
Car Park	Allen Centre - Kalbarri	Transport Apx B	1.1.4			234		
Car Park	Back Beach - Kalbarri	Transport Apx B	1.1.4				150	
Car Park	Jakes Point - Kalbarri	Transport Apx B	1.1.4		62			
Car Park	Siphons - Kalbarri	Transport Apx B	1.1.4					115
Car Park	Essex Street - North of Hampton Gardens	Transport Apx B	1.1.4					83
Footpaths	Auger Street (Smith to Mallard)	Transport Apx B	3.2.3 & 3.2.4			50		
Footpaths	Clotworthy St (Grey to Smith)	Transport Apx B	3.2.3 & 3.2.4			53		
Footpaths	Grey St Kalbarri (Allen Centre)	Transport Apx B	3.2.3 & 3.2.4		43			
Footpaths	Hackney St Kalbarri - School to Post Office	Transport Apx B	3.2.3 & 3.2.4		20			
Footpaths	Ralph Street	Transport Apx B	3.2.3 & 3.2.4				124	
Footpaths	Red Bluff Road to Red Bluff Carpark	Transport Apx B	3.2.3 & 3.2.4		50			
Footpaths	Stephen St - Renew Hampton Rd to West St	Transport Apx B	3.2.3 & 3.2.4		57			
Footpaths	Nanda Drive - Red Bluff to Pederick	Transport Apx B	3.2.3 & 3.2.4					210
Footpaths	George Grey Drive - Red Bluff to Eco Flora	Transport Apx B	3.2.3 & 3.2.4		7			
Footpaths	Essex Street - Long vehicle parking to RSL	Transport Apx B	3.2.3 & 3.2.4					
All key actions in Strategy 3.2 relate to roadworks					1556	1796	1565	1445
					4			

Shire of Northampton Corporate Business Plan 2020 - 2023

Notes for Capital Section of Rate Setting Statement

PURCHASE OF PLANT AND EQUIPMENT		AMP Ref	Strategic Plan Key Action	RSS Ref	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s	2023 / 2024 \$000s
4WD	CEO	Plant Appx B					60	
4WD	Deputy CEO	Plant Appx B			43			40
4WD	Manager of Works	Plant Appx B			60			60
Car	EHO	Plant Appx B				30		
Grader	Northampton	Plant Appx B				342	420	
Loader	Northampton	Plant Appx B						234
Loader	Kalbarri	Plant Appx B			83			
Tractor	Northampton	Plant Appx B						190
Multi Roller	Northampton	Plant Appx B				85		
Truck	Northampton	Plant Appx B			175			
Truck M'tce	Northampton	Plant Appx B						
Utility	Kalbarri Gardener	Plant Appx B					39	
Utility	Kalbarri Leading Hand	Plant Appx B					48	
Utility	Kalbarri Ranger	Plant Appx B					39	
Utility	Kalbarri Mtce	Plant Appx B						43
Utility	Northampton Gardener	Plant Appx B				40		43
Utility	Northampton Mtce Grader Operator	Plant Appx B					48	
Utility	Northampton Mechanic	Plant Appx B						
Utility	Northampton Const Leading Hand	Plant Appx B				54		
Utility	Northampton Mtce Leading Hand	Plant Appx B				52		
Utility	Northampton Ranger	Plant Appx B						52
				6	361	603	654	662

Shire of Northampton Corporate Business Plan 2020 - 2023

Notes for Capital Section of Rate Setting Statement

PROCEEDS FROM SALE OF PLANT AND EQUIPMENT		AMP Ref	Strategic Plan Key Action	RSS Ref	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s	2023 / 2024 \$000s
4WD	CEO	Plant Appx B			21		30	20
4WD	Deputy CEO	Plant Appx B			30			30
4WD	Manager of Works	Plant Appx B				15		
Car	EHO	Plant Appx B					100	
Grader	Northampton	Plant Appx B				103		
Loader	Northampton	Plant Appx B						70
Loader	Kalbarri	Plant Appx B						
Tractor	Northampton	Plant Appx B			10			10
Multi Roller	Northampton	Plant Appx B				25		
Truck	Northampton	Plant Appx B						
Truck M'tce	Northampton	Plant Appx B			53			
Utility	Kalbarri Gardener	Plant Appx B					12	
Utility	Kalbarri Leading Hand	Plant Appx B					14	
Utility	Kalbarri Ranger	Plant Appx B					12	
Utility	Kalbarri M'tce	Plant Appx B						13
Utility	Northampton Gardener	Plant Appx B						13
Utility	Northampton M'tce Grader Operator	Plant Appx B				5		
Utility	Northampton Mechanic	Plant Appx B					14	
Utility	Northampton Const Leading Hand	Plant Appx B				5		
Utility	Northampton M'tce Leading Hand	Plant Appx B				5		
Utility	Northampton Ranger	Plant Appx B						10
					114	158	182	166

Shire of Northampton Corporate Business Plan 2020 - 2023

Notes for Capital Section of Rate Setting Statement

REPAYMENT OF LOANS		AMP	RSS	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Loan 152 - CEO Residence*	N/A	5.1.5		19	20	21	22
Loan 153 - Plant	N/A			43	45	46	0
Loan 154 - Staff Housing	N/A			35	37	38	39
Loan 155 - Pioneer Lodge *	N/A			15	16	16	17
Loan 156 - RSL Hall Northampton	N/A			46	47	48	49
Loan 157 - Plant Loan	N/A			32	32	33	33
* Self-Supporting Loan			8	190	196	203	161
SELF SUPPORTING PRINCIPAL							
REPAID							
Loan 152 - CEO Residence*	N/A			19	20	21	22
Loan 155 Pioneer Lodge *	N/A		9	15	16	16	17
				34	36	37	39
TRANSFERS TO RESERVE							
Leave Reserve				10	10	10	10
Roadworks Reserve				2	2	2	2
Kalbarri Airport Reserve				20	20	20	20
Computer & Office Equipment Reserve				2	2	2	2
Land & Building Reserve			10	13	13	13	13
				67	67	67	67
TRANSFERS FROM RESERVE							
Tourism Infrastructure Reserve			11	100	0	0	0
				100	0	0	0

Shire of Northampton Corporate Business Plan 2020 - 2029

Variable Assumptions Underpinning the Plan

	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
OPERATING REVENUES										
Rates - Annual Increases	0.0%	3.0%	2.0%	2.0%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Rates - Growth in Rate Base	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Grants, Subsidies and Contributions	0.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Non-operating Grants, Subsidies, Contributions				based on individual projects						
Fees and Charges	0.0%	3.0%	2.0%	2.0%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Interest Yield			Interest yield has reduced with fall in investment interest rates							
Other revenue			Nil revenue is classed in "other"							
OPERATING EXPENSES										
Employee Costs	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Materials and Contracts	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Utility Charges	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Depreciation on Non-current Assets (see below)										
Interest Expense (based on estimated borrowings)	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Insurance Expense			based on loans in place now, will need to alter if new loans are raised							
Other Expenditure			No inflation applied							
CAPITAL ASSETS										
Average Depreciation - Buildings	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Average Depreciation - Furniture and Equipment	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Average Depreciation - Plant and Equipment	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%
Average Depreciation - Infrastructure Roads	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%
Average Depreciation - Infrastructure Other	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%

Shire of Northampton Long Term Financial Plan 2020 - 2029 Statement of Comprehensive Income by Nature and Type

	Actual 18/19 \$000s	Budget 19/20 \$000s	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
			\$000s	\$000s								
INCOME: REVENUES FROM ORDINARY ACTIVITIES												
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Rates	4,574	4,704	4,706	4,847	4,944	5,043	5,118	5,195	5,273	5,352	5,432	5,514
Operating Grants, Subsidies & Contributions	2,522	1,558	1,584	2,368	2,415	2,463	2,512	2,563	2,614	2,666	2,720	2,774
Fees & Charges	1,391	1,281	1,121	1,154	1,177	1,201	1,219	1,237	1,256	1,275	1,294	1,313
Interest Earnings	108	106	50	100	105	110	115	115	115	115	115	115
Other Revenue	366	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	8,962	7,649	7,461	8,469	8,641	8,817	8,965	9,110	9,258	9,408	9,561	9,716
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES												
EXCLUDING LOSS ON ASSET DISPOSAL												
Employee Costs	(3,175)	(3,366)	(3,389)	(3,456)	(3,526)	(3,596)	(3,668)	(3,741)	(3,816)	(3,892)	(3,970)	(4,050)
Materials & Contracts	(2,634)	(2,165)	(2,178)	(2,221)	(2,266)	(2,311)	(2,357)	(2,405)	(2,453)	(2,502)	(2,552)	(2,603)
Utilities	(390)	(320)	(320)	(336)	(336)	(353)	(353)	(371)	(371)	(389)	(389)	(409)
Depreciation	(2,132)	(2,149)	(2,478)	(2,462)	(2,462)	(2,455)	(2,440)	(2,427)	(2,417)	(2,398)	(2,387)	(2,383)
Interest Expenses	(47)	(65)	(72)	(64)	(57)	(49)	(41)	(36)	(31)	(26)	(21)	(16)
Insurance	(276)	(209)	(220)	(231)	(242)	(255)	(267)	(281)	(295)	(309)	(325)	(341)
Other Expenditure	(432)	(467)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Total Expenditure	(9,086)	(8,741)	(9,056)	(9,171)	(9,289)	(9,419)	(9,527)	(9,660)	(9,782)	(9,917)	(10,045)	(10,202)
Sub-total	(124)	(1,092)	(1,596)	(702)	(647)	(602)	(562)	(550)	(524)	(508)	(484)	(486)
Non-Operating Grants, Subsidies & Contribution Profit / (Loss) on Asset Disposals	1,559	1,500	817	810	695	569	653	599	619	-	-	-
Sub-total	6	(9)	-	-								
NET RESULT	1,441	400	(778)	108	48	(33)	92	50	96	(508)	(484)	(486)
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
Changes in Valuation of non-current assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	1,441	400	(778)	108	48	(33)	92	50	96	(508)	(484)	(486)

Shire of Northampton Long Term Financial Plan 2020-2029 Statement of Comprehensive Income by Program

	Actual 18/19	Budget 19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES												
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Governance	57	60	60	63	64	65	66	68	69	70	72	73
General Purpose Funding	6,301	5,650	5,462	6,391	6,521	6,655	6,759	6,861	6,963	7,068	7,174	7,281
Law, Order, Public Safety	554	73	73	76	78	79	81	83	84	86	88	89
Health	40	40	40	42	43	43	44	45	46	47	48	49
Education and Welfare	247	226	226	235	240	245	250	255	260	265	270	276
Housing	60	53	53	56	57	58	59	60	61	63	64	65
Community Amenities	924	886	886	922	940	959	978	998	1,018	1,038	1,059	1,080
Recreation and Culture	83	81	81	85	86	88	90	92	93	95	97	99
Transport	170	180	180	187	191	195	199	203	207	211	215	220
Economic Services	274	275	275	286	291	297	303	309	315	322	328	335
Other Property and Services	253	123	123	127	130	133	135	138	141	144	146	149
Total Revenue	8,962	7,649	7,461	8,469	8,641	8,817	8,965	9,110	9,258	9,408	9,561	9,716
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES												
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS												
Governance	(859)	(896)	(927)	(939)	(951)	(965)	(976)	(988)	(1,000)	(1,014)	(1,027)	(1,043)
General Purpose Funding	(264)	(220)	(228)	(231)	(234)	(237)	(240)	(243)	(246)	(249)	(252)	(256)
Law, Order, Public Safety	(531)	(339)	(351)	(355)	(360)	(365)	(369)	(374)	(378)	(384)	(389)	(395)
Health	(205)	(168)	(174)	(176)	(179)	(181)	(183)	(185)	(188)	(190)	(193)	(196)
Education and Welfare	(344)	(298)	(308)	(312)	(316)	(321)	(324)	(328)	(332)	(337)	(341)	(347)
Housing	(96)	(92)	(96)	(97)	(98)	(99)	(101)	(102)	(103)	(105)	(106)	(108)
Community Amenities	(1,494)	(1,585)	(1,640)	(1,661)	(1,682)	(1,706)	(1,725)	(1,747)	(1,769)	(1,793)	(1,817)	(1,845)
Recreation and Culture	(1,701)	(1,640)	(1,697)	(1,718)	(1,740)	(1,765)	(1,785)	(1,808)	(1,830)	(1,856)	(1,879)	(1,909)
Transport	(2,929)	(2,949)	(3,059)	(3,106)	(3,154)	(3,207)	(3,252)	(3,312)	(3,359)	(3,411)	(3,460)	(3,519)
Economic Services	(466)	(468)	(484)	(490)	(497)	(504)	(509)	(516)	(522)	(530)	(536)	(545)
Other Property and Services	(150)	(20)	(21)	(21)	(21)	(22)	(22)	(22)	(22)	(23)	(23)	(23)
Total Expenditure	(9,039)	(8,676)	(8,985)	(9,107)	(9,232)	(9,370)	(9,485)	(9,624)	(9,751)	(9,891)	(10,023)	(10,186)
Sub-total	(77)	(1,027)	(1,524)	(638)	(590)	(553)	(520)	(514)	(493)	(482)	(462)	(469)

Shire of Northampton Long Term Financial Plan 2020-2029
Statement of Comprehensive Income by Program

	Actual 18/19	Budget 19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
FINANCE COSTS												
Education and Welfare	(12)	(17)	(16)	(16)	(15)	(14)	(13)	(13)	(12)	(11)	(10)	(9)
Housing	(9)	(8)	(7)	(6)	(4)	(3)	(4)	-	-	-	-	-
Recreation and Culture	(1)	(11)	(12)	(11)	(10)	(8)	(7)	(5)	(4)	(3)	(1)	-
Transport	(4)	(8)	(15)	(13)	(10)	(7)	(5)	(4)	(3)	(2)	(1)	(1)
Other Property and Services	(22)	(21)	(21)	(19)	(18)	(17)	(15)	(14)	(12)	(10)	(9)	(7)
Total Expenditure	(47)	(65)	(72)	(64)	(57)	(49)	(41)	(36)	(31)	(26)	(21)	(16)
Sub-total	(9,086)	(8,741)	(9,056)	(9,171)	(9,289)	(9,419)	(9,527)	(9,660)	(9,782)	(9,917)	(10,045)	(10,202)
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS												
Governance	-	-	-	-	-	-	-	-	-	-	-	-
Law, Order, Public Safety	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-	-	-
Community Amenities	-	-	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	262	147	135	-	-	-	-	-	-	-	-	-
Transport	1,244	1,353	682	810	695	569	653	599	619	-	-	-
Economic Services	-	-	-	-	-	-	-	-	-	-	-	-
Other Property and Services	-	-	-	-	-	-	-	-	-	-	-	-
Sub-total	1,559	1,500	817	810	695	569	653	599	619	-	-	-
PROFIT / (LOSS) ON DISPOSAL OF ASSETS												
Sub-total	6	(9)	-	-	-	-	-	-	-	-	-	-
NET RESULT	1,441	400	(778)	108	48	(33)	92	50	96	(508)	(484)	(486)
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
Changes in Valuation of non-current ass	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	1,441	400	(778)	108	48	(33)	92	50	96	(508)	(484)	(486)

Shire of Northampton Long Term Financial Plan 2020 - 2029 Cash Flow Statement

	Actual	Budget	19/20 Est	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	19/20	O/turn	\$000s									
CASH FLOWS FROM OPERATING ACTIVITIES													
RECEIPTS													
Rates	4,604	4,704	4,706	4,706	4,847	4,944	5,043	5,118	5,195	5,273	5,352	5,432	5,514
Operating Grants, Subsidies & Contributions	2,493	1,558	2,634	1,584	2,368	2,415	2,463	2,512	2,563	2,614	2,666	2,720	2,774
Fees & Charges	1,391	1,281	1,250	1,121	1,154	1,177	1,201	1,219	1,237	1,256	1,275	1,294	1,313
Interest Earnings	108	106	75	50	100	105	110	115	115	115	115	115	115
Goods & Services Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	366	-	-	-	-	-	-	-	-	-	-	-	-
Receipts Sub-total	8,962	7,649	8,665	7,461	8,469	8,641	8,817	8,965	9,110	9,258	9,408	9,561	9,716
PAYMENTS													
Employee Costs (Operating Only)	(3,195)	(3,366)	(3,350)	(3,389)	(3,456)	(3,526)	(3,596)	(3,668)	(3,741)	(3,816)	(3,892)	(3,970)	(4,050)
Materials & Contracts	(2,912)	(2,165)	(2,100)	(2,178)	(2,221)	(2,266)	(2,311)	(2,357)	(2,405)	(2,453)	(2,502)	(2,552)	(2,603)
Utilities (gas, electricity, water, etc.)	(390)	(320)	(330)	(320)	(336)	(336)	(353)	(371)	(371)	(371)	(389)	(389)	(409)
Insurance	(276)	(209)	(221)	(220)	(231)	(242)	(255)	(267)	(281)	(295)	(309)	(325)	(341)
Interest	(48)	(65)	(65)	(72)	(64)	(57)	(49)	(41)	(36)	(31)	(26)	(21)	(16)
Goods & Services Tax	7	-	-	-	-	-	-	-	-	-	-	-	-
Other	(432)	(467)	(450)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Payments Sub-total	(7,246)	(6,591)	(6,516)	(6,578)	(6,709)	(6,827)	(6,964)	(7,087)	(7,233)	(7,365)	(7,519)	(7,657)	(7,819)
Net Cash Provided by (Used in) Operating Activities	1,717	1,057	2,149	882	1,760	1,814	1,853	1,878	1,878	1,893	1,889	1,904	1,898
CASH FLOWS FROM INVESTING ACTIVITIES													
Payments for Development of Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments for Purchase of Property, Plant & Equipment	(1,145)	(1,627)	(1,600)	(568)	(723)	(744)	(702)	(538)	(606)	(688)	(350)	(650)	(700)
Payments for Construction of Infrastructure	(2,871)	(2,908)	(2,750)	(1,852)	(1,998)	(1,615)	(1,445)	(1,654)	(1,470)	(1,770)	(1,500)	(1,500)	(1,500)
Payments for financial assets at fair value through P&L	(70)	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Advances	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants / Contributions for the Development of Assets	1,559	1,500	1,550	817	810	695	569	653	599	619	-	-	-
Proceeds from Sale of Plant and Equipment	135	117	165	114	158	182	166	150	197	188	75	200	200
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Investing Activities	(2,391)	(2,918)	(2,635)	(1,489)	(1,752)	(1,482)	(1,412)	(1,389)	(1,280)	(1,651)	(1,775)	(1,950)	(2,000)

Shire of Northampton Long Term Financial Plan 2020 - 2029
Cash Flow Statement

	Actual 18/19	Budget 19/20	19/20 Est O/turn	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CASH FLOWS FROM FINANCING ACTIVITIES													
Repayment of Debentures	(134)	(157)	(160)	(190)	(196)	(203)	(161)	(166)	(129)	(132)	(136)	(140)	(87)
Proceeds from Self Supporting Loans	35	36	36	34	36	37	39	41	43	45	47	49	50
Proceeds from New Borrowings	500	365	340	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Financing Activities	401	244	216	(156)	(161)	(165)	(122)	(124)	(86)	(87)	(89)	(91)	(36)
NET INCREASE (DECREASE) IN CASH HELD	(274)	(1,616)	(270)	(763)	(153)	167	319	365	512	155	25	(137)	(139)
Cash at Beginning of Year	3,173	2,880	1,735	1,465	702	549	716	1,036	1,400	1,913	2,068	2,093	1,956
Cash at the End of Year	2,899	1,264	1,465	702	549	716	1,036	1,400	1,913	2,068	2,093	1,956	1,818

Shire of Northampton Long Term Financial Plan 2020 - 2029 Balance Sheet

	Actual 18/19	Est O/T 19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	2,899	1,264	702	549	716	1,036	1,400	1,913	2,068	2,093	1,956	1,818
Other Financial Assets at amortised cost	35	35	35	35	35	35	35	35	35	35	35	35
Receivables	504	500	500	500	500	500	500	500	500	500	500	500
Inventories	8	8	8	8	8	8	8	8	8	8	8	8
Inventories - Land Held for Resale	235	235	235	235	235	235	235	235	235	235	235	235
Total Current Assets	3,680	2,042	1,480	1,327	1,494	1,813	2,178	2,691	2,846	2,871	2,734	2,595
NON-CURRENT ASSETS												
Receivables	68	400	618	582	545	505	464	421	376	329	280	229
Other Financial Assets at amortised cost	654	0	0	0	0	0	0	0	0	0	0	0
Financial Assets at fair value through P&L	70	70	70	70	70	70	70	70	70	70	70	70
Property, Plant and Equipment	30,357	31,876	31,492	31,239	30,989	30,719	30,313	29,940	29,666	29,188	28,893	28,650
Infrastructure	95,129	94,246	94,458	94,812	94,778	94,573	94,582	94,406	94,533	94,389	94,246	94,106
Total Non-Current Assets	126,279	126,592	126,638	126,703	126,381	125,868	125,429	124,838	124,646	123,976	123,489	123,056
Total Assets	129,959	128,634	128,118	128,030	127,875	127,681	127,607	127,528	127,492	126,847	126,224	125,651
LIABILITIES												
CURRENT LIABILITIES												
Payables	743	500	500	500	500	500	500	500	500	500	500	500
Current Portion of Long Term Borrowings	157	157	190	196	203	161	166	129	132	136	140	87
Provisions	735	720	700	700	700	700	700	700	700	700	700	700
Total Current Liabilities	1,635	1,377	1,390	1,396	1,403	1,361	1,366	1,329	1,332	1,336	1,340	1,287
NON-CURRENT LIABILITIES												
Long Term Borrowings	1,429	1,579	1,382	1,180	1,019	853	725	592	456	316	229	229
Provisions	48	50	50	50	50	50	50	50	50	50	50	50
Total Non-Current Liabilities	1,477	1,629	1,432	1,230	1,069	903	775	642	506	366	279	279
Total Liabilities	3,113	3,006	2,823	2,626	2,472	2,264	2,140	1,971	1,839	1,702	1,619	1,566
NET ASSETS	126,846	125,628	125,295	125,404	125,404	125,417	125,467	125,557	125,653	125,145	124,604	124,085

Shire of Northampton Long Term Financial Plan 2020 - 2029 Balance Sheet

	Actual	Est O/T	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028
	\$000s											
NET CURRENT ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	2,899	1,264	702	549	716	1,036	1,400	1,913	2,068	2,093	1,956	1,818
Receivables	504	500	500	500	500	500	500	500	500	500	500	500
Inventories	8	8	8	8	8	8	8	8	8	8	8	8
Inventories - Land Held for Resale	235	235	235	235	235	235	235	235	235	235	235	235
Total Current Assets	3,646	2,007	1,445	1,292	1,459	1,779	2,143	2,656	2,811	2,836	2,699	2,561
LIABILITIES												
CURRENT LIABILITIES												
Payables	743	500	500	500	500	500	500	500	500	500	500	500
Current Portion of Long Term Borrowings	157	157	190	196	203	161	166	129	132	136	140	87
Provisions	735	720	700	700	700	700	700	700	700	700	700	700
Total Current Liabilities	1,635	1,377	1,390	1,396	1,403	1,361	1,366	1,329	1,332	1,336	1,340	1,287
NET CURRENT ASSETS	2,010	630	55	(105)	56	418	778	1,327	1,479	1,500	1,359	1,274
LESS: Restricted Reserves	(926)	(927)	(932)	(999)	(1,065)	(1,132)	(1,198)	(1,265)	(1,331)	(1,398)	(1,464)	(1,531)
LESS: Restricted Muni	0	0	0	0	0	0	0	0	0	0	0	0
LESS: Land Held for Resale	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)
ADD: Principal Loan Repayments	157	157	190	196	203	161	166	129	132	136	140	87
ADD: Cash-backed Leave Reserve	735	720	700	700	700	700	700	700	700	700	700	700
OPENING/CLOSING FUNDS	1,741	345	(222)	(442)	(341)	(88)	210	656	745	703	500	295

Shire of Northampton Long Term Financial Plan 2020 - 2029 Equity Statement

	Actual	Budget	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
EQUITY												
RETAINED SURPLUS												
Balance 1 July	78,992	80,444	80,843	80,098	80,139	80,121	80,021	80,046	80,030	80,059	80,059	79,484
Transfer from / (to) Reserve	12	(1)	34	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)
Net Result	1,441	400	(778)	108	48	(33)	92	50	96	(508)	(508)	(484)
Balance 30 June	80,444	80,843	80,098	80,139	80,121	80,021	80,046	80,030	80,059	79,484	79,484	78,934
CASH BACKED RESERVES												
Balance 1 July	938	926	927	894	960	1,027	1,093	1,160	1,226	1,293	1,293	1,359
Transfer from / (to) Reserve	(12)	1	(34)	67	67	67	67	67	67	67	67	67
Balance 30 June	926	927	894	960	1,027	1,093	1,160	1,226	1,293	1,359	1,359	1,426
ASSET REVALUATION RESERVE												
Balance 1 July	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469
TOTAL EQUITY												
Balance 30 June	123,840	124,239	123,461	123,569	123,617	123,584	123,675	123,725	123,821	123,313	123,313	122,829
Net Assets as Balance Sheet	126,846	125,628	125,295	125,404	125,404	125,417	125,467	125,557	125,653	125,145	124,604	124,085

Shire of Northampton Long Term Financial Plan 2020 - 2029 Rate Setting Statement

	Actual 18/19	Budget 19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
REVENUES												
Rate Levies (Under adopted assumptions)	4534	4662	4,706	4,847	4,944	5,043	5,118	5,195	5,273	5,352	5,432	5,514
Other Revenue excluding revaluation	4436	3007	2,755	3,622	3,698	3,775	3,847	3,915	3,985	4,056	4,129	4,203
Revenues Sub-total	8971	7669	7,461	8,469	8,641	8,817	8,965	9,110	9,258	9,408	9,561	9,716
EXPENSES												
All Operating Expenses excluding revaluation	(9,089)	(8,770)	(9,056)	(9,171)	(9,289)	(9,419)	(9,527)	(9,660)	(9,782)	(9,917)	(10,045)	(10,202)
Net Operating Profit/(Loss)	(118)	(1,101)	(1,596)	(702)	(647)	(602)	(562)	(550)	(524)	(508)	(484)	(486)
NON CASH ITEMS												
(Profit)/Loss on Asset Disposals	(6)	9	-	-	-	-	-	-	-	-	-	-
Movements in Provisions and Accruals	(80)	(117)	-	-	-	-	-	-	-	-	-	-
Depreciation on Assets	2,132	2,149	2,478	2,462	2,462	2,455	2,440	2,427	2,417	2,398	2,387	2,383
Sub-total	2,046	2,041	2,478	2,462	2,462	2,455	2,440	2,427	2,417	2,398	2,387	2,383
INVESTING ACTIVITIES												
Non-operating grants, subsidies and contributions	1,559	1,500	817	810	695	569	653	599	619	-	-	-
Purchase Plant and Equipment	(858)	(751)	(361)	(603)	(654)	(662)	(523)	(606)	(688)	(350)	(650)	(700)
Purchase Furn and Equipment	(32)	(22)	-	-	-	-	-	-	-	-	-	-
Purchase Land and Buildings	(255)	(854)	(207)	(120)	(90)	(40)	(15)	-	-	-	-	-
Infrastructure Assets - Roads	(2,256)	(1,928)	(1,556)	(1,796)	(1,565)	(1,445)	(1,654)	(1,470)	(1,770)	(1,500)	(1,500)	(1,500)
Infrastructure Assets - Other	(615)	(980)	(297)	(202)	(50)	-	-	-	-	-	-	-
Proceeds Disposal of Assets	135	117	114	158	182	166	150	197	188	75	200	200
Adjustment Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash From Investing Activities	(2,321)	(2,918)	(1,489)	(1,752)	(1,482)	(1,412)	(1,389)	(1,280)	(1,651)	(1,775)	(1,950)	(2,000)
FINANCING ACTIVITIES												
Repayment of Debentures	(134)	(157)	(190)	(196)	(203)	(161)	(166)	(129)	(132)	(136)	(140)	(87)
Proceeds from New Debentures	500	365	-	-	-	-	-	-	-	-	-	-
Self-supporting Loan Principal	35	36	34	36	37	39	41	43	45	47	49	50
Transfers to Reserves	(157)	(60)	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)
Transfers from Reserves	168	59	100	-	-	-	-	-	-	-	-	-
Net Cash From Financing Activities	412	243	(123)	(227)	(232)	(188)	(191)	(152)	(154)	(155)	(157)	(103)
ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD	1,745	1,735	507	(222)	(442)	(341)	(88)	210	656	745	703	500
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD	1,764	507	(222)	(442)	(341)	(88)	210	656	745	703	500	295
CONTROL = 0	-	(0)	(0)	0	-	(0)	(0)	0	0	-	-	0

Shire of Northampton Long Term Financial Plan 2020 - 2029
Ten Year Capital Works Program

DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
		\$000s									
LAND HELD FOR RESALE											
Horrocks Stage 3 Planning		-	-	-	-	-	-	-	-	-	-
Horrocks Stage 3 Subdivision Works		-	-	-	-	-	-	-	-	-	-
Total Land and Buildings		-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land											
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
Land Purchased - New											
Appx C Buildings AMP		-	-	-	40	15	-	-	-	-	-
Appx B Buildings AMP		-	-	-	-	-	-	-	-	-	-
Appx C Buildings AMP		207	100	90	-	-	-	-	-	-	-
New Buildings		20	20	-	-	-	-	-	-	-	-
Total Land and Buildings		207	120	90	40	15	-	-	-	-	-
Proceeds from Sale of Land											
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
MOTOR VEHICLES											
Admin Vehicles		103	30	60	100	30	60	100	30	60	100
Total Motor Vehicle Purchases		103	30	60	100	30	60	100	30	60	100
Proceeds of Sale											
Book Value Assets Sold		51	15	30	50	15	30	50	15	30	50
Profit / (Loss) on Sale		51	15	30	50	15	30	50	15	30	50
PLANT AND EQUIPMENT											
Works Vehicle & Plant Purchases		258	573	594	562	493	546	588	320	590	600
Total Plant and Equipment		258	573	594	562	493	546	588	320	590	600
Proceeds of Sale											
Book Value Assets Sold		63	143	152	116	135	167	138	60	170	150
Profit / (Loss) on Sale		63	143	152	116	135	167	138	60	170	150
Total		247	445	472	496	373	409	500	275	450	500

Shire of Northampton Long Term Financial Plan 2020 - 2029 Ten Year Capital Works Program

DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
		\$000s									
FURNITURE AND EQUIPMENT											
Furniture & Equipment		-	-	-	-	-	-	-	-	-	-
Proceeds of Sale		-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE - ROADS											
New/Upgrade Projects	Appx B Transport AMP	224	128	467	60	840	840	635	-	-	-
Renewals	Appx B Transport AMP	1,093	1,224	824	977	380	380	885	1,250	1,250	1,250
Car Park Renewal	Appx B Transport AMP										
Car Park New	Appx B Transport AMP	62	234	150	198	125	125	125	125	125	125
Footpaths Renewal	Appx B Transport AMP	150	107	-	210	-	125	125	125	125	125
Footpaths New	Appx B Transport AMP	27	103	124	-	197	-	-	-	-	-
Total Infrastructure Roads		1,556	1,796	1,565	1,445	1,654	1,470	1,770	1,500	1,500	1,500
INFRASTRUCTURE - OTHER											
Recreation - New	Appx C Recreation AMP	-	-	-	-	-	-	-	-	-	-
Recreation - Renewal	Appx B Recreation AMP	297	202	50	-	-	-	-	-	-	-
Total Infrastructure Other		297	202	50	-						
CAPITAL WORKS TOTAL		2,420	2,721	2,359	2,147	2,192	2,076	2,458	1,850	2,150	2,200
PROCEEDS OF SALE TOTAL		114	158	182	166	150	197	188	75	200	200
BOOK VALUE ASSETS SOLD TOTAL		114	158	182	166	150	197	188	75	200	200
PROFIT / (LOSS) ON SALE		-									

Shire of Northampton Long Term Financial Plan 2020 - 2029 Ten Year Capital Works Program

DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
		\$000s									
RENEWALS AS PER LONG TERM FINANCIAL PLAN		1,243	1,331	824	1,187	492	505	1,010	1,375	1,375	1,375
- Transport		-	100	90	40	15	-	-	-	-	-
- Buildings		297	202	50	-	-	-	-	-	-	-
- Recreation		-	-	-	-	-	-	-	-	-	-
- Plant and Equipment		-	-	-	-	-	-	-	-	-	-
TOTAL RENEWALS		1,539	1,633	964	1,227	507	505	1,010	1,375	1,375	1,375
	NPV Rate 5%	8,942									
RENEWALS AS PER ASSET MANAGEMENT PLANS (refer to Asset Management Strategy CBP/LTFP)		1,243	1,331	824	1,187	492	505	1,010	1,375	1,375	1,375
- Transport		-	100	90	40	15	-	-	-	-	-
- Buildings		297	202	50	-	-	-	-	-	-	-
- Recreation		-	-	-	-	-	-	-	-	-	-
- Plant and Equipment		-	-	-	-	-	-	-	-	-	-
	NPV Rate 5%	1,539	1,633	964	1,227	507	505	1,010	1,375	1,375	1,375
ASSET RENEWAL FUNDING RATIO		8,942									
		100%									

Shire of Northampton Long Term Financial Plan 2020 - 2029 Non-Operating Grants

	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s										
LAND AND BUILDINGS											
Relocation of Northampton Bowling Club											
CSRFF	85										
Bowling Club Contribution	50										
Non-Op Grants for Land and Buildings	135										
INFRASTRUCTURE - ROADS (Would be supported by detailed schedules of road projects)											
Regional Road Group Projects	229	357	242	248	200	146	166				
MIRWA Direct Funding Projects											
Roads to Recovery Projects	453	453	453	321	453	453	453				
Commodity Route											
R4R Road Construction Projects	-	-	-	-	-	-	-	-	-	-	-
Footpath Grants											
Total Infrastructure Roads	682	810	695	569	653	599	619				
INFRASTRUCTURE - OTHER (Would be supported by detailed schedules of projects)											
CLGF											
CSRFF											
Community Contribution											
Lotteries											
Total Infrastructure Other	-										
NON OPERATING GRANTS TOTAL	817	810	695	569	653	599	619				

Shire of Northampton Long Term Financial Plan 2020 - 2029
Loan Repayment Schedule (compiled from amortisation schedules)

	19/20 Est	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LOAN INTEREST REPAYMENTS											
Education & Welfare											
Loan 155 - Pioneer Lodge	17	16	16	15	14	13	13	12	11	10	9
Other Property											
Loan 152 CEO Self Funding Loan	21	19	19	18	17	14	14	12	10	9	7
Total Self Supporting Loans	38	37	35	33	31	26	26	24	21	19	16
Housing											
Loan 154 Staff Housing (Rake Place)	8	7	6	4	3	1	-	-	-	-	-
Recreation & Culture											
Loan 156 - RSL Hall Northampton (\$500k)	11	12	11	10	8	7	5	4	3	1	-
Transport											
Loan 153 - Plant	8	8	6	4	2	-	-	-	-	-	-
Loan 157 - Plant Loan 19/20	0	8	7	6	5	5	4	3	2	1	1
Total Council Loans	27	35	29	24	18	13	9	7	5	3	1
Total Interest	65	72	64	57	49	41	36	31	26	21	16

Shire of Northampton Long Term Financial Plan 2020 - 2029
Loan Repayment Schedule (compiled from amortisation schedules)

	19/20 Est	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
	\$000s										
LOAN PRINCIPAL REPAYMENTS											
Loan 151 - Kalbarri Bowling Club	4	-	-	-	-	-	-	-	-	-	-
Principal Paid	4	-	-	-	-	-	-	-	-	-	-
Principal Outstanding	0	-	-	-	-	-	-	-	-	-	-
Loan 152 CEO Self Funding Loan	312	294	275	255	234	211	188	163	138	110	82
Principal Paid	18	19	20	21	22	23	25	26	27	29	29
Principal Outstanding	294	275	255	234	211	188	163	138	110	82	53
Loan 155 Pioneer Lodge	373	358	343	327	311	294	276	258	239	219	198
Principal Paid	15	15	16	16	17	18	18	19	20	21	22
Principal Outstanding	358	343	327	311	294	276	258	239	219	198	177
Total Self-Supporting Loans											
Principal Paid	36	34	36	37	39	41	43	45	47	49	50
Principal Outstanding	652	618	582	545	505	464	421	376	329	280	229

Shire of Northampton Long Term Financial Plan 2020 - 2029 Loan Repayment Schedule (compiled from amortisation schedules)

	19/20 Est	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Housing											
Loan 154 Staff Housing (Rake Place)	223	189	154	117	79	40	(0)	(0)	(0)	(0)	(0)
Principal Paid	34	35	37	38	39	40	-	-	-	-	-
Principal Outstanding	189	154	117	79	40	(0)	(0)	(0)	(0)	(0)	(0)
Recreation and Culture											
Loan 156 - RSL Hall Northampton (\$500k)	500	454	408	361	312	263	212	161	108	55	(0)
Principal Paid	46	46	47	48	49	50	51	53	54	55	-
Principal Outstanding	454	408	361	312	263	212	161	108	55	(0)	(0)
Transport											
Loan 153 - Plant	175	134	91	46	-	-	-	-	-	-	-
Principal Paid	41	43	45	46	-	-	-	-	-	-	-
Principal Outstanding	134	91	46	-	-	-	-	-	-	-	-
Loan 157 - Plant Loan 19/20 (\$340k)	340	340	308	276	244	210	177	143	108	72	36
Principal Paid	0	32	32	33	33	34	34	35	35	36	36
Principal Outstanding	340	308	276	244	210	177	143	108	72	36	(0)
Council Loans											
Principal Paid	121	156	161	165	122	124	86	87	89	91	36
Principal Outstanding	1,117	961	800	635	514	389	303	216	127	36	(0)
Total All Loans											
Principal Paid	157	190	196	203	161	166	129	132	136	140	87
Principal Outstanding	1,769	1,579	1,382	1,180	1,019	853	725	592	456	316	229

Shire of Northampton Term Financial Plan 2020 - 2029
Depreciation Schedule

DESCRIPTION OF ASSET CLASSES	Actual 18/19	Est O/T 19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LAND AND BUILDINGS												
Opening Value	6,024	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033
Revaluations	-	-	-	-	-	-	-	-	-	-	-	-
Classification Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Land Acquisition	9	-	-	-	-	-	-	-	-	-	-	-
Land Disposed	-	-	-	-	-	-	-	-	-	-	-	-
Total Land	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033
Opening Value	21,711	21,558	21,803	21,681	21,475	21,242	20,963	20,664	20,354	20,048	19,748	19,451
Buildings Acquired	246	652	207	120	90	40	15	-	-	-	-	-
Classification Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Revaluations	-	-	-	-	-	-	-	-	-	-	-	-
Buildings Disposed	-	-	-	-	-	-	-	-	-	-	-	-
Total Buildings	21,957	22,210	22,010	21,801	21,565	21,282	20,978	20,664	20,354	20,048	19,748	19,451
Depreciation	(399)	(407)	(329)	(326)	(323)	(319)	(315)	(310)	(305)	(301)	(296)	(292)
Book Value of Buildings	21,558	21,803	21,681	21,475	21,242	20,963	20,664	20,354	20,048	19,748	19,451	19,160
PLANT AND EQUIPMENT												
Existing Plant and Equipment	3,605	3,865	3,943	3,695	3,661	3,654	3,672	3,573	3,517	3,553	3,381	3,386
Plant & Equipment Acquisition	858	718	361	603	654	662	523	606	688	350	650	700
Fair Value Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Plant & Equipment Disposal	(172)	(180)	(114)	(158)	(182)	(166)	(150)	(197)	(188)	(75)	(200)	(200)
Total Plant & Equipment	4,291	4,403	4,190	4,140	4,133	4,150	4,045	3,982	4,017	3,828	3,831	3,886
Depreciation	(426)	(460)	(495)	(480)	(479)	(478)	(472)	(465)	(463)	(447)	(445)	(448)
Book Value of Vehicles Plant & Equipment	3,865	3,943	3,695	3,661	3,654	3,672	3,573	3,517	3,553	3,381	3,386	3,438

Shire of Northampton Term Financial Plan 2020 - 2029
Depreciation Schedule

DESCRIPTION OF ASSET CLASSES	Actual	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
FURNITURE AND EQUIPMENT Opening Value Furniture and Equipment Acquired Classification adjustment Furniture and Equipment Disposed Total Furniture & Equipment Depreciation Book Value of Furniture & Equipment											
	82	97	83	70	60	51	43	37	31	26	23
	32	-	-	-	-	-	-	-	-	-	-
	(13)	(15)	(12)	(11)	(9)	(8)	(6)	(5)	(5)	(4)	(3)
	100	83	70	60	51	43	37	31	26	23	19
TOTAL PROPERTY PLANT AND EQUIPMENT											
	31,557	31,492	31,239	30,989	30,719	30,313	29,940	29,666	29,188	28,893	28,650
New Property Plant and Equipment	973	454	565	562	536	388	409	500	275	450	500
Total	32,395	32,330	32,057	31,801	31,525	31,107	30,722	30,440	29,941	29,638	29,393
Depreciation	(838)	(838)	(818)	(812)	(806)	(794)	(782)	(774)	(753)	(745)	(744)
Fair Value Adjustment	-	-	-	-	-	-	-	-	-	-	-
Book Value	31,557	31,492	31,239	30,989	30,719	30,313	29,940	29,666	29,188	28,893	28,650
INFRASTRUCTURE (ALL) Existing Infrastructure Classification Adjustment New Infrastructure Developed Total Infrastructure Depreciation Fair Value Adjustment Book Value Infrastructure Total Assets Total Depreciation Depreciation on New Assets											
	93,552	94,246	94,458	94,812	94,778	94,573	94,582	94,406	94,533	94,389	94,246
	-	-	-	-	-	-	-	-	-	-	-
	2,871	1,852	1,998	1,615	1,445	1,654	1,470	1,770	1,500	1,500	1,500
	96,423	96,098	96,456	96,427	96,223	96,227	96,052	96,176	96,033	95,889	95,746
(1,294)	(1,640)	(1,644)	(1,650)	(1,649)	(1,646)	(1,646)	(1,643)	(1,643)	(1,645)	(1,642)	
95,129	94,458	94,812	94,778	94,573	94,582	94,406	94,533	94,389	94,246	94,106	
Total Assets	126,686	125,950	126,051	125,767	125,292	124,895	124,346	124,200	123,577	123,140	122,756
Total Depreciation	(2,132)	(2,478)	(2,462)	(2,462)	(2,455)	(2,440)	(2,427)	(2,417)	(2,398)	(2,387)	(2,383)
Depreciation on New Assets		14	39	52	55	34	47	52	16	52	58

Shire of Northampton Long Term Financial Plan 2020 - 2029

Key Performance Indicators

Scenario 1

	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
OPERATING SURPLUS RATIO										
Operating Revenue	7,461	8,469	8,641	8,817	8,965	9,110	9,258	9,408	9,561	9,716
Less Operating Exp incl interest & depreciation	(9,056)	(9,171)	(9,289)	(9,419)	(9,527)	(9,660)	(9,782)	(9,917)	(10,045)	(10,202)
= Net Operating Surplus	1,596	702	647	602	562	550	524	508	484	486
Divided by Own Source Revenue (Rates)	4,706	4,847	4,944	5,043	5,118	5,195	5,273	5,352	5,432	5,514
Ratio Target - (+ve) Between 0% and 15%	-33.91%	-14.48%	-13.09%	-11.94%	-10.98%	-10.58%	-9.93%	-9.50%	-8.90%	-8.81%
CURRENT RATIO										
Current Assets	1,480	1,327	1,494	1,813	2,178	2,691	2,846	2,871	2,734	2,595
Less Restricted Assets	(932)	(999)	(1,065)	(1,132)	(1,198)	(1,265)	(1,331)	(1,398)	(1,464)	(1,531)
= Net Current Assets	548	328	429	681	980	1,426	1,514	1,473	1,270	1,065
Divided by Current Liabilities less	1,390	1,396	1,403	1,361	1,366	1,329	1,332	1,336	1,340	1,287
Current Liabilities ass'd with Restricted Assets	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)
= Net Current Liabilities	690	696	703	661	666	629	632	636	640	587
Ratio Target > or = to 1	0.79	0.47	0.61	1.03	1.47	2.27	2.39	2.32	1.98	1.81
Assumed Leave Cash Reserve same as Provision	700	700	700	700	700	700	700	700	700	700
OWN SOURCE REVENUE COVERAGE RATIO										
OWN Source Operating Revenue	5,877	6,101	6,226	6,354	6,453	6,548	6,644	6,742	6,841	6,942
Divided by Operating Expense	9,056	9,171	9,289	9,419	9,527	9,660	9,782	9,917	10,045	10,202
Ratio Target > or = to 40%	64.9%	66.5%	67.0%	67.5%	67.7%	67.8%	67.9%	68.0%	68.1%	68.0%

Shire of Northampton Long Term Financial Plan 2020 - 2029

Key Performance Indicators

Scenario 1

	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s									
DEBT SERVICE COVERAGE RATIO										
Operating Surplus before Interest & Depreciation	7,461	8,469	8,641	8,817	8,965	9,110	9,258	9,408	9,561	9,716
= Operating Revenue	(9,056)	(9,171)	(9,289)	(9,419)	(9,527)	(9,660)	(9,782)	(9,917)	(10,045)	(10,202)
Less Operating Expenses	2,550	2,526	2,519	2,504	2,481	2,463	2,448	2,424	2,408	2,400
Except Interest Expense and Depreciation	954	1,824	1,871	1,902	1,919	1,913	1,924	1,915	1,925	1,914
= OSBID	228	225	222	171	166	121	118	115	112	53
Divided by Principal and Interest										
Ratio Target > or = 2	4	8	8	11	12	16	16	17	17	36
ASSET SUSTAINABILITY RATIO										
Capital Renewal Expenditure	1,900	2,136	1,528	1,889	1,030	1,111	1,698	1,725	2,025	2,075
Divided by Depreciation Expense	2,478	2,462	2,462	2,455	2,440	2,427	2,417	2,398	2,387	2,383
Ratio Target 90% to 110%	76.7%	86.7%	62.1%	76.9%	42.2%	45.8%	70.3%	71.9%	84.8%	87.1%
ASSET CONSUMPTION RATIO										
Deprec'd Replace't Cost Assets (Written Down Value)	125,950	126,051	125,767	125,292	124,895	124,346	124,200	123,577	123,140	122,756
Divided by Current Replacement Cost	184,033	184,794	185,907	186,584	187,951	189,384	190,659	190,995	191,636	192,294
Ratio Target 50% to 75%	68.4%	68.2%	67.7%	67.2%	66.5%	65.7%	65.1%	64.7%	64.3%	63.8%
Assumed Current Replacement Cost	183,330									
New Assets Acquired at Cost	689	721	1,061	622	1,333	1,386	1,223	320	590	600
Depreciation on New Assets	14	39	52	55	34	47	52	16	52	58
New Current Replacement Cost	184,033	184,794	185,907	186,584	187,951	189,384	190,659	190,995	191,636	192,294
OWN SOURCE REVENUE COVERAGE RATIO										
Operating Revenue	7,461	8,469	8,641	8,817	8,965	9,110	9,258	9,408	9,561	9,716
Less Revenue from other sources	1,584	2,368	2,415	2,463	2,512	2,563	2,614	2,666	2,720	2,774
= Own Source Revenue	5,877	6,101	6,226	6,354	6,453	6,548	6,644	6,742	6,841	6,942
Divided by Operating Expenses	9,056	9,171	9,289	9,419	9,527	9,660	9,782	9,917	10,045	10,202
Ratio Target over 40%	64.9%	66.5%	67.0%	67.5%	67.7%	67.8%	67.9%	68.0%	68.1%	68.0%

Shire of Northampton Long Term Financial Plan 2020 - 2029

Key Performance Indicators

Scenario 1

	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
ASSET RENEWAL FUNDING RATIO										
Net Present Value of Planned Renewal Expenditure	1,539									
Divided by NPV of Asset Mgmt Plan Projections	1,539									
Ratio Target 95% to 105%	100.0%									

Shire of Northampton Long Term Financial Plan 2020 - 2029
Cash Reserves

	18/19	19/20 Est	Budget	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	Actual	O/T	19/20	\$000s									
LEAVE RESERVE													
Opening Balance	238	246	246	254	264	274	284	294	304	314	324	334	344
Transfer to Reserve	8	8	10	10	10	10	10	10	10	10	10	10	10
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	246	254	256	264	274	284	294	304	314	324	334	344	354
ROADWORKS RESERVE													
Opening Balance	26	28	28	29	31	33	35	37	39	41	43	45	47
Transfer to Reserve	1	1	2	2	2	2	2	2	2	2	2	2	2
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	28	29	30	31	33	35	37	39	41	43	45	47	49
KALBARRI AIRPORT RESERVE													
Opening Balance	45	65	65	85	105	125	145	165	185	205	225	245	265
Transfer to Reserve	20	20	20	20	20	20	20	20	20	20	20	20	20
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	65	85	86	105	125	145	165	185	205	225	245	265	285
COMPUTER AND OFFICE EQUIPMENT RESERVE													
Opening Balance	32	33	33	34	36	38	40	42	44	46	48	50	52
Transfer to Reserve	1	1	1	2	2	2	2	2	2	2	2	2	2
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	33	34	34	36	38	40	42	44	46	48	50	52	54
PLANT RESERVE													
Opening Balance	-	-	-	0	0	0	0	0	0	0	0	0	0
Transfer to Reserve	-	0	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	-	0	-	0									
HOUSE AND BUILDING RESERVE													
Opening Balance	98	110	110	121	133	146	158	171	183	196	208	221	233
Transfer to Reserve	12	11	12	13	13	13	13	13	13	13	13	13	13
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	110	121	122	133	146	158	171	183	196	208	221	233	246

Shire of Northampton Long Term Financial Plan 2020 - 2029
Cash Reserves

	18/19 Actual	19/20 Est O/T	Budget 19/20	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
KALBARRI AGED PERSONS ACCOMMODATION RESERVE													
Opening Balance	227	59	59	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(168)	(59)	(59)	-	-	-	-	-	-	-	-	-	-
Balance 30 June	59	-	0	-									
TOURISM INFRASTRUCTURE RESERVE													
Opening Balance	-	100	100	100	-	-	-	-	-	-	-	-	-
Transfer to Reserve	100	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	(100)	-	-	-	-	-	-	-	-	-
Balance 30 June	100	100	100	-									
PORT GREGORY WATER SUPPLY RESERVE													
Opening Balance	37	37	37	37	37	37	37	37	37	37	37	37	37
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	37	37	37	37	37	37	37	37	37	37	37	37	37

Shire of Northampton Long Term Financial Plan 2020 - 2029
Cash Reserves

	18/19	19/20 Est	Budget	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030
	Actual	O/T	19/20	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LAND DEVELOPMENT RESERVE													
Opening Balance	235	249	249	307	327	347	367	387	407	427	447	467	487
Transfer to Reserve	14	58	15	20	20	20	20	20	20	20	20	20	20
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	249	307	264	327	347	367	387	407	427	447	467	487	507
TOTAL RESERVES													
Opening Balance	938	926	926	966	932	999	1,065	1,132	1,198	1,265	1,331	1,398	1,464
Transfer to Reserve	157	98	60	67	67	67	67	67	67	67	67	67	67
Transfer From Reserve	(168)	(59)	(59)	(100)	-	-	-	-	-	-	-	-	-
Total Reserves 30 June	926	966	927	932	999	1,065	1,132	1,198	1,265	1,331	1,398	1,464	1,531



REVISED 20/21 – 29/30
ASSET MANAGEMENT
STRATEGY

Northampton Shire Council
Projected Capital Upgrade/New Works Program - Plant and Equipment

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2020/21	1	4WD Wagon - Manager of Works	\$ 60,000	\$ 30,000	\$ 30,000
	2	AWD Car - Deputy CEO	\$ 43,000	\$ 21,000	\$ 22,000
	5	Case International Tractor & Attachments	\$ 83,000	\$ 10,000	\$ 73,000
	7	Truck - Maintenance Northampton	\$ 175,000	\$ 53,000	\$ 122,000
		Total	\$ 361,000	\$ 114,000	\$ 247,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2021/22	1	2WD Car - EHO	\$ 30,000	\$ 15,000	\$ 15,000
	2	Loader - Northampton	\$ 342,000	\$ 103,000	\$ 239,000
	3	Truck Crew Cab - Northampton	\$ 85,000	\$ 25,000	\$ 60,000
	4	Utility - Mntce Grader (deferred from 2020/21)	\$ 40,000	\$ 5,000	\$ 35,000
	5	Utility – LH Maintenance Northampton	\$ 52,000	\$ 5,000	\$ 47,000
	6	Utility – LH Road Construction	\$ 54,000	\$ 5,000	\$ 49,000
		Total	\$ 603,000	\$ 158,000	\$ 445,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2022/23	1	4WD Wagon - CEO	\$ 60,000	\$ 30,000	\$ 30,000
	2	Utility - Kalbarri Leading Hand	\$ 48,000	\$ 14,000	\$ 34,000
	3	Utility - Northampton Mechanic	\$ 48,000	\$ 14,000	\$ 34,000
	4	Utility - Kalbarri Gardener	\$ 39,000	\$ 12,000	\$ 27,000
	5	Utility - Kalbarri Ranger	\$ 39,000	\$ 12,000	\$ 27,000
	6	Grader & Free Roller	\$ 420,000	\$ 100,000	\$ 320,000
		Total	\$ 654,000	\$ 182,000	\$ 472,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2023/24	1	Utility - Kalbarri M'tce	\$ 43,000	\$ 13,000	\$ 30,000
	2	4WD Wagon - Manager of Works	\$ 60,000	\$ 30,000	\$ 30,000
	3	AWD Car - Deputy CEO	\$ 40,000	\$ 20,000	\$ 20,000
	4	Utility - Northampton Gardener	\$ 43,000	\$ 13,000	\$ 30,000
	6	Utility - Northampton Ranger	\$ 52,000	\$ 10,000	\$ 42,000
	7	Multi Tyred Roller	\$ 190,000	\$ 10,000	\$ 180,000
	8	Loader - Kalbarri	\$ 234,000	\$ 70,000	\$ 164,000
		Total	\$ 662,000	\$ 166,000	\$ 496,000

Northampton Shire Council
Projected Capital Upgrade/New Works Program - Plant and Equipment

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2024/25	1	2WD Car - EHO	\$ 30,000	\$ 15,000	\$ 15,000
	2	Utility - Northampton Grader Operator	\$ 41,000	\$ 10,000	\$ 31,000
	3	Utility - Northampton Mntce/cleaner	\$ 41,000	\$ 10,000	\$ 31,000
	4	Utility - Northampton Grader Operator	\$ 41,000	\$ 10,000	\$ 31,000
	5	Tip Truck - Northampton (Water Truck)	\$ 270,000	\$ 75,000	\$ 195,000
	4	Truck Trailer	\$ 100,000	\$ 30,000	\$ 70,000
		Total	\$ 523,000	\$ 150,000	\$ 373,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2025/26	1	4WD Wagon - CEO	\$ 60,000	\$ 30,000	\$ 30,000
	2	Utility - Kalbarri Ranger	\$ 40,000	\$ 15,000	\$ 25,000
	3	Loader/Backhoe	\$ 234,000	\$ 70,000	\$ 164,000
	3	Tip Truck - Northampton	\$ 272,000	\$ 82,000	\$ 190,000
		Total	\$ 606,000	\$ 197,000	\$ 409,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2026/27	1	4WD Wagon - Manager of Works	\$ 60,000	\$ 30,000	\$ 30,000
	2	AWD Car - Deputy CEO	\$ 40,000	\$ 20,000	\$ 20,000
	3	Utility - Northampton Ranger	\$ 52,000	\$ 10,000	\$ 42,000
	4	Utility - Leading Hand Main't Northampton	\$ 52,000	\$ 14,000	\$ 38,000
	5	Utility - Leading Cons't Northampton	\$ 54,000	\$ 14,000	\$ 40,000
	6	Grader - Northampton	\$ 430,000	\$ 100,000	\$ 330,000
		Total	\$ 688,000	\$ 188,000	\$ 500,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2027/28	6	Loader Northampton	\$ 350,000	\$ 75,000	\$ 275,000
		Total	\$ 350,000	\$ 75,000	\$ 275,000

Projected Capital Upgrade/New Works Program - Buildings
Revised 2020

Year	Description	Estimate
2020/21	Ablution at Jakes Point	\$207,000
2020/21	Total	\$207,000

Year	Description	Estimate
2021/22	Northampton Cemetery - Memorial Tree Shelter	\$20,000
2021/22	Total	\$20,000

Buildings - Projected 10 year Capital Renewal Works Program - Revised 2020

Planned Renewal Year	Asset ID	Works Description	Renewal Cost (\$)
2021/22	Ablution	Kings Park Ablution Building	\$100,000 \$100,000
2022/23	Ablution	Jetty Ablution Building	\$90,000 \$90,000
2023/24	Administration	Allen Centre Kalbarri - Guttering/Fascias	\$40,000 \$40,000
2024/25	Health	Northampton Doctors Surgery - floor coverings	\$15,000 \$15,000

Recreation - Capital Renewal

2020/21	Port Gregory Foreshore	Shelters in the carpark (4)	\$24,000
	Northampton Bowling Club	Synthetic Green	\$254,000
	Parkland Shelters - Horrocks		\$11,000
	Access Steps from oval to HCC - Horrocks		\$7,500
			\$296,500
2021/22	Kalbarri Foreshore	Outdoor gym - Chinaman's area	\$60,000
		Marina Playground	\$100,000
		Bin Surrounds	\$42,000
			\$202,000
2022/23	Guide Park	Skate park/pump track	\$50,000
			\$50,000

DUAL USE PATHWAY PLAN 2020 TO 2024

Road Name	Works Description	2020/21	2021/22	2022/23	2023/24	2024/25	Beyond 2025
Carried Over from 2019/20							
Stephen Street	Renew from Hampton Rd to West Street	\$ 57,000					
Grey Street	Replace section at Allen Centre	\$ 43,000					
Future Projects							
Auger Street	Smith to Mallard		\$ 50,000				
Clotworthy Street	Grey to Smith (240)		\$ 53,000				
Hackney Street	Section from school to Post Office	\$ 20,000					
Callion Way	Waikiri to Gantheaume (230)					\$ 52,000	
Gantheaume Crescent	Construct Dual Use Pathway Waikiri to Sequita (192)					\$ 43,000	
George Grey Drive	Red Bluff to Eco Flora		\$ 107,000				
Hasleby Street	Construct Dual Use Pathway End of existing to Golf Club					\$ 38,000	
Kaiber Street	Whole Street, east side						\$ 42,000
Nanda Drive	Red Bluff to Pederick (950)				\$ 210,000		
Nanda Drive & Porter St	Porter Street to Sun River Chalets						\$ 75,000
Orabanda Close	Batavia to Gantheaume (120)						\$ 27,000
Ralph Street	Gantheaume to Walker via Harvey (600)			\$ 124,000			
Red Bluff Road	From Red Bluff Road to Red Bluff car park	\$ 50,000					
Sequita Way	Gallant to Gantheaume (180)					\$ 64,000	
Essex Street	From long vehicle parking to RSL	\$ 7,000					
	Total Estimated Cost	\$ 177,000	\$ 210,000	\$ 124,000	\$ 210,000	\$ 197,000	\$ 144,000

CAR PARK DEVELOPMENT WORKS PROGRAM

CAR PARK	Works Description	Year Works Planned				
		2020/21	2021/22	2022/23	2023/24	2024/25
Jakes Beach	Ablutions car park	\$ 62,000				
Allen Centre	Bus & long vehicle parking - asphalt	\$ 234,000				
Back Beach	Seal access road & car park		\$ 150,000			
Porter Street	Skate Park Car Park				\$ 125,000	
Siphons	Seal access road & car park				\$ 115,000	
Essex Street	Car parking on north of Hampton Gardens				\$ 83,000	
Estimated Cost		\$ 62,000	\$ 234,000	\$ 150,000	\$ 198,000	\$ 125,000

Road Name	Works Description	2020-21	Funding Sources		
			Own Resources	RRG	R2R
<u>Projects Carried Over From 2019/20</u>					
Bateman Street	Construct and seal 210m	\$ 44,000	\$ 44,000		
Karina Mews	Reseal and replace kerb	\$ 40,000	\$ 40,000		
Fifth Avenue	Construct & Seal 230m	\$ 60,000	\$ 60,000		
Smith Street	Asphalt 0.400 to 0.66	\$ 70,000	\$ 70,000		
<u>New Projects 2020/21</u>					
Browne Boulevard	Reseal	\$ 20,000	\$ 20,000		
Castaway Street	Reseal	\$ 18,000	\$ 18,000		
Charlton Loop	Reseal	\$ 27,000	\$ 27,000		
Grey Street	Construct parallel parking Includes DUP replace existing \$40,000	\$ 120,000	\$ 120,000		
Jacques Boulevard	Reseal (0 - 0.72 slk)	\$ 27,000	\$ 27,000		
Nanda Drive	Reseal (1.58 - 2.14 slk)	\$ 21,000	\$ 21,000		

Road Name	Works Description	2020-21	Funding Sources		
			Own Resources	RRG	R2R
Kalbarri Road	Reseal (18 - 28 slk)	\$ 343,500	\$ 114,500	\$ 229,000	
Fifth Avenue	Reseal (0.20 - 0.57 slk)	\$ 14,000	\$ 14,000		
Glance Street	Reseal	\$ 22,000	\$ 22,000		
Stephen Street	Asphalt Reseal (0.690 - 0.912 & 0.945-1.005)	\$ 70,000			\$ 70,000
Binnu East Road	Reseal (0 - 14.4 slk)	\$ 420,000	\$ 36,516		\$ 383,484
Estimated Cost		\$ 1,316,500	\$ 634,016	\$ 229,000	\$ 453,484

Road Name	Works Description	2021-22	Funding Sources		
			Own Resources	RRG	R2R
Gwalla Street	Construct and bitumen seal eastern section	\$ 128,000	\$ 128,000		
Forrest Street	Reseal (0.42 - 1.37 slk)	\$ 32,000	\$ 32,000		
Brook Street	Reseal	\$ 22,000	\$ 22,000		
Grey Street	Stage 1 - Asphalt reseal	\$ 251,000	\$ 251,000		
Ogilvie East Road	Reseal (0 - 3.2 SLK)	\$ 135,000		\$ 135,000	
Harney Street	Reseal (0-0.30 SLK)	\$ 13,000	\$ 13,000		
Kalbarri Road	Reseal (28-38 SLK)	\$ 353,000		\$ 235,300	\$ 117,700
Northampton-Nabawa Rd	Reseal (0 0 4.38 SLK) from NWCH	\$ 182,000		\$ 121,300	\$ 60,700
Port Gregory Rd	Reseal (0 - 5.32 SLK)	\$ 216,000	\$ 75,916		\$ 140,084
Pelican Road	Reseal (0 - 0.46 SLK)	\$ 19,500	\$ 19,500		
Estimated Cost		\$ 1,351,500	\$ 541,416	\$ 356,600	\$ 453,484

Road Name	Works Description	2022-23	Funding Sources		
			Own Resources	RRG	R2R
Bruce Road	Reseal	\$ 44,000	\$ 44,000		
Smith Street	Kerb renewal and seal (0.0 to 0.40 & (0.66 to 0.77)	\$ 110,000	\$ 110,000		
Kalbarri Road	Reseal (38 - 48 SLK)	\$ 363,000	\$ 121,000	\$ 242,000	
Anchorage Lane	Reseal	\$ 13,000	\$ 13,000		
Essex Street	Reseal (0 - 0.27 SLK)	\$ 12,000	\$ 12,000		
John Street	Reseal (0.21 - 0.38 SLK) off Forrest	\$ 31,000	\$ 31,000		
O'Connor & Lauder Streets School route - Binnu	Seal O'Connor and section of Lauder	\$ 67,000	\$ 67,000		
Grey Street	Stage 2 - Asphalt reseal	\$ 251,000		\$ 251,000	
Parker & Wundi	Construct and seal 2.3km of Parker & Wundi Roads	\$ 400,000	\$ 197,816	\$ 202,184	
Estimated Cost		\$ 1,291,000	\$ 595,816	\$ 242,000	\$ 453,184

Road Name	Works Description	2023/24	Funding Sources		
			Own Resources	RRG	R2R
Balla Whelarra Road	Reseal	\$ 455,000	\$ 134,325	\$	\$ 320,675
Kalbarri Road	Reseal (48 - 58 SLK)	\$ 372,000	\$ 124,000	\$ 248,000	
Burgess Street - Northampton	Construct and bitumen seal	\$ 60,000	\$ 60,000		
Binnu East Road	Reconstruct floodway at SLK 2.85	\$ 150,000	\$ 150,000		
Estimated Cost		\$ 1,037,000	\$ 468,325	\$ 248,000	\$ 320,675

Road Name	Works Description	2024/25	Funding Sources		
			Own Resources	RRG	R2R
Forrest Street	Reseal (0.42 - 1.37 slk)	\$ 32,000	\$ 32,000		
Ogilvie East Road	Stage 1 - construct eastern 12km section	\$ 840,000	\$ 386,516		\$ 453,484
Binnu East Road	Reconstruct floodway at SLK 2.85	\$ 160,000	\$ 160,000		
Regional Road Group	Projects to be determined	\$ 300,000	\$ 100,000	\$ 200,000	
Estimated Cost		\$ 1,332,000	\$ 678,516	\$ 200,000	\$ 453,484

Road Name	Works Description	2025/26	Funding Sources		
			Own Resources	RRG	R2R
Ogilvie East Road	Stage 2 - construct eastern 12km section	\$ 840,000	\$ 386,516	\$	453,484
	Re-seal Stage 1	\$ 220,000	\$ 74,000	\$ 146,000	
Parker & Wundi	Re-seal new construction works	\$ 80,000	\$ 80,000		
Mortimer Street	Reconstruct and Drainage	\$ 80,000	\$ 80,000		
Estimated Cost		\$ 1,220,000	\$ 620,516	\$ 146,000	\$ 453,484

Road Name	Works Description	2026/27	Funding Sources		
			Own Resources	RRG	R2R
Nanda Drive	Construct unmade section from Walker onto Smith Street	\$ 360,000	\$ 85,000		\$ 275,000
Ogilvie East Road	Reseal Stage 2	\$ 250,000	\$ 84,000	\$ 166,000	
Chilimiony Road	Realign and construct section north of Rob Road for 1km	\$ 275,000	\$ 96,516		\$ 178,484
Estimated Cost		\$ 885,000	\$ 265,516	\$ 166,000	\$ 453,484