

2019 to
2023

Shire of Northampton Corporate Business Plan



Revised:

Shire of Northampton

2019 to 2023

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Our Vision

A proud and unique community recognising the past and creating the future.

Our Mission

The Shire of Northampton will provide community leadership by modelling and supporting economic, environmental and social development within the Shire.

Our Values

The Community Strategic Plan was first developed in 2009 through a number of consultative sessions with Shire employees, community representatives and elected members. As a result of these sessions the following values of the Shire of Northampton were determined:

- Honesty and Integrity
- Proactive Approach
- Dialogue
- Environmental Responsibility
- Diligence

Community consultation on the Community Strategic Plan has occurred each year since 2009 however the values have remained unchanged.

Our Shire

The Shire of Northampton is approximately 475km north of Perth with an area of 12,499 square kilometres. The closest regional centre to Northampton is Geraldton, 50 kilometres to the south.

The Shire has two main town centres, Northampton and Kalbarri. The smaller towns or rural hubs are Binnu, Isseka, Port Gregory, Ajana and Horrocks.

The predominant industries in the shire are broad acre agriculture, fishing and tourism, Garnet mining and Betocarotene production.

The Shire had a population of 3,319 at the 2016 Australian Bureau of Statistics Census. It is estimated that the population will remain stable over the next 10 years.

The population comprises 52% males and 48% females. The median age is 51 years which is higher than the State average of 36 years. Changes in age structure and cultural diversity of residents will pose significant challenges in the management of current and future demand for quality lifestyles.

Northampton is a diverse community ranging from the traditional farming and fishing community to tourism. With a beautiful stretch of coast line the coastal towns of Horrocks, Port Gregory and in particular Kalbarri are popular tourist destinations. The Shire has also proven to be a popular base for fly-in fly-out mine works and their families and for active retirees relocating from the north of the State. With the towns of Northampton and Kalbarri being some 110kms apart it is important that the Shire provide infrastructure in both locations.

Kalbarri has a district high school to year 12 with Northampton's to year 10. Due to the close proximity of Northampton to Geraldton most high school children are retained in the town as there is a bus service to Geraldton. Therefore, throughout the Shire there is a high demand for infrastructure suitable for the youth.

Governance

The Shire of Northampton residents and ratepayers are represented by 9 Councillors. The Shire is split into 2 wards and the number of Councillors representing each ward is based on the population within the ward. The wards are:

- Northampton – 5 Councillors
- Kalbarri – 4 Councillors

The term of each Councillor is 4 years. Elections are held in October of every second year. At each election half the Councillors are up for re-election.

Council meetings are held every third Friday of the month at 1pm. In February, May, August and November the Council meetings are held at the Allen Centre in Kalbarri, all other months are held in the Northampton Council Chambers. Should there be any change to Council meeting times this will be advertised and listed on the Council website. Council minutes and agenda are published every month and are available on the Council website www.northampton.wa.gov.au

The Chief Executive Officer (CEO) is employed by the Council to carry out the operations of the Local Government. The CEO employs administrative and works staff to carry out the operations of the Shire. The CEO oversees 4 departments of the Shire being: Administration, Works, Health/Building and Planning. Each department is headed by a member of the Executive Management Team. The Executive Management Team comprises the CEO, Deputy CEO, Manager of Works and Services, Environmental Health Officer/Building Surveyor.

Planning for the Future

Section 5.56 (1) and (2) of the Local Government Act requires that each local government is 'to plan for the future of the district' by developing plans in accordance with regulations. Council is required to have a Community Strategic Plan and a Corporate Business Plan. The Corporate Business Plan has been developed in accordance with the Integrated Planning and Reporting Guidelines developed by the Department of Local Government.

The key requirements of the Corporate Business Plan as set out by the Department of Local Government is:

- The plan is for a minimum of 4 years.
- The plan identifies and prioritises the principal strategies and activities Council will undertake in response to the aspirations and objectives stated in the Strategic Community Plan.
- The plan states the services, operations and projects that a local government will deliver over the period of the plan, method for delivering these and the associated cost.

- The plan references resourcing considerations such as asset management plans, finances and workforce plans.
- Council must adopt the plan by an absolute majority.
- Notice must be given to the public when the plan is adopted or modified.
- The plan is to be reviewed annually.

The Planning Process

The Shire of Northampton's Community Strategic Plan was first developed in 2009 through a number of consultative sessions with Shire employees, community representatives and elected members. The plan has then been reviewed annually to ensure that the goals are still relevant. The Community Strategic Plan identifies the Community's aspirations and objectives. The Corporate Business Plan sets out how the Council will achieve the outcomes of those aspirations and objectives over the next 4 financial years. The Corporate Business Plan is used to drive the Annual Budget.

The Corporate Business Plan (CBP) is developed with regard to the following informing strategies:

Asset Management Plans – The asset management plans identify the assets and infrastructure of Council. The plans identify the required asset renewals in order to maintain and/or increase Council's level of service to the community. The outcomes of the asset management plans span 10 years, the first 4 make up the capital expenditure of the Corporate Business Plan.

Long Term Financial Plan – The Long Term Financial Plan (LTFP) is a 10 year plan. It focuses on the financial ratios to ensure the financial health of the Local Government and measures the impact of decisions in the long term. The first 4 years of the Long Term Financial Plan link directly into the Corporate Business Plan, the Corporate Business Plan provides more detail on specific projects and reinforces the link between these projects and the Community Strategic Plan. The Long Term Financial Plan illustrates the longer term impact of financial decisions and measures the impact on ratios which are used to benchmark Council within the local government industry.

Workforce Plan – The CBP and LTFP identify the financial impact of maintaining Councils workforce for operational and capital activities which is budgeted to increase by 3.0% each year. This cost is represented in both the Long Term Financial Plan and the Corporate Business Plan. This amount is not the only amount to make up the "Employee Costs" in the Statement of Comprehensive Income by Nature and Type on page 10 of the Corporate Business Plan. The other major cost included here is superannuation. The portion of employee wages costed to capital works has been capitalised and therefore reduces the "Employee Costs" as disclosed in the Statement of Comprehensive Income.

The total employee costs are inflated due to the Northampton Child Care employment costs being included. The only other change in recent years was the appointment of a Caretaker/Supervisor to manage the new camping grounds at Luck Bay (refer to page 8 for the Organisational Chart).

In the Asset Management Plans there is an assumption that the operating costs (including employee costs) of any new buildings or sporting infrastructure will be the responsibility of the relevant community organisation or sporting group.

Prioritising Strategies

The Corporate Business Plan must *“Identify and prioritise the principal strategies and activities the Council will undertake in response to the aspirations and objectives stated in the Community Strategic Plan”*.

Council’s Community Strategic Plan was developed with consultation of the community. The strategies developed now form the basis of the Corporate Business Plan.

The Community Strategic Plan developed 5 key operational areas of the Council:

Economic – Enabling a choice of lifestyle through strong business support

Environmental – Provide environmental leadership throughout the Shire

Infrastructure – Comprehensive road, electrical and water services across the Shire.

Social/Community – A vibrant and inclusive community enabling a range of interests and lifestyles.

Organisational and Governance – To be known as the community centrepiece for business and social development.

Within each operational area there are a number of strategies. The information on pages 6 to 9 addresses each program area and lists the resources available to address the requirements of Councils Community Strategic Plan over the next 4 years. The Corporate Business Plan indicates if the key action is:

- Part of the normal operating budget of Council and which program it belongs to. The total revenue and expenditure by program is shown on page 10 in the Statement of Comprehensive Income by Program.
- Part of the capital budget of Council and which program it belongs to. All capital projects are summarised in the Rate Setting Statement on page 14 The notes following that statement on pages 15 to 20 itemise the individual projects and link these projects to the Community Strategic Plan and Asset Management Plan.
- In the future, and therefore outside of the Corporate Business Plan being the next 4 financial years “NC” means there is no cost associated with the project directly.

The Four Year Budget 2019/20 to 2022/23

The Corporate Business Plan must “state the services, operations and projects that a local government will deliver over the period of the plan, the method for delivering these and the associated costs”.

The Shire of Northampton provides an extensive range of services to the community which fall into the following programs prescribed under the Local Government (Financial Management Regulations 1996.) Each program also has a schedule or program number. This number is used in references throughout the financial statements. Estimates of expenditure and income have been calculated for each of these programs in the Long Term Financial Plan 2019/20 to 2028/29 and the first 4 years have been extracted to form the basis of the Corporate Business Plan’s 4 Year Budget:

General Purpose Funding (3) – expenses and income associated with levying and collecting rates, general purpose grants and interest from investments.

Governance & Administration (4) – relates to the support of members of Council (councillors) and administration and operation of services and facilities to support the Council’s function.

Law, Order and Public Safety (5) – covers expenses and income principally associated with Shire Rangers. This includes administration and implementation of various local laws, animal control (licencing and enforcement), fire prevention and emergency services.

Health (7) – monitoring of food quality and licensing of food premises and pest control measures. Assisting with the provision of Doctors to service the Shire

Education and Welfare (6) – operation of day care centres and aged care facilities.

Community Amenities (10) – principally covers operations of waste services (rubbish collection, disposal and refuse site maintenance), town planning and development and urban stormwater drainage functions.

Recreation and Culture (11) – maintenance of halls, sporting facilities, ovals, parks and reserves . The operation of the two libraries and historical buildings are also included.

Transport (12) – maintenance of streets, roads, bridges, parking areas and footpaths including street lighting. Costs associated with the operations of the two works depots and the airport at Kalbarri.

Economic Services (13) – building control services (licences), support for the local tourist centres in Kalbarri and Northampton, area promotion and economic development initiatives under taken by the Shire.

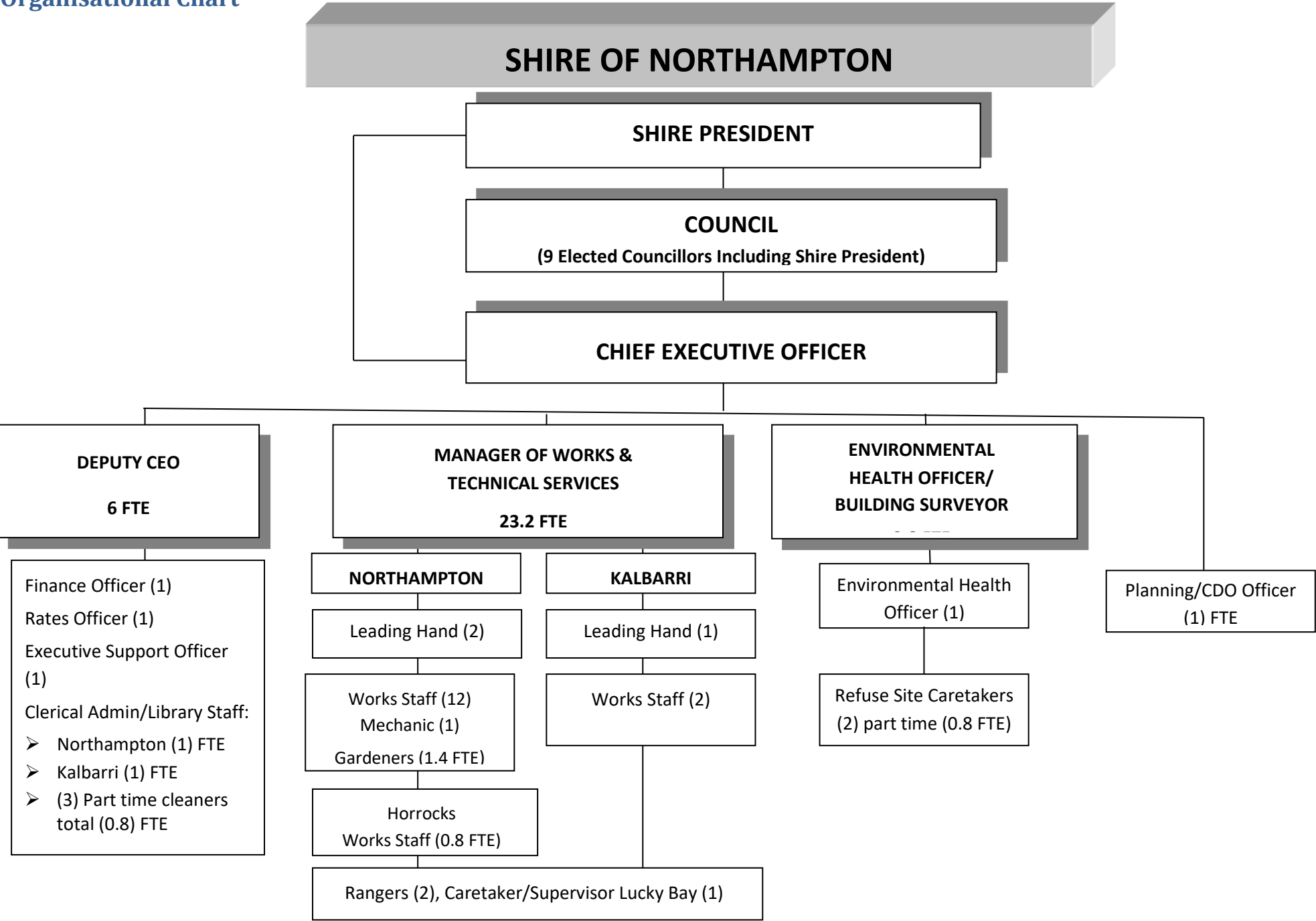
Other Property and Services (14) – private works undertaken by the Shire and operating and maintenance costs of the Shire’s plant and equipment used in maintenance and construction works.

Council employs 41 full-time equivalent staff to carry out services to the Shire. The Services provided by each department are:

Department	Responsible	Services	Program
Administration	Deputy CEO	Governance/Administration	4
		General Purpose Funding	3
		Law, Order & Public Safety (Fire and Emergency Management Related)	5
		Libraries (part of Recreation and culture)	11
Works and Technical services	Manager of Works & Technical Services	Law, Order & Public Safety	5
		Recreation & Culture - parks and ovals	11
		Transport	12
		Other Property and Services	14
Health & Building	Environmental Health Officer/Building Surveyor	Education & Welfare	6
		Health	7
		Housing - maintenance	9
		Community Amenities - waste services	10
		Recreation & Culture - maintenance of halls and sporting facilities	11
		Economic Services	13
Town Planning	Planning Officer & Consultant	Community Amenities - Town Planning	10

The CEO oversees the operations of all Departments and is generally responsible for all Governance matters and deals directly with the elected members. The Shire's organisational structure further illustrates the staff responsible for the various services of Council.

Organisational Chart



The 4 year budget is made up of operating and capital income and expenditure.

The *operating income and expenditure* has been calculated based on the 2018/19 annual budget and expected out-turn for 2018/2019 with some minor adjustments for changes which were known at the time of producing this report. Each component of operating income and expenditure has been increased by a percentage which is noted on the Statement of Comprehensive Income by Nature and Type on page 10. The operating income and expenditure is the cost of providing services.

The *capital income and expenditure* have been derived directly from Council's Asset Management Plans. Pages 15 to 20 detail all capital expenditure and references which Asset Management Plan the project has been derived from. Capital revenue information is provided in detail on page 11 of the Statement of Comprehensive Income by Nature and Type.

Summary capital and operating income and expenditure information are included in the Rate Setting Statement on page 14 and illustrates how Council will fund both the capital projects and annual operations and services. The 4 year budget is extracted from the Long Term Financial Plan 2019/20 to 2028/29. The Long Term Financial Plan includes various ratios and benchmarks which measures the long term financial sustainability of Council. The Long Term Financial Plan contains further detail including a Cash Flow Statement, Balance Sheet (including the detail of the opening and closing positions), Equity Statement, Depreciation Schedule, Loan Repayment Schedule and Cash Reserves. Any ratios that include depreciation in the calculation have been adversely impacted by the revaluation and revised depreciation calculation.

Most capital projects other than plant purchases are subject to grant funding approvals. The Statement of Comprehensive Income by Nature and Type on page 11 discloses further detail regarding the grant funding for various projects.

Conclusion – Implementation and Review

Council will review the Corporate Business Plan each year between the months of February and April. This will allow the corresponding year of the Corporate Business Plan to accurately inform the annual budget. Each review will be carried out with consideration of changing internal, external, community and business environments.

In addition Council's Annual Report will contain:

- i. An overview of the Strategic Community Plan and the Corporate Business Plan, which together constitute the Plan for the Future
- ii. Major initiatives to commence or continue in the next financial year
- iii. Any modifications that was made to the Strategic Community Plan during the financial year; and
- iv. Any significant modifications that was made to the Corporate Business Plan during the financial year.

Council generally release their Annual Report between October and December following the end of the financial year. The Annual Report is available to the public and the public are invited to attend the Annual Electors Meeting following the release of the Annual Report.

Shire of Northampton Corporate Business Plan 2019 - 2022

Statement of Comprehensive Income by Nature and Type

	Actual 17/18	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	% Increase or reference
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	
INCOME: REVENUES FROM ORDINARY ACTIVITIES							
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS							
Rates	4,333	4,623	4,738	4,857	4,930	5,004	1.5% - 2.5%
Operating Grants, Subsidies & Contributions	2,722	1,454	1,491	2,353	2,412	2,472	2.5%
Fees & Charges	1,361	1,265	1,282	1,314	1,334	1,354	1.5% - 2.5%
Interest Earnings	130	122	105	105	105	105	
Other Revenue	-	-	-	-	-	-	
Total Revenue	8,546	7,464	7,616	8,629	8,780	8,934	
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES							
EXCLUDING LOSS ON ASSET DISPOSAL							
Employee Costs	(2,977)	(3,003)	(3,094)	(3,186)	(3,282)	(3,380)	3.0%
Materials & Contracts	(2,617)	(2,288)	(2,280)	(2,337)	(2,396)	(2,456)	2.5%
Utilities	(407)	(359)	(377)	(377)	(396)	(396)	5.0%
Depreciation	(3,608)	(3,608)	(2,423)	(2,464)	(2,463)	(2,464)	
Interest Expenses	(81)	(60)	(65)	(58)	(55)	(48)	
Insurance	(225)	(251)	(264)	(270)	(277)	(284)	2.5%
Other Expenditure	(497)	(437)	(400)	(400)	(400)	(400)	
Total Expenditure	(10,413)	(10,007)	(8,903)	(9,094)	(9,269)	(9,428)	
Sub-total	(1,866)	(2,542)	(1,287)	(465)	(489)	(494)	
Non-Operating Grants, Subsidies & Contributions	3,102	1,123	1,207	882	810	695	Note 1
Profit on Asset Disposals	6	40	-	-	-	-	
Loss on Asset Disposals	(174)	(5)	-	-	-	-	
Sub-total	2,934	1,158	1,207	882	810	695	
NET RESULT	1,068	(1,384)	(80)	417	321	201	
Other Comprehensive Income							
Changes in Valuation of non-current assets	(58,468)	-	-	-	-	-	
Total Other Comprehensive Income	(58,468)	-	-	-	-	-	
TOTAL COMPREHENSIVE INCOME	(57,400)	(1,384)	(80)	417	321	201	

Shire of Northampton Corporate Business Plan 2019 - 2022

Statement of Comprehensive Income by Nature and Type

NOTE 1 - NON OPERATING GRANTS AND		2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023
SUBSIDIES & CONTRIBUTIONS		\$000s	\$000s	\$000s	\$000s
	AMP Ref				
Regional Road Group Projects	Transport Apx B	307	229	357	242
Roads to Recovery Projects	Transport Apx B	453	453	453	453
R4R Road Construction Projects	Transport Apx B	0	0	0	0
R4R Road Construction Projects	Transport Apx B	447	0	0	0
Relocation of Northampton Bowling Club					
- CSRFF	Rec Appx C		100	0	
- Bowling Club Contribution	Rec Appx c		100	0	
		1207	882	810	695

Shire of Northampton Corporate Business Plan 2019 - 2022

Statement of Comprehensive Income by Program

Schedule Ref		Actual 17/18	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES							
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS							
Governance	4	92	55	57	58	59	60
General Purpose Funding	3	5,985	5,555	5,658	6,622	6,744	6,867
Law, Order, Public Safety	5	462	70	72	74	75	76
Health	7	63	54	56	57	58	59
Education and Welfare	6	223	225	230	236	240	243
Housing	9	44	56	58	59	60	61
Community Amenities	10	877	909	931	955	969	983
Recreation and Culture	11	121	54	56	57	58	59
Transport	12	171	106	109	111	113	115
Economic Services	13	284	256	263	269	273	277
Other Property and Services	14	224	124	127	130	132	134
Total Revenue		8,546	7,464	7,616	8,629	8,780	8,934
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES							
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS							
Governance	4	(855)	(870)	(762)	(779)	(794)	(807)
General Purpose Funding	3	(263)	(197)	(173)	(176)	(180)	(183)
Law, Order, Public Safety	5	(676)	(401)	(352)	(359)	(366)	(372)
Health	7	(202)	(210)	(184)	(188)	(192)	(195)
Education and Welfare	6	(348)	(285)	(250)	(255)	(260)	(264)
Housing	9	(107)	(74)	(64)	(66)	(67)	(68)
Community Amenities	10	(1,489)	(1,566)	(1,372)	(1,401)	(1,428)	(1,453)
Recreation and Culture	11	(1,644)	(1,664)	(1,457)	(1,489)	(1,517)	(1,543)
Transport	12	(4,199)	(4,213)	(3,815)	(3,905)	(3,984)	(4,061)
Economic Services	13	(486)	(444)	(389)	(397)	(405)	(412)
Other Property and Services	14	(61)	(23)	(20)	(21)	(21)	(21)
Total Expenditure		(10,331)	(9,947)	(8,838)	(9,036)	(9,214)	(9,381)
Sub-total		(1,785)	(2,483)	(1,222)	(407)	(434)	(446)

Shire of Northampton Corporate Business Plan 2019 - 2022

Statement of Comprehensive Income by Program

	Schedule Ref	Actual 17/18	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
FINANCE COSTS							
Education and Welfare	6	(24)	(18)	(17)	(16)	(16)	(15)
Housing	9	(12)	(10)	(8)	(7)	(6)	(4)
Recreation and Culture	11	(3)	(1)	(11)	(10)	(12)	(10)
Transport	12	(20)	(10)	(8)	(6)	(4)	(2)
Other Property and Services	14	(23)	(22)	(21)	(19)	(18)	(17)
		(81)	(60)	(65)	(58)	(55)	(48)
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS							
Governance	4	-	-	-	-	-	-
Law, Order, Public Safety	5	-	-	-	-	-	-
Education and Welfare	6	4	-	-	-	-	-
Community Amenities	10	-	-	-	-	-	-
Recreation and Culture	11	292	196	-	200	-	-
Transport	12	2,608	927	1,207	682	810	695
Economic Services	13	198	-	-	-	-	-
Other Property and Services	14	-	-	-	-	-	-
Sub-total		3,102	1,123	1,207	882	810	695
PROFIT / (LOSS) ON DISPOSAL OF ASSETS				-	-	-	-
Sub-total		(168)	35	-	-	-	-
NET RESULT		1,068	(1,385)	(80)	417	321	201
Other Comprehensive Income							
Changes in Valuation of non-current assets		(58,468)	-	-	-	-	-
Total Other Comprehensive Income		(58,468)	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME		(57,400)	(1,385)	(80)	417	321	201

Shire of Northampton Corporate Business Plan 2019 - 2022

Rate Setting Statement

	Actual 17/18	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
REVENUES						
Rate Levies	4294	4582	4,738	4,857	4,930	5,004
Other Revenue	7360	4045	4,085	4,654	4,661	4,626
Revenues Sub-total	11654	8627	8,823	9,511	9,590	9,630
EXPENSES						
All Operating Expenses	(10,586)	(10,012)	(8,903)	(9,094)	(9,269)	(9,428)
Net Operating Profit/(Loss)	1,068	(1,384)	(80)	417	321	201
NON CASH ITEMS						
(Profit)/Loss on Asset Disposals	168	-35	-	-	-	-
Depreciation on Assets	3608	3,608	2,423	2,464	2,463	2,464
Sub-total	3,776	3,573	2,423	2,464	2,463	2,464
CAPITAL EXPENDITURE AND REVENUE						
Development of Land Held for Resale 1	-	-	-	-	-	-
Movements in Provisions and Accruals	34	-	-	-	-	-
Proceeds from Sale of Land 2	-	-	-	-	-	-
Purchase Land and Buildings 3	(29)	(720)	(839)	(400)	(150)	(40)
Infrastructure Assets - Roads 4	(2,633)	(2,648)	(2,050)	(1,725)	(1,587)	(1,690)
Infrastructure Assets - Other 5	(774)	(994)	(206)	(176)	(150)	(50)
Purchase Plant and Equipment 6	(246)	(641)	(745)	(785)	(556)	(658)
Purchase Furn and Equipment	(22)	(33)	-	-	-	-
Proceeds Disposal of Assets 7	56	164	117	256	125	162
Repayment of Debentures 8	(197)	(134)	(158)	(159)	(165)	(179)
Proceeds from New Debentures	-	500	-	-	100	-
Self-supporting Loan Principal 9	35	35	37	35	36	38
Transfers to Reserves 10	(285)	(66)	(67)	(67)	(67)	(67)
Transfers from Reserves 11	371	227	0	-	-	-
Net Cash From Investing Activities	(3,691)	(4,310)	(3,910)	(3,020)	(2,413)	(2,484)
ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FW	593	2,122	1,114	(452)	(591)	(219)
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/F	1,745	1,114	(452)	(591)	(219)	(38)
CONTROL = 0	0	0	(0)	-	(0)	(0)

Refer to the Balance Sheet and Equity Statements in the LTFP to see surplus/deficit detail

Shire of Northampton Corporate Business Plan 2019 - 2022

Notes for Capital Section of Rate Setting Statement

PURCHASE OF LAND AND BUILDINGS	AMP Ref	Strategic Plan Key Action	RSS Ref	2019 / 2020 \$000s	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s
Allen Centre - Guttering/Facia's	Buildings Apx B	1.1.1/5.2.1					40
Northampton Bowling Club Relocation	Buildings Apx C	3.5.1			300		
RSL Hall Development	Buildings Apx C	1.1.1		604			
Jakes Point Ablution Building	Buildings Apx C	4.6.1		110			
Pink Lake Viewing Platform - walkways/carpark etc	Buildings Apx C	4.6.1		125			
Jetty Ablution Building	Buildings Apx C	4.6.1				90	
Kings Park Ablution Building	Buildings Apx B	4.6.1			100		
Fitzgerald St House Refurbishments	Buildings Apx B	5.1.1				60	
			3	839	400	150	40

PURCHASE OF INFRASTRUCTURE ASSETS OTHER	AMP Ref	Strategic Plan Key Action	RSS Ref	2019 / 2020 \$000s	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s
Horrocks Community Centre Playground Shelter	Rec Appx C	4.5.1		25			
Horrocks Community Centre Access Steps	Rec Appx C	4.5.1			8		
Horrocks Foreshore - Playground Shelter	Rec Appx C	4.5.1				40	
Parkland Shelter - Horrocks	Rec Appx C	4.5.1			11		
Kalbarri Foreshore Parkland Redevelopment	Rec Appx C	4.5.1		160	109		
Kalbarri Foreshore - Outdoor Gym (Chinamans)	Rec Appx C	3.5.1				60	
Mallard Park - Install lawn & reticulation	Rec Appx C	4.5.1		21			
Port Gregory Foreshore - Shelters Carpark (2)	Rec Appx C	4.5.1			12		
Port Gregory Foreshore - Shelters Beach (6)	Rec Appx C	4.5.1			36		
Guide Park - Skate Park Redevelopment	Rec Appx C	3.5.1				50	50
NCC - Squash Courts Replace Roof	Rec Appx B	3.5.1					
			5	206	176	150	50

Shire of Northampton Corporate Business Plan 2019 - 2022

Notes for Capital Section of Rate Setting Statement

PURCHASE OF INFRASTRUCTURE ASSETS		AMP	Strategic Plan	RSS	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023
ROADS		Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Bateman St - Construst and seal 210m		Transport Apx B	1.1.3		42			
Binnu East Road Reseal (0 - 14.4 slk)		Transport Apx B	1.1.3			420		
Grey St - Construct Parallell Parking		Transport Apx B	1.1.3			120		
Grey St - Stage 1 Asphalt reseal		Transport Apx B	1.1.3				251	
Gwalla Street - Bitumen Seal Western Section		Transport Apx B	1.1.4				127	
O'connor & Lauder St - Binnu (School Route)		Transport Apx B	1.1.3			60		
Harvey/Horry Road - Seal both & Horry to aerodrome entry		Transport Apx B	1.1.3		670			
Kalbarri Road Shoulder Reconditioning 10km		Transport Apx B	1.1.3		305			
Kalbarri Road Reseal (18 - 28 slk)		Transport Apx B	1.1.3			344		
Kalbarri Road Reseal (28 - 38 slk)		Transport Apx B	1.1.3				353	363
Mortimer St - Reconsstruct and Drainage		Transport Apx B	1.1.3			66		
Northampton - Nabawa Road Reseal (0 - 4.38 slk)		Transport Apx B	1.1.3				182	
Northampton - Port Gregory Road Reseal (0 - 5.32 slk)		Transport Apx B	1.1.3				216	
Port Gegory Road - Shoulder Reconditioning		Transport Apx B	1.1.3		176			
Smith Street - Asphalt Sections		Transport Apx B	1.1.3		53			
Thornton & Erwood - Reconstruct and seal		Transport Apx B	1.1.3		72			
Little Bay Road - Prepare survey to create road reserve		Transport Apx B	1.1.3		50			
Fifth Avenue - Construct and Seal		Transport Apx B	1.1.3		55			
R2R - Projects to be Listed		Transport Apx B	1.1.3					453
Unidentified Capital Works		Transport Apx B	1.1.3					500
Reseals	Anchorage Lane	Transport Apx B	1.1.3					13
Reseals	Browne Blvd	Transport Apx B	1.1.3			17		
Reseals	Brook St	Transport Apx B	1.1.3			26		
Reseals	Bruce Rd	Transport Apx B	1.1.3					44
Reseals	Castaway Street	Transport Apx B	1.1.3			15		
Reseals	Charlton Loop	Transport Apx B	1.1.3			25		
Reseals	Essex Street (0 - 0.27 slk)	Transport Apx B	1.1.3					12
Reseals	Fifth Ave (0.20 - 0.57 slk)	Transport Apx B	1.1.3			14		
Reseals	Forrest St (0.42 - 1.37 slk)	Transport Apx B	1.1.3			35		
Reseals	Gantheaume Crescent (0.12 - 0.82 slk)	Transport Apx B	1.1.3		29			
Reseals	Glance Street	Transport Apx B	1.1.3			22		
Reseals	Harney St (0 - 0.30 slk)	Transport Apx B	1.1.3				13	
Reseals	Jacques Boulevard (0 - 0.72 slk)	Transport Apx B	1.1.3			29		

Shire of Northampton Corporate Business Plan 2019 - 2022

Notes for Capital Section of Rate Setting Statement

PURCHASE OF INFRASTRUCTURE ASSETS		AMP	Strategic Plan	RSS	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023
ROADS (Continued)		Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Reseals	John St (0.21 - 0.38 slk)	Transport Apx B	1.1.3					31
Reseals	Karina Mews - Reseal and Replace Kerb	Transport Apx B	1.1.3		40			
Reseals	Nanda Drive (1.58 - 2.14 slk)	Transport Apx B	1.1.3			21		
Reseals	Ogilvie East Road (0 - 3.2 slk)	Transport Apx B	1.1.3				135	
Reseals	Patrick Crescent	Transport Apx B	1.1.3		13			
Reseals	Pelican Road (0 - 0.46 slk)	Transport Apx B	1.1.3				20	
Reseals	Porter St	Transport Apx B	1.1.3		33			
Reseals	Ralph St	Transport Apx B	1.1.3		18			
Reseals	Smith St (0 - 0.77 slk)	Transport Apx B	1.1.3			51		
Reseals	Stephen St - Asphalt Reseal	Transport Apx B	1.1.3			70		
Reseals	Walker Street (0.107 - 0.82 slk)	Transport Apx B	1.1.3		36			
Car Park	Allen Centre - Kalbarri	Transport Apx B	1.1.4			234		
Car Park	Lions Park - Northampton	Transport Apx B	1.1.4					
Car Park	Back Beach - Kalbarri	Transport Apx B	1.1.4					150
Car Park	Blue Holes - Kalbarri	Transport Apx B	1.1.4		122			
Car Park	Jakes Point - Kalbarri	Transport Apx B	1.1.4				187	
Car Park	Kalbarri CBD	Transport Apx B	1.1.4		47			
Footpaths	Glass Street - Tiki Cove to medical centre	Transport Apx B	3.2.3 & 3.2.4		36			
Footpaths	Auger Street (Smith to Mallard)	Transport Apx B	3.2.3 & 3.2.4				50	
Footpaths	Clotworthy St (Gery to smith)	Transport Apx B	3.2.3 & 3.2.4				53	
Footpaths	Grey St Kalbarri (Allen Centre)	Transport Apx B	3.2.3 & 3.2.4		43			
Footpaths	Grey St Kalbarri - Red Bluff to Rushton St	Transport Apx B	3.2.3 & 3.2.4		135			
Footpaths	Port Gregory - DUP from Port to Lynton Ave	Transport Apx B	3.2.3 & 3.2.4		20			
Footpaths	Ralph Street	Transport Apx B	3.2.3 & 3.2.4					124
Footpaths	Stephen Street	Transport Apx B	3.2.3 & 3.2.4					
Footpaths	Red Bluff Road to Red Bluff Carpark	Transport Apx B	3.2.3 & 3.2.4			50		
Footpaths	Stephen St - Renew Hampton Rd to West St	Transport Apx B	3.2.3 & 3.2.4		57			
Footpaths	George Grey Drive - Red Bluff to Eco Flora	Transport Apx B	3.2.3 & 3.2.4			107		
All key actions in Strategy 3.2 relate to roadworks				4	2050	1725	1587	1690

Shire of Northampton Corporate Business Plan 2019 - 2022

Notes for Capital Section of Rate Setting Statement

PURCHASE OF PLANT AND EQUIPMENT		AMP Ref	Strategic Plan Key Action	RSS Ref	2019 / 2020 \$000s	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s
4WD	CEO	Plant Appx B			55			60
4WD	Deputy CEO	Plant Appx B				40		
4WD	Manager of Works	Plant Appx B				60		
4WD	Building/Health Manager	Plant Appx B				0		
Car	EHO	Plant Appx B					30	
Grader	Northampton	Plant Appx B					420	
Loader	Northampton	Plant Appx B				342		
Loader	Kalbarri	Plant Appx B						234
Tractor	Northampton	Plant Appx B				83		
Vibe Roller	Northampton	Plant Appx B			180			
Multi Roller	Northampton	Plant Appx B						190
Tip Truck	Northampton	Plant Appx B			250			
Truck	Northampton	Plant Appx B				85		
Trailers	Truck Trailers	Plant Appx B			85			
Truck M'tce	Northampton	Plant Appx B				175		
Utility	Kalbarri Gardener	Plant Appx B						39
Utility	Kalbarri Leading Hand	Plant Appx B						48
Utility	Kalbarri Ranger	Plant Appx B						39
Utility	Northampton Grader Operator	Plant Appx B			41			
Utility	Northampton Grader Operator	Plant Appx B			41			
Utility	Northampton Mtce/Cleaner	Plant Appx B			41			
Utility	Northampton Mechanic	Plant Appx B						48
Utility	Northampton Const Leading Hand	Plant Appx B					54	
Utility	Northampton Mtce Leading Hand	Plant Appx B					52	
Utility	Northampton Ranger	Plant Appx B			52			
6					745	785	556	658

Shire of Northampton Corporate Business Plan 2019 - 2022

Notes for Capital Section of Rate Setting Statement

PROCEEDS FROM SALE OF			AMP	Strategic Plan	RSS	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023
PLANT AND EQUIPMENT			Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
4WD	CEO		Plant Appx B			27			30
4WD	Deputy CEO		Plant Appx B				20		
4WD	Manager of Works		Plant Appx B				30		
4WD	Building/Health Manager		Plant Appx B				15		
Car	EHO		Plant Appx B					15	
Grader	Northampton		Plant Appx B					100	
Loader	Northampton		Plant Appx B				103		
Mower	Kalbarri		Plant Appx B						70
Tractor	Northampton		Plant Appx B				10		
Vibe Roller	Northampton		Plant Appx B			30			
Multi Roller	Northampton		Plant Appx B						10
Tip Truck	Northampton		Plant Appx B			35			
Truck	Northampton		Plant Appx B				25		
Trailers	Truck Trailers		Plant Appx B			15			
Truck M'tce	Northampton		Plant Appx B				53		
Utility	Kalbarri Gardener		Plant Appx B						12
Utility	Kalbarri Leading Hand		Plant Appx B						14
Utility	Kalbarri Ranger		Plant Appx B						12
Utility	Northampton Grader Operator		Plant Appx B			3			
Utility	Northampton Grader Operator		Plant Appx B			2			
Utility	Northampton Mtce/Cleaner		Plant Appx B			2			
Utility	Northampton Mechanic		Plant Appx B						14
Utility	Northampton Const Leading Hand		Plant Appx B					5	
Utility	Northampton Mtce Leading Hand		Plant Appx B					5	
Utility	Northampton Ranger		Plant Appx B			3			
Plant is an integral part of carrying out all Local Government Services as detailed within the Corporate Business Plan					7	117	256	125	162

Shire of Northampton Corporate Business Plan 2019 - 2022

Notes for Capital Section of Rate Setting Statement

REPAYMENT OF LOANS	AMP Ref	Strategic Plan Key Action	RSS Ref	2019 / 2020 \$000s	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s
Loan 151 - Kalbarri Bowling Club*	N/A			4	0	0	0
Loan 152 - CEO Residence*	N/A	5.1.5		18	19	20	21
Loan 153 - Plant	N/A			41	43	45	46
Loan 154 - Staff Housing	N/A			34	35	37	38
Loan 155 - Pioneer Lodge *	N/A			15	16	16	17
Loan 156 - RSL Hall Northampton	N/A			46	46	47	48
Loan 157 - Plant Loan	N/A			0	0	0	0
Loan 158 - Northampton Bowling Green	N/A			0	0	0	9
* Self-Supporting Loan			8	158	159	165	179
SELF SUPPORTING PRINCIPAL REPAID	AMP Ref	Strategic Plan Key Action	RSS Ref	2019 / 2020 \$000s	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s
Loan 151 - Kalbarri Bowling Club*	N/A			4	0	0	0
Loan 152 - CEO Residence*	N/A			18	19	20	21
Loan 155 Pioneer Lodge *	N/A			15	16	16	17
			9	37	35	36	38
TRANSFERS TO RESERVE	AMP Ref	Strategic Plan Key Action	RSS Ref	2019 / 2020 \$000s	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s
Leave Reserve				10	10	10	10
Roadworks Reserve				2	2	2	2
Kalbarri Airport Reserve				20	20	20	20
Computer & Office Equipment Reserve				2	2	2	2
Land & Building Reserve				13	13	13	13
			10	67	67	67	67
TRANSFERS FROM RESERVE	AMP Ref	Strategic Plan Key Action	RSS Ref	2019 / 2020 \$000s	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s
Plant Reserve				0	0	0	0
Roadworks Reserve				0	0	0	0
Specified area Rate Reserve				0	0	0	0
			11	0	0	0	0

Shire of Northampton Corporate Business Plan 2019 - 2028

Variable Assumptions Underpinning the Plan

	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
OPERATING REVENUES										
Rates - Annual Increases	2.5%	2.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Rates - Growth in Rate Base	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Grants, Subsidies and Contributions	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Non-operating Grants, Subsidies, Contributions					based on individual projects					
Fees and Charges	2.5%	2.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Interest Yield					Interest yield will reduce due to impact of rates discount removal					
Other revenue					Nil revenue is classed in "other"					
OPERATING EXPENSES										
Employee Costs	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Materials and Contracts	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Utility Charges	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Depreciation on Non-current Assets (see below)										
Interest Expense (based on estimated borrowings)					based on loans in place now, will need to alter if new loans are raised					
Insurance Expense	5.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Other Expenditure					No inflation applied					
CAPITAL ASSETS										
Average Depreciation - Buildings	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Average Depreciation - Furniture and Equipment	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Average Depreciation - Plant and Equipment	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%
Average Depreciation - Infrastructure Roads	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%
Average Depreciation - Infrastructure Other	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%

Shire of Northampton Long Term Financial Plan 2019 - 2028
Statement of Comprehensive Income by Nature and Type

	Actual 17/18	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES												
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Rates	4,333	4,623	4,738	4,857	4,930	5,004	5,079	5,155	5,232	5,311	5,390	5,471
Operating Grants, Subsidies & Contributions	2,722	1,454	1,491	2,353	2,412	2,472	2,534	2,597	2,662	2,729	2,797	2,867
Fees & Charges	1,361	1,265	1,282	1,314	1,334	1,354	1,374	1,395	1,416	1,437	1,458	1,480
Interest Earnings	130	122	105	105	105	105	105	105	105	105	105	105
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	8,546	7,464	7,616	8,629	8,780	8,934	9,092	9,252	9,415	9,581	9,751	9,923
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES												
EXCLUDING LOSS ON ASSET DISPOSAL												
Employee Costs	(2,977)	(3,003)	(3,094)	(3,186)	(3,282)	(3,380)	(3,482)	(3,586)	(3,694)	(3,805)	(3,919)	(4,036)
Materials & Contracts	(2,617)	(2,288)	(2,280)	(2,337)	(2,396)	(2,456)	(2,517)	(2,580)	(2,645)	(2,711)	(2,778)	(2,848)
Utilities	(407)	(359)	(377)	(377)	(396)	(396)	(416)	(416)	(437)	(437)	(459)	(459)
Depreciation	(3,608)	(3,608)	(2,423)	(2,464)	(2,463)	(2,464)	(2,457)	(2,455)	(2,447)	(2,439)	(2,437)	(2,435)
Interest Expenses	(81)	(60)	(65)	(58)	(55)	(48)	(41)	(36)	(31)	(27)	(23)	(19)
Insurance	(225)	(251)	(264)	(270)	(277)	(284)	(291)	(298)	(306)	(313)	(321)	(329)
Other Expenditure	(497)	(437)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Total Expenditure	(10,413)	(10,007)	(8,903)	(9,094)	(9,269)	(9,428)	(9,604)	(9,771)	(9,959)	(10,132)	(10,337)	(10,526)
Sub-total	(1,866)	(2,542)	(1,287)	(465)	(489)	(494)	(513)	(520)	(544)	(551)	(586)	(603)
Non-Operating Grants, Subsidies & Contributions	3,102	1,123	1,207	882	810	695	701	-	-	-	-	-
Profit on Asset Disposals	6	40	-	-	-	-	-	-	-	-	-	-
Loss on Asset Disposals	(174)	(5)	-	-	-	-	-	-	-	-	-	-
Sub-total	2,934	1,158	1,207	882	810	695	701	-	-	-	-	-
NET RESULT	1,068	(1,384)	(80)	417	321	201	189	(520)	(544)	(551)	(586)	(603)
Other Comprehensive Income	-											
Changes in Valuation of non-current assets	(58,468)	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	(58,468)	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	(57,400)	(1,384)	(80)	417	321	201	189	(520)	(544)	(551)	(586)	(603)

Shire of Northampton Long Term Financial Plan 2019 - 2028
Statement of Comprehensive Income by Program

	Actual 17/18	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES												
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Governance	92	55	57	58	59	60	61	61	62	63	64	65
General Purpose Funding	5,985	5,555	5,658	6,622	6,744	6,867	6,993	7,122	7,253	7,387	7,524	7,663
Law, Order, Public Safety	462	70	72	74	75	76	77	78	80	81	82	83
Health	63	54	56	57	58	59	60	61	62	63	64	64
Education and Welfare	223	225	230	236	240	243	247	251	254	258	262	266
Housing	44	56	58	59	60	61	62	63	64	65	66	67
Community Amenities	877	909	931	955	969	983	998	1,013	1,028	1,044	1,059	1,075
Recreation and Culture	121	54	56	57	58	59	60	61	61	62	63	64
Transport	171	106	109	111	113	115	116	118	120	122	124	126
Economic Services	284	256	263	269	273	277	281	286	290	294	299	303
Other Property and Services	224	124	127	130	132	134	136	138	140	142	144	146
Total Revenue	8,546	7,464	7,616	8,629	8,780	8,934	9,092	9,252	9,415	9,581	9,751	9,923
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES												
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS												
Governance	(855)	(870)	(762)	(779)	(794)	(807)	(822)	(838)	(854)	(869)	(887)	(903)
General Purpose Funding	(263)	(197)	(173)	(176)	(180)	(183)	(186)	(190)	(194)	(197)	(201)	(205)
Law, Order, Public Safety	(676)	(401)	(352)	(359)	(366)	(372)	(379)	(387)	(394)	(401)	(409)	(416)
Health	(202)	(210)	(184)	(188)	(192)	(195)	(199)	(202)	(206)	(210)	(214)	(218)
Education and Welfare	(348)	(285)	(250)	(255)	(260)	(264)	(269)	(274)	(280)	(285)	(290)	(296)
Housing	(107)	(74)	(64)	(66)	(67)	(68)	(69)	(71)	(72)	(73)	(75)	(76)
Community Amenities	(1,489)	(1,566)	(1,372)	(1,401)	(1,428)	(1,453)	(1,480)	(1,508)	(1,537)	(1,564)	(1,595)	(1,625)
Recreation and Culture	(1,644)	(1,664)	(1,457)	(1,489)	(1,517)	(1,543)	(1,572)	(1,602)	(1,633)	(1,662)	(1,695)	(1,726)
Transport	(4,199)	(4,213)	(3,815)	(3,905)	(3,984)	(4,061)	(4,145)	(4,213)	(4,299)	(4,378)	(4,472)	(4,558)
Economic Services	(486)	(444)	(389)	(397)	(405)	(412)	(420)	(428)	(436)	(443)	(452)	(461)
Other Property and Services	(61)	(23)	(20)	(21)	(21)	(21)	(22)	(22)	(23)	(23)	(23)	(24)
Total Expenditure	(10,331)	(9,947)	(8,838)	(9,036)	(9,214)	(9,381)	(9,563)	(9,735)	(9,928)	(10,105)	(10,314)	(10,508)
Sub-total	(1,785)	(2,483)	(1,222)	(407)	(434)	(446)	(472)	(484)	(514)	(524)	(564)	(584)

Shire of Northampton Long Term Financial Plan 2019 - 2028
Statement of Comprehensive Income by Program

	Actual 17/18	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
FINANCE COSTS												
Education and Welfare	(24)	(18)	(17)	(16)	(16)	(15)	(14)	(13)	(13)	(12)	(11)	(10)
Housing	(12)	(10)	(8)	(7)	(6)	(4)	(3)	(1)	-	-	-	-
Recreation and Culture	(3)	(1)	(11)	(10)	(12)	(10)	(9)	(8)	(6)	(5)	(3)	(2)
Transport	(20)	(10)	(8)	(6)	(4)	(2)	-	-	-	-	-	-
Other Property and Services	(23)	(22)	(21)	(19)	(18)	(17)	(15)	(14)	(12)	(10)	(9)	(7)
Total Expenditure	(81)	(60)	(65)	(58)	(55)	(48)	(41)	(36)	(31)	(27)	(23)	(19)
Sub-total	(10,413)	(10,007)	(8,903)	(9,094)	(9,269)	(9,428)	(9,604)	(9,771)	(9,959)	(10,132)	(10,337)	(10,526)
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS												
Governance	-	-	-	-	-	-	-	-	-	-	-	-
Law, Order, Public Safety	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-
Education and Welfare	4	-	-	-	-	-	-	-	-	-	-	-
Community Amenities	-	-	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	292	196	-	200	-	-	-	-	-	-	-	-
Transport	2,608	927	1,207	682	810	695	701	-	-	-	-	-
Economic Services	198	-	-	-	-	-	-	-	-	-	-	-
Other Property and Services	-	-	-	-	-	-	-	-	-	-	-	-
Sub-total	3,102	1,123	1,207	882	810	695	701	-	-	-	-	-
PROFIT / (LOSS) ON DISPOSAL OF ASSETS	(168)	35			-	-	-	-	-	-	-	-
Sub-total	(168)	35	-	-	-	-	-	-	-	-	-	-
NET RESULT	1,068	(1,385)	(80)	417	321	201	189	(520)	(544)	(551)	(586)	(603)
Other Comprehensive Income	-											
Changes in Valuation of non-current assets	(58,468)	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	(58,468)	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	(57,400)	(1,385)	(80)	417	321	201	189	(520)	(544)	(551)	(586)	(603)

Shire of Northampton Long Term Financial Plan 2019 - 2028

Cash Flow Statement

	Actual 17/18	Budget 18/19	18/19 Est O/turn	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CASH FLOWS FROM OPERATING ACTIVITIES													
RECEIPTS													
Rates	4,283	4,623	4,610	4,738	4,857	4,930	5,004	5,079	5,155	5,232	5,311	5,390	5,471
Operating Grants, Subsidies & Contributions	2,913	1,454	2,467	1,491	2,353	2,412	2,472	2,534	2,597	2,662	2,729	2,797	2,867
Fees & Charges	1,361	1,265	1,400	1,282	1,314	1,334	1,354	1,374	1,395	1,416	1,437	1,458	1,480
Interest Earnings	130	122	105	105	105	105	105	105	105	105	105	105	105
Goods & Services Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipts Sub-total	8,687	7,464	8,582	7,616	8,629	8,780	8,934	9,092	9,252	9,415	9,581	9,751	9,923
PAYMENTS													
Employee Costs (Operating Only)	(2,932)	(3,003)	(3,050)	(3,094)	(3,186)	(3,282)	(3,380)	(3,482)	(3,586)	(3,694)	(3,805)	(3,919)	(4,036)
Materials & Contracts	(4,816)	(2,288)	(2,250)	(2,280)	(2,337)	(2,396)	(2,456)	(2,517)	(2,580)	(2,645)	(2,711)	(2,778)	(2,848)
Utilities (gas, electricity, water, etc.)	(379)	(359)	(350)	(377)	(377)	(396)	(396)	(416)	(416)	(437)	(437)	(459)	(459)
Insurance	(225)	(251)	(276)	(264)	(270)	(277)	(284)	(291)	(298)	(306)	(313)	(321)	(329)
Interest	(71)	(60)	(60)	(65)	(58)	(55)	(48)	(41)	(36)	(31)	(27)	(23)	(19)
Goods & Services Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(503)	(437)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Payments Sub-total	(8,926)	(6,399)	(6,386)	(6,480)	(6,630)	(6,806)	(6,964)	(7,147)	(7,317)	(7,512)	(7,692)	(7,900)	(8,091)
Net Cash Provided by (Used in) Operating Activities	(239)	1,065	2,196	1,136	1,999	1,974	1,970	1,944	1,935	1,903	1,889	1,851	1,832
CASH FLOWS FROM INVESTING ACTIVITIES													
Payments for Development of Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments for Purchase of Property, Plant & Equipment	(447)	(1,394)	(1,091)	(1,584)	(1,185)	(706)	(698)	(523)	(659)	(630)	(608)	(700)	(700)
Payments for Construction of Infrastructure	(3,258)	(3,642)	(3,000)	(2,255)	(1,900)	(1,737)	(1,740)	(1,992)	(1,525)	(1,500)	(1,500)	(1,500)	(1,500)
Advances to Community Groups	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Advances	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants / Contributions for the Development of Assets	3,422	1,123	1,297	1,207	882	810	695	701	-	-	-	-	-
Proceeds from Sale of Plant and Equipment	56	164	135	117	256	125	162	161	197	175	163	200	200
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Investing Activities	(227)	(3,749)	(2,659)	(2,515)	(1,947)	(1,508)	(1,581)	(1,653)	(1,987)	(1,955)	(1,945)	(2,000)	(2,000)

Shire of Northampton Long Term Financial Plan 2019 - 2028

Cash Flow Statement

	Actual 17/18	Budget 18/19	18/19 Est O/turn	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CASH FLOWS FROM FINANCING ACTIVITIES													
Repayment of Debentures	(197)	(134)	(135)	(158)	(159)	(165)	(179)	(137)	(142)	(105)	(108)	(111)	(115)
Proceeds from Self Supporting Loans	35	35	35	37	35	36	38	40	42	44	46	47	49
Proceeds from New Borrowings	-	500	500	-	-	100	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Financing Activities	(162)	401	400	(121)	(125)	(29)	(141)	(97)	(100)	(61)	(62)	(64)	(65)
NET INCREASE (DECREASE) IN CASH HELD	(629)	(2,283)	(62)	(1,500)	(72)	438	248	194	(152)	(113)	(119)	(213)	(233)
Cash at Beginning of Year	3,801	3,173	1,745	1,683	183	111	549	797	992	840	727	608	395
Cash at the End of Year	3,173	890	1,683	183	111	549	797	992	840	727	608	395	162

Shire of Northampton Long Term Financial Plan 2019 - 2028

Balance Sheet

	Actual 17/18	Est O/T 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	3,173	890	183	111	549	797	992	840	727	608	395	162
Receivables	485	425	400	400	400	400	400	400	400	400	400	400
Inventories	12	8	8	8	8	8	8	8	8	8	8	8
Inventories - Land Held for Resale	235	235	235	235	235	235	235	235	235	235	235	235
Total Current Assets	3,904	1,558	826	754	1,192	1,440	1,635	1,483	1,370	1,251	1,038	805
NON-CURRENT ASSETS												
Receivables	785	400	1,133	1,052	968	973	874	773	668	560	449	335
Inventories - Land Held for Resale	0	0	0	0	0	0	0	0	0	0	0	0
Property, Plant and Equipment	30,180	30,279	31,000	31,152	30,961	30,725	30,323	30,028	29,730	29,428	29,428	29,179
Infrastructure	93,552	96,400	96,978	97,191	97,236	97,285	97,584	97,411	97,216	97,024	97,024	96,836
Total Non-Current Assets	124,517	127,079	129,111	129,395	129,166	128,983	128,781	128,212	127,615	127,012	126,901	126,350
Total Assets	128,421	128,637	129,938	130,149	130,358	130,423	130,416	129,695	128,985	128,263	127,940	127,155
LIABILITIES												
CURRENT LIABILITIES												
Payables	986	200	200	200	200	200	200	200	200	200	200	200
Current Portion of Long Term Borrowings	134	158	159	165	179	137	142	105	108	111	111	115
Provisions	758	700	700	700	700	700	700	700	700	700	700	700
Total Current Liabilities	1,878	1,058	1,059	1,065	1,079	1,037	1,042	1,005	1,008	1,011	1,011	1,015
NON-CURRENT LIABILITIES												
Long Term Borrowings	1,086	1,428	1,751	1,540	1,313	1,318	1,118	954	785	611	433	368
Provisions	51	50	50	50	50	50	50	50	50	50	50	50
Total Non-Current Liabilities	1,138	1,478	1,801	1,590	1,363	1,368	1,168	1,004	835	661	483	418
Total Liabilities	3,016	2,536	2,860	2,654	2,442	2,406	2,210	2,008	1,843	1,672	1,494	1,432
NET ASSETS	125,405	126,101	127,077	127,494	127,916	128,017	128,206	127,686	127,142	126,591	126,446	125,723

Shire of Northampton Long Term Financial Plan 2019 - 2028

Balance Sheet

	Actual 17/18	Est O/T 18/19	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s		\$000s
NET CURRENT ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	3,173	890	183	111	549	797	992	840	727	608	395	162
Receivables	485	425	400	400	400	400	400	400	400	400	400	400
Inventories	12	10	8	8	8	8	8	8	8	8	8	8
Inventories - Land Held for Resale	235	235	235	235	235	235	235	235	235	235	235	235
Total Current Assets	3,904	1,560	826	754	1,192	1,440	1,635	1,483	1,370	1,251	1,038	805
LIABILITIES												
CURRENT LIABILITIES												
Payables	986	200	200	200	200	200	200	200	200	200	200	200
Current Portion of Long Term Borrowings	134	158	159	165	179	137	142	105	108	111	111	115
Provisions	758	700	700	700	700	700	700	700	700	700	700	700
Total Current Liabilities	1,878	1,058	1,059	1,065	1,079	1,037	1,042	1,005	1,008	1,011	1,011	1,015
NET CURRENT ASSETS	2,026	502	(233)	(311)	113	403	593	478	362	240	27	(209)
LESS: Restricted Reserves	(938)	(777)	(844)	(910)	(977)	(1,043)	(1,110)	(1,176)	(1,243)	(1,309)	(1,376)	(1,442)
LESS: Restricted Muni	0	0	0	0	0	0	0	0	0	0	0	0
LESS: Land Held for Resale	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)
ADD: Principal Loan Repayments	134	158	159	165	179	137	142	105	108	111	111	115
ADD: Cash-backed Leave Reserve	758	700	700	700	700	700	700	700	700	700	700	700
OPENING/CLOSING FUNDS	1,745	348	(452)	(591)	(219)	(38)	90	(128)	(308)	(493)	(772)	(1,072)

Shire of Northampton Long Term Financial Plan 2019 - 2028

Equity Statement

	16/17 Actual	Budget 17/18	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
EQUITY												
RETAINED SURPLUS												
Balance 1 July	79,344	80,444	79,221	79,075	79,425	79,680	79,815	79,937	79,351	78,740	78,740	78,123
Transfer from / (to) Reserve	33	161	(66)	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)
Net Result	1,068	(1,384)	(80)	417	321	201	189	(520)	(544)	(551)	(551)	(586)
Balance 30 June	80,444	79,221	79,075	79,425	79,680	79,815	79,937	79,351	78,740	78,123	78,123	77,470
CASH BACKED RESERVES												
Balance 1 July	970	938	777	843	910	976	1,043	1,109	1,176	1,242	1,242	1,309
Transfer from / (to) Reserve	(33)	(161)	66	67	67	67	67	67	67	67	67	67
Balance 30 June	938	777	843	910	976	1,043	1,109	1,176	1,242	1,309	1,309	1,375
ASSET REVALUATION RESERVE												
Balance 1 July	159,405	100,937	100,937	100,937	100,937	100,937	100,937	100,937	100,937	100,937	100,937	100,937
Total Other Comprehensive Income	(58,468)	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	100,937	100,937	100,937	100,937	100,937	100,937	100,937	100,937	100,937	100,937	100,937	100,937
TOTAL EQUITY												
Balance 30 June	182,319	180,935	180,855	181,272	181,594	181,795	181,984	181,464	180,920	180,369	180,369	179,783
Net Assets as Balance Sheet	125,405	126,101	127,077	127,494	127,916	128,017	128,206	127,686	127,142	126,591	126,446	125,723

Shire of Northampton Long Term Financial Plan 2019 - 2028

Rate Setting Statement

	Actual 17/18	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
REVENUES												
Rate Levies (Under adopted assumptions)	4294	4582	4,738	4,857	4,930	5,004	5,079	5,155	5,232	5,311	5,390	5,471
Other Revenue excluding revaluation	7360	4045	4,085	4,654	4,661	4,626	4,714	4,097	4,183	4,270	4,360	4,452
Revenues Sub-total	11654	8627	8,823	9,511	9,590	9,630	9,793	9,252	9,415	9,581	9,751	9,923
EXPENSES												
All Operating Expenses excluding revaluation	(10,586)	(10,012)	(8,903)	(9,094)	(9,269)	(9,428)	(9,604)	(9,771)	(9,959)	(10,132)	(10,337)	(10,526)
Net Operating Profit/(Loss)	1,068	(1,384)	(80)	417	321	201	189	(520)	(544)	(551)	(586)	(603)
NON CASH ITEMS												
(Profit)/Loss on Asset Disposals	168	(35)	-	-	-	-	-	-	-	-	-	-
Movements in Provisions and Accruals	34	-										
Movement in Non Current Debtors	-	-										
Depreciation on Assets	3,608	3,608	2,423	2,464	2,463	2,464	2,457	2,455	2,447	2,439	2,437	2,435
Sub-total	3,810	3,573	2,423	2,464	2,463	2,464	2,457	2,455	2,447	2,439	2,437	2,435
CAPITAL EXPENDITURE AND REVENUE												
Adjustment Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land												
Purchase Land and Buildings	(29)	(720)	(839)	(400)	(150)	(40)	(15)	-	-	-	-	-
Infrastructure Assets - Roads	(2,633)	(2,648)	(2,050)	(1,725)	(1,587)	(1,690)	(1,992)	(1,525)	(1,500)	(1,500)	(1,500)	(1,500)
Infrastructure Assets - Other	(774)	(994)	(206)	(176)	(150)	(50)	-	-	-	-	-	-
Purchase Plant and Equipment	(246)	(641)	(745)	(785)	(556)	(658)	(508)	(659)	(630)	(608)	(700)	(700)
Purchase Furn and Equipment	(22)	(33)	-	-	-	-	-	-	-	-	-	-
Proceeds Disposal of Assets	56	164	117	256	125	162	161	197	175	163	200	200
Repayment of Debentures	(197)	(134)	(158)	(159)	(165)	(179)	(137)	(142)	(105)	(108)	(111)	(115)
Proceeds from New Debentures	-	500	-	-	100	-	-	-	-	-	-	-
Self-supporting Loan Principal	35	35	37	35	36	38	40	42	44	46	47	49
Transfers to Reserves	(285)	(66)	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)	(67)
Transfers from Reserves	371	227	0	-	-	-	-	-	-	-	-	-
Net Cash From Investing Activities	(3,726)	(4,310)	(3,910)	(3,020)	(2,413)	(2,484)	(2,518)	(2,154)	(2,083)	(2,074)	(2,130)	(2,132)
ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD	593	2,122	1,114	(452)	(591)	(219)	(38)	90	(128)	(308)	(493)	(772)
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD	1,745	1,114	(452)	(591)	(219)	(38)	90	(128)	(308)	(493)	(772)	(1,072)

Shire of Northampton Long Term Financial Plan 2019 - 2028

Rate Setting Statement

	Actual 17/18	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CONTROL = 0	0		(0)	-	(0)	(0)	(0)	(0)	(0)	0	-	0

Shire of Northampton Long Term Financial Plan 2019 - 2028 Ten Year Capital Works Program											
		2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference										
LAND HELD FOR RESALE											
Horrocks Stage 3 Planning											
Horrocks Stage 3 Subdivision Works											
Total Land and Buildings		-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land											
Book Value Assets Sold											
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
Land Purchased - New	Appx C Buildings AMP										
Renewal/ Upgrade of Buildings	Appx B Buildings AMP	604	100	60	40	15	-	-	-	-	-
Replacement of Buildings	Appx C Buildings AMP		300	90							
New Buildings	Appx C Buildings AMP	235		-							
Total Land and Buildings		839	400	150	40	15	-	-	-	-	-
Proceeds from Sale of Land		-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
MOTOR VEHICLES											
Admin Vehicles	Appx C Plant AMP	55	100	30	60	100	30	60	100	30	60
Total Motor Vehicle Purchases		55	100	30	60	100	30	60	100	30	60
Proceeds of Sale	Appx B Plant AMP	27	65	15	30	50	15	30	50	15	30
Book Value Assets Sold		27	65	15	30	50	15	30	50	15	30
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT											
Works Vehicle & Plant Purchases	Appx C Plant AMP	690	685	526	598	408	629	570	508	670	640
Total Plant and Equipment		690	685	526	598	408	629	570	508	670	640
Proceeds of Sale		90	191	110	132	111	182	145	113	185	170
Book Value Assets Sold		90	191	110	132	111	182	145	113	185	170
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
		628	529	431	496	347	462	455	445	500	500

Shire of Northampton Long Term Financial Plan 2019 - 2028											
Ten Year Capital Works Program											
		2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference										
FURNITURE AND EQUIPMENT											
Furniture & Equipment											
Proceeds of Sale		-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE - ROADS											
New/Upgrade Projects	Appx B Transport AMP	767	180	-	-	400	60	-	-	-	-
Renewals	Appx B Transport AMP	824	1,154	1,297	1,416	1,327	1,190	1,200	1,200	1,200	1,200
Car Park Renewal	Appx B Transport AMP										
Car Park New	Appx B Transport AMP	169	234	187	150	115	125	150	150	150	150
Footpaths Renewal	Appx B Transport AMP	291	157	103	124	150	150	150	150	150	150
Footpaths New	Appx B Transport AMP	-	-	-	-	-	-	-	-	-	-
Total Infrastructure Roads		2,050	1,725	1,587	1,690	1,992	1,525	1,500	1,500	1,500	1,500
INFRASTRUCTURE - OTHER											
Recreation - New	Appx C Recreation AMP	206	176	150	50	-	-	-	-	-	-
Recreation - Renewal	Appx B Recreation AMP			-		-	-	-	-	-	-
Total Infrastructure Other		206	176	150	50	-	-	-	-	-	-
CAPITAL WORKS TOTAL		3,839	3,085	2,443	2,438	2,515	2,184	2,130	2,108	2,200	2,200
PROCEEDS OF SALE TOTAL		117	256	125	162	161	197	175	163	200	200
BOOK VALE ASSETS SOLD TOTAL		117	256	125	162	161	197	175	163	200	200
PROFIT ON SALE (LOSS) ON SALE		-	-	-	-	-	-	-	-	-	-

Shire of Northampton Long Term Financial Plan 2019 - 2028 Ten Year Capital Works Program											
		2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference										
RENEWALS AS PER LONG TERM FINANCIAL PLAN											
- Transport		1,283	1,545	1,587	1,690	1,592	1,465	1,500	1,500	1,500	1,500
- Buildings		604	100	60	40	15	-	-	-	-	-
- Recreation		-	-	-	-	-	-	-	-	-	-
- Plant and Equipment		-	-	-	-	-	-	-	-	-	-
TOTAL RENEWALS	0.05	1,887	1,645	1,647	1,730	1,607	1,465	1,500	1,500	1,500	1,500
RENEWALS AS PER ASSET MANAGEMENT PLANS (refer table 6.1.1 of plans)											
- Transport		1,060	1,218	866	1,280	989	800	800	800	800	800
- Buildings		-	40	110	-	70	60	40	15	-	-
- Recreation		288	185	-	92	48	-	270	-	-	-
- Plant and Equipment											
	0.05	1,348	1,443	976	1,371	1,107	860	1,110	815	800	800
ASSET RENEWAL FUNDING RATIO											

Shire of Northampton Long Term Financial Plan 2019 - 2028

Non-Operating Grants

	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2027 / 2028
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LAND AND BUILDINGS											
Relocation of Northampton Bowling Club											
CSRFF		100									
Bowling Club Contribution		100									
Non-Op Grants for Land and Buildings	-	200	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE - ROADS (Would be supported by detailed schedules of road projects)											
Regional Road Group Projects	307	229	357	242	248						
MRWA Direct Funding Projects											
Roads to Recovery Projects	453	453	453	453	453						
Commodity Route	447										
R4R Road Construction Projects		-	-		-			-	-	-	-
Footpath Grants	-										
Total Infrastructure Roads	1,207	682	810	695	701	-	-	-	-	-	-
	843	1,042	777	995	1,291	1,525	1,500	1,500	1,500	1,500	1,500
INFRASTRUCTURE - OTHER (Would be supported by detailed schedules of projects)											
CLGF											
CSRFF											
Community Contribution											
Lotteries											
Total Infrastructure Other	-	-	-	-	-	-	-	-	-	-	-
NON OPERATING GRANTS TOTAL	1,207	882	810	695	701	-	-	-	-	-	-

Shire of Northampton Long Term Financial Plan 2019 - 2028
Loan Repayment Schedule (compiled from amortisation schedules)

	17/18 Est	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LOAN INTEREST REPAYMENTS											
Education & Welfare											
Loan 155 - Pioneer Lodge	18	17	16	16	15	14	13	13	12	11	10
Other Property											
Loan 152 CEO Self Funding Loan	22	21	19	18	17	15	14	12	10	9	7
Total Self Supporting Loans	40	38	36	34	32	29	27	25	22	19	17
Housing											
Loan 154 Staff Housing (Rake Place)	10	8	7	6	4	3	1	-	-	-	-
Recreation & Culture											
Loan 148 - Kalbarri Library Extensions	1	-	-	-	-	-	-	-	-	-	-
Loan 156 - RSL Hall Northampton (\$500k)	0	11	10	9	8	7	6	4	3	2	1
Loan 157 - Northampton Bowling Green (\$100k)	0	-	-	3	3	2	2	2	2	1	1
Transport											
Loan 153 - Plant	10	8	6	4	2	-	-				
Total Council Loans	20	27	23	21	16	12	9	6	5	3	2
Total Interest	60	65	58	55	48	41	36	31	27	23	19

Shire of Northampton Long Term Financial Plan 2019 - 2028
Loan Repayment Schedule (compiled from amortisation schedules)

	17/18 Est	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LOAN PRINCIPAL REPAYMENTS											
Loan 151 - Kalbarri Bowling Club	7	4	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Principal Paid	4	4	-	-	-	-	-	-	-	-	-
Principal Outstanding	4	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Loan 152 CEO Self Funding Loan	329	312	294	275	255	234	211	188	163	138	110
Principal Paid	17	18	19	20	21	22	23	25	26	27	29
Principal Outstanding	312	294	275	255	234	211	188	163	138	110	82
Loan 155 Pioneer Lodge	387	400	385	369	353	336	318	300	281	261	241
Principal Paid	14	15	16	16	17	18	18	19	20	20	21
Principal Outstanding	373	385	369	353	336	318	300	281	261	241	220
Total Self-Supporting Loans											
Principal Paid	35	37	35	36	38	40	42	44	46	47	49
Principal Outstanding	688	1,133	1,052	968	973	874	773	668	560	449	335

Shire of Northampton Long Term Financial Plan 2019 - 2028

Loan Repayment Schedule (compiled from amortisation schedules)

	17/18 Est	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Recreation and Culture											
Loan 148 - Kalbarri Library Extensions	27	-	-	-	-	-	-	-	-	-	-
Principal Paid	27	-	-	-	-	-	-	-	-	-	-
Principal Outstanding	0	-	-	-	-	-	-	-	-	-	-
Transport											
Loan 154 Staff Housing (Rake Place)	257	223	189	154	117	79	40	(0)	(0)	(0)	(0)
Principal Paid	33	34	35	37	38	39	40	-	-	-	-
Principal Outstanding	223	189	154	117	79	40	(0)	(0)	(0)	(0)	(0)
Loan 153 - Plant	214	175	134	91	46	-	-	-	-	-	-
Principal Paid	40	41	43	45	46	-	-	-	-	-	-
Principal Outstanding	175	134	91	46	-	-	-	-	-	-	-
Loan 156 - RSL Hall Northampton (\$500k)	500	500	454	408	361	312	263	212	161	108	55
Principal Paid	0	46	46	47	48	49	50	51	53	54	55
Principal Outstanding	500	454	408	361	312	263	212	161	108	55	(0)
Loan 158 - Northampton Bowling Green (\$100k)	0	-	-	-	100	91	82	73	64	54	44
Principal Paid	0	-	-	-	9	9	9	10	10	10	10
Principal Outstanding	0	-	-	-	91	82	73	64	54	44	33
Council Loans											
Principal Paid	99	121	125	129	141	97	100	61	62	64	65
Principal Outstanding	898	777	653	524	483	385	285	224	162	98	33
Total All Loans											
Principal Paid		158	159	165	179	137	142	105	108	111	115
Principal Outstanding		1,910	1,704	1,492	1,456	1,260	1,058	893	722	548	368

Shire of Northampton Term Financial Plan 2019 - 2028

Depreciation Schedule

	Actual 17/18	Est O/T 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF ASSET CLASSES												
LAND AND BUILDINGS												
Opening Value	5,995	6,024	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033
Revaluations	-	-										
Classification Adjustment	-	-										
Land Acquisition	29	9	-	-	-	-	-	-	-	-	-	-
Land Disposed	-	-										
Total Land	6,024	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033	6,033
Opening Value	21,711	21,312	21,113	21,629	21,702	21,525	21,242	20,938	20,624	20,315	20,010	19,710
Buildings Acquired	-	200	839	400	150	40	15	-	-	-	-	-
Classification Adjustment	-	-										
Revaluations	-	-										
Buildings Disposed	-	-	-	-	-	-	-	-	-	-	-	-
Total Buildings	21,711	21,512	21,952	22,029	21,852	21,565	21,257	20,938	20,624	20,315	20,010	19,710
Depreciation	(399)	(399)	(323)	(327)	(327)	(323)	(319)	(314)	(309)	(305)	(300)	(296)
Book Value of Buildings	21,312	21,113	21,629	21,702	21,525	21,242	20,938	20,624	20,315	20,010	19,710	19,414
PLANT AND EQUIPMENT												
Existing Plant and Equipment	2,986	2,791	3,060	3,276	3,365	3,359	3,412	3,319	3,344	3,360	3,365	3,419
Plant & Equipment Acquisition	246	858	745	785	556	658	508	659	630	608	700	700
Fair Value Adjustment	-	-										
Plant & Equipment Disposal	(56)	(172)	(117)	(256)	(125)	(162)	(161)	(197)	(175)	(163)	(200)	(200)
Total Plant & Equipment	3,175	3,478	3,688	3,805	3,796	3,855	3,759	3,781	3,799	3,805	3,865	3,919
Depreciation	(384)	(417)	(412)	(440)	(437)	(443)	(440)	(438)	(439)	(440)	(446)	(452)
Book Value of Vehicles Plant & Equipment	2,791	3,060	3,276	3,365	3,359	3,412	3,319	3,344	3,360	3,365	3,419	3,467

Shire of Northampton Term Financial Plan 2019 - 2028

Depreciation Schedule

	Actual 17/18	Est O/T 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF ASSET CLASSES												
FURNITURE AND EQUIPMENT												
Opening Value	39	52	72	61	52	44	38	32	27	23	20	17
Furniture and Equipment Acquired	22	33	-	-	-	-	-	-	-	-	-	-
Classification adjustment	-	-										
Furniture and Equipment Disposed	-	-										
Total Furniture & Equipment	61	85	72	61	52	44	38	32	27	23	20	17
Depreciation	(9)	(13)	(11)	(9)	(8)	(7)	(6)	(5)	(4)	(3)	(3)	(3)
Book Value of Furniture & Equipment	52	72	61	52	44	38	32	27	23	20	17	14
TOTAL PROPERTY PLANT AND EQUIPMENT	30,180	30,279	31,000	31,152	30,961	30,725	30,323	30,028	29,730	29,428	29,179	28,928
New Property Plant and Equipment	241	928	1,467	929	581	536	362	462	455	445	500	500
Total	30,972	31,108	31,746	31,929	31,733	31,497	31,087	30,785	30,483	30,175	29,928	29,679
Depreciation	(792)	(829)	(746)	(777)	(772)	(772)	(764)	(757)	(752)	(748)	(749)	(750)
Fair Value Adjustment	-	-			-			-				-
Book Value	30,180	30,279	31,000	31,152	30,961	30,725	30,323	30,028	29,730	29,428	29,179	28,928
INFRASTRUCTURE (ALL)												
Existing Infrastructure	151,596	94,695	96,400	96,978	97,191	97,236	97,285	97,584	97,411	97,216	97,024	96,836
Classification Adjustment	(167)	-										
New Infrastructure Developed	3,408	3,000	2,255	1,900	1,737	1,740	1,992	1,525	1,500	1,500	1,500	1,500
Total Infrastructure	154,836	97,695	98,656	98,878	98,928	98,977	99,277	99,109	98,911	98,716	98,524	98,336
Depreciation	(2,816)	(1,295)	(1,677)	(1,687)	(1,691)	(1,692)	(1,693)	(1,698)	(1,695)	(1,692)	(1,688)	(1,685)
Fair Value Adjustment	(58,468)				-			-				-
Book Value Infrastructure	93,552	96,400	96,978	97,191	97,236	97,285	97,584	97,411	97,216	97,024	96,836	96,651
Total Assets	123,732	132,712	127,978	128,343	128,198	128,010	127,907	127,439	126,947	126,452	126,015	125,580
Total Depreciation	(3,608)	(2,124)	(2,423)	(2,464)	(2,463)	(2,464)	(2,457)	(2,455)	(2,447)	(2,439)	(2,437)	(2,435)
Depreciation on New Assets			63	67	39	49	27	53	50	47	58	58

Shire of Northampton Long Term Financial Plan 2019 - 2028

Key Performance Indicators

Scenario 1

	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
OPERATING SURPLUS RATIO										
Operating Revenue	7,616	8,629	8,780	8,934	9,092	9,252	9,415	9,581	9,751	9,923
Less Operating Exp incl interest & depreciation	(8,903)	(9,094)	(9,269)	(9,428)	(9,604)	(9,771)	(9,959)	(10,132)	(10,337)	(10,526)
= Net Operating Surplus	- 1,287 -	465 -	489 -	494 -	513 -	520 -	544 -	551 -	586 -	603
Divided by Own Source Revenue (Rates)	4,738	4,857	4,930	5,004	5,079	5,155	5,232	5,311	5,390	5,471
Ratio Target - (+ve) Between 0% and 15%	-27.16%	-9.58%	-9.91%	-9.87%	-10.10%	-10.08%	-10.40%	-10.37%	-10.88%	-11.02%
CURRENT RATIO										
Current Assets	826	754	1,192	1,440	1,635	1,483	1,370	1,251	1,038	805
Less Restricted Assets	(844)	(910)	(977)	(1,043)	(1,110)	(1,176)	(1,243)	(1,309)	(1,376)	(1,442)
= Net Current Assets	- 17 -	156	216	397	525	307	127 -	58 -	337 -	637
Divided by Current Liabilities less	1,059	1,065	1,079	1,037	1,042	1,005	1,008	1,011	1,011	1,015
Current Liabilities ass'd with Restricted Assets	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)
= Net Current Liabilities	359	365	379	337	342	305	308	311	311	315
Ratio Target > or = to 1:1	(0.05)	(0.43)	0.57	1.18	1.54	1.01	0.41	(0.19)	(1.09)	(2.02)
Assumed Leave Cash Reserve same as Provision	700	700	700	700	700	700	700	700	700	700
RATES COVERAGE RATIO										
Total Rates Revenue	4,738	4,857	4,930	5,004	5,079	5,155	5,232	5,311	5,390	5,471
Divided by Total Expenses	8,903	9,094	9,269	9,428	9,604	9,771	9,959	10,132	10,337	10,526
Ratio Target > or = to 40%	53.2%	53.4%	53.2%	53.1%	52.9%	52.8%	52.5%	52.4%	52.1%	52.0%

Shire of Northampton Long Term Financial Plan 2019 - 2028

Key Performance Indicators

Scenario 1

	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DEBT SERVICE COVERAGE RATIO										
Operating Surplus before Interest & Depreciation										
= Operating Revenue	7,616	8,629	8,780	8,934	9,092	9,252	9,415	9,581	9,751	9,923
Less Operating Expenses	(8,903)	(9,094)	(9,269)	(9,428)	(9,604)	(9,771)	(9,959)	(10,132)	(10,337)	(10,526)
Except Interest Expense and Depreciation	2,488	2,523	2,518	2,512	2,498	2,491	2,478	2,466	2,460	2,454
= OSBID	1,201	2,057	2,029	2,018	1,986	1,971	1,934	1,916	1,873	1,851
Divided by Principal and Interest	186	183	184	189	139	136	92	89	87	84
Ratio Target > or = 2	6	11	11	11	14	14	21	21	22	22
ASSET SUSTAINABILITY RATIO										
Capital Renewal Expenditure	2,464	2,196	2,016	2,238	2,000	1,999	1,980	1,958	2,050	2,050
Divided by Depreciation Expense	2,423	2,464	2,463	2,464	2,457	2,455	2,447	2,439	2,437	2,435
Ratio Target 90% to 100%	101.7%	89.1%	81.9%	90.8%	81.4%	81.4%	80.9%	80.3%	84.1%	84.2%
ASSET CONSUMPTION RATIO										
Deprec'd Replace't Cost Assets (Written Down Value)	127,978	128,343	128,198	128,010	127,907	127,439	126,947	126,452	126,452	126,015
Divided by Current Replacement Cost	185,290	186,398	187,113	187,810	188,644	189,386	190,005	190,560	191,288	191,986
Ratio Target 50% to 75%	69.1%	68.9%	68.5%	68.2%	67.8%	67.3%	66.8%	66.4%	66.1%	65.6%
Assumed Current Replacement Cost	183,330									
New Assets Acquired at Cost	1,897	1,041	676	648	808	689	570	508	670	640
Depreciation on New Assets	63	67	39	49	27	53	50	47	58	58
New Current Replacement Cost	185,290	186,398	187,113	187,810	188,644	189,386	190,005	190,560	191,288	191,986
			-	-	-	-	-	-	-	-
OWN SOURCE REVENUE COVERAGE RATIO										
Operating Revenue	7,616	8,629	8,780	8,934	9,092	9,252	9,415	9,581	9,751	9,923
Less Revenue from other sources	1,491	2,353	2,412	2,472	2,534	2,597	2,662	2,729	2,797	2,867
= Own Source Revenue	6,125	6,276	6,368	6,462	6,558	6,654	6,753	6,852	6,954	7,056
Divided by Operating Expenses	8,903	9,094	9,269	9,428	9,604	9,771	9,959	10,132	10,337	10,526
Ratio Target over 40%	68.8%	69.0%	68.7%	68.5%	68.3%	68.1%	67.8%	67.6%	67.3%	67.0%

Shire of Northampton Long Term Financial Plan 2019 - 2028

Key Performance Indicators

Scenario 1

	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
ASSET RENEWAL FUNDING RATIO										
Net Present Value of Planned Renewal Expenditure	1,887									
Divided by NPV of Asset Mgmt Plan Projections	1,348									
Ratio Target 95% to 105%	140.0%									

Shire of Northampton Long Term Financial Plan 2019 - 2028

Cash Reserves

	17/18 Actual	18/19 Est O/T	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LEAVE RESERVE													
Opening Balance	228	238	238	248	258	268	278	288	298	308	318	328	338
Transfer to Reserve	9	10	10	10	10	10	10	10	10	10	10	10	10
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	238	248	248	258	268	278	288	298	308	318	328	338	348
ROADWORKS RESERVE													
Opening Balance	50	26	26	28	30	32	34	36	38	40	42	44	46
Transfer to Reserve	2	2	2	2	2	2	2	2	2	2	2	2	2
Transfer From Reserve	(25)	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	26	28	28	30	32	34	36	38	40	42	44	46	48
KALBARRI AIRPORT RESERVE													
Opening Balance	45	45	45	65	85	105	125	145	165	185	205	225	245
Transfer to Reserve	0	20	20	20	20	20	20	20	20	20	20	20	20
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	45	65	65	85	105	125	145	165	185	205	225	245	265
COMPUTER AND OFFICE EQUIPMENT RESERVE													
Opening Balance	31	32	32	33	35	37	39	41	43	45	47	49	51
Transfer to Reserve	1	2	2	2	2	2	2	2	2	2	2	2	2
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	32	33	33	35	37	39	41	43	45	47	49	51	53
PLANT RESERVE													
Opening Balance	7	-	-	0	0	0	0	0	0	0	0	0	0
Transfer to Reserve	-	0	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(7)	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	-	0	-	0	0	0	0	0	0	0	0	0	0
HOUSE AND BUILDING RESERVE													
Opening Balance	86	98	98	111	123	136	148	161	173	186	198	211	223
Transfer to Reserve	12	13	13	13	13	13	13	13	13	13	13	13	13
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	98	111	111	123	136	148	161	173	186	198	211	223	236

Shire of Northampton Long Term Financial Plan 2019 - 2028

Cash Reserves

	17/18 Actual	18/19 Est O/T	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
KALBARRI AGED PERSONS ACCOMMODATION RESERVE													
Opening Balance	246	227	227	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	227	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(246)	(227)	(227)	-	-	-	-	-	-	-	-	-	-
Balance 30 June	227	-	-	-	-	-	-	-	-	-	-	-	-
NORTHAMPTON AGED PERSONS RESERVE													
Opening Balance	5	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(5)	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	-	-	-	-	-	-	-	-	-	-	-	-	-
TOWN PLANNING SCHEME RESERVE													
Opening Balance	4	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(4)	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	-	-	-	-	-	-	-	-	-	-	-	-	-
TOWNSCAPE CAR PARK RESERVE													
Opening Balance	6	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(6)	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	-	-	-	-	-	-	-	-	-	-	-	-	-
SPECIFIED AREA RATE RESERVE													
Opening Balance	5	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(5)	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	-	-	-	-	-	-	-	-	-	-	-	-	-
PORT GREGORY WATER SUPPLY RESERVE													
Opening Balance	37	37	37	37	37	37	37	37	37	37	37	37	37
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	37	37	37	37	37	37	37	37	37	37	37	37	37

Shire of Northampton Long Term Financial Plan 2019 - 2028

Cash Reserves

	17/18 Actual	18/19 Est O/T	Budget 18/19	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
KALBARRI PARKLAND DEVELOPMENT RESERVE													
Opening Balance	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	59	-	-										
Transfer From Reserve	(59)	-	-										
Balance 30 June	-	-	-	-	-	-	-	-	-	-	-	-	-
LAND DEVELOPMENT RESERVE													
Opening Balance	221	235	235	255	275	295	315	335	355	375	395	415	435
Transfer to Reserve	14	20	20	20	20	20	20	20	20	20	20	20	20
Transfer From Reserve	-	-	-										
Balance 30 June	235	255	255	275	295	315	335	355	375	395	415	435	455
TOTAL RESERVES													
Opening Balance	970	938	938	777	844	910	977	1,043	1,110	1,176	1,243	1,309	1,376
Transfer to Reserve	325	66	66	67	67	67	67	67	67	67	67	67	67
Transfer From Reserve	(357)	(227)	(227)	(0)	-	-	-	-	-	-	-	-	-
Total Reserves 30 June	938	777	777	844	910	977	1,043	1,110	1,176	1,243	1,309	1,376	1,442



REVISED 19/20 – 28/29
ASSET MANAGEMENT
STRATEGY

FUTURE ROAD PROGRAM - 2019/20

Road Number	Road Name	Works Description	2019/20	Funding Sources			Commodity Route
				Own Resources	RRG	R2R	
Projects deferred from 2018/19							
202	Bateman Street	Construct and seal 210m	\$42,000	\$42,000			
983	Thornton & Erwood	Reconstruct and seal	\$72,000			\$72,000	
981	Little Bay Road	Survey a road reserve	\$50,000	\$50,000			
130	Walker Street	Reseal (0.107 - 0.82 slk)	\$	36,000	\$	36,000	
	Karina Mews	Reseal and replace kerb	\$	40,000	\$	40,000	
2019/20 Projects							
111	Fifth Avenue	Construct & Seal 230m	\$	54,700	\$	54,700	
10	Gantheaume Cres	Reseal (0.12 - 0.82)	\$	28,500	\$	28,500	
129	Porter Street	Reseal Asphalt (00 - 0.18 slk)	\$	33,000	\$	33,000	
143	Patrick Crescent	Reseal (0 - 0.37 slk)	\$	12,500	\$	12,500	
185	Ralph Street	Reseal (0 - 0.53 slk)	\$	18,000	\$	18,000	
127	Smith Street	Asphalt (0.40 - 0.66)	\$	52,500	\$	52,500	

FUTURE ROAD PROGRAM - 2019/20

Road Number	Road Name	Works Description	2019/20	Funding Sources			Commodity Route
				Own Resources	RRG	R2R	
250	Kalbarri Road	Shoulder recondition - 10km Stage 4 (46-56 SLK)	\$ 305,000		\$ 203,300	\$ 101,700	
2	Port Gregory Road	Shoulder reconditioning	\$ 176,000	\$ 15,916	\$ 103,300	\$ 56,784	
42 &	Harvey & Horry Roads	Seal balance of Havey and seal section of Horry up to aerodrome entry	\$ 670,000			\$ 223,000	\$ 447,000
	Estimated Cost		\$ 1,590,200	\$ 383,116	\$ 306,600	\$ 453,484	\$ 447,000

FUTURE ROAD PROGRAM - 2020/21

Road Number	Road Name	Works Description	2020-21	Funding Sources		
				Own Resources	RRG	R2R
105	Brook Street	Reseal	\$ 26,000	\$ 26,000		
239	Browne Boulevard	Reseal	\$ 16,500	\$ 16,500		
243	Castway Street	Reseal	\$ 15,000	\$ 15,000		
241	Charlton Loop	Reseal	\$ 25,000	\$ 25,000		
121	Grey Street	Construct parallel parking	\$ 120,000	\$ 120,000		
244	Jacques Boulevard	Reseal (0 - 0.72 slk)	\$ 29,000	\$ 29,000		
186 & 187	O'Connor & Lauder Streets School route - Binnu	Seal O'Connor and section of Lauder	\$ 60,000			
126	Mortimer Street	Reconstruct and Drainage	\$ 66,000	\$ 66,000		
164	Nanda Drive	Reseal (1.58 - 2.14 slk)	\$ 21,000	\$ 21,000		
127	Smith Street	Kerb renewal and seal (0.0 to 0.40 & (0.66 to 0.77)	\$ 50,500	\$ 50,500		
250	Kalbarri Road	Reseal (18 - 28 slk)	\$ 343,500	\$ 114,500	\$ 229,000	

FUTURE ROAD PROGRAM - 2020/21

Road Number	Road Name	Works Description	2020-21	Funding Sources		
				Own Resources	RRG	R2R
1111	Fifth Avenue	Reseal (0.20 - 0.57 slk)	\$ 14,000	\$ 14,000		
106	Forrest Street	Reseal (0.42 - 1.37 slk)	\$ 35,000	\$ 35,000		
175	Glance Street	Reseal	\$ 22,000	\$ 22,000		
99	Stephen Street	Asphalt Reseal (0.690 - 0.912 & 0.945-1.005)	\$ 70,000			\$ 70,000
3	Binu East Road	Reseal (0 - 14.4 slk)	\$ 420,000	\$ 36,516		\$ 383,484
	Estimated Cost		\$ 1,333,500	\$ 591,016	\$ 229,000	\$ 453,484

FUTURE ROAD PROGRAM - 2021/22

Road Number	Road Name	Works Description	2021-22	Funding Sources		
				Own Resources	RRG	R2R
108	Gwalla Street	Bitumen Seal eastern section	\$ 127,300	\$ 127,300		
121	Grey Street	Stage 1 - Asphalt reseal	\$ 251,000	\$ 251,000		
9	Ogilvie East Road	Reseal (0 - 3.2 SLK)	\$ 135,000		\$	135,000
222	Harney Street	Reseal (0-0.30 SLK)	\$ 13,000	\$ 13,000		
250	Kalbarri Road	Reseal (28-38 SLK)	\$ 353,000		\$ 235,300	\$ 117,700
219	Northampton-Nabawa Rd	Reseal (0 0 4.38 SLK) from NWCH	\$ 182,000		\$ 121,300	\$ 60,700
2	Port Gregory Rd	Reseal (0 - 5.32 SLK)	\$ 216,000	\$ 75,916		\$ 140,084
255	Pelican Road	Reseal (0 - 0.46 SLK)	\$ 19,500	\$ 19,500		
	Estimated Cost		\$ 1,296,800	\$ 486,716	\$ 356,600	\$ 453,484

FUTURE ROAD PROGRAM - 2022/23

Road Number	Road Name	Works Description	2022-23	Funding Sources		
				Own Resources	RRG	R2R
226	Bruce Road	Reseal	\$ 44,000	\$ 44,000		
250	Kalbarri Road	Reseal (38 - 48 SLK)	\$ 363,000	\$ 121,000	\$ 242,000	
181	Anchorage Lane	Reseal	\$13,000	\$13,000		
101	Essex Street	Reseal (0 - 0.27 SLK)	\$12,000	\$12,000		
115	John Street	Reseal (0.21 - 0.38 SLK) off Forrest	\$31,000	\$31,000		
	R2R - Projects to be listed		\$ 453,184		\$	453,484
	Unidentified Capital works		\$ 500,000	\$ 500,000		
	Estimated Cost		\$ 1,416,184	\$ 721,000	\$ 242,000	\$ 453,484

FUTURE ROAD PROGRAM - 2023/24

Road Number	Road Name	Works Description	2023/24	Funding Sources		
				Own Resources	RRG	R2R
25	Balla Whelarra Road	Reseal	\$ 455,000	\$ 134,325	\$	\$ 320,675
250	Kalbarri Road	Reseal (48 - 58 SLK)	\$ 372,000	\$ 124,000	\$ 248,000	
	Parker & Wundi	Construct and seal 2.3km of Parker & Wundi Roads	\$ 400,000	\$ 267,191	\$	\$ 132,809
	Unidentified Capital works		\$ 500,000	\$ 500,000		
	Estimated Cost		\$ 1,727,000	\$ 1,025,516	\$ 248,000	\$ 453,484

FUTURE ROAD PROGRAM - 2024/25

Road Number	Road Name	Works Description	2023/24	Funding Sources		
				Own Resources	RRG	R2R
	Burgess Street - Northampton	Construct and bitumen seal street	\$ 60,000	\$ 60,000		
	Estimated Cost		\$ 60,000	\$ 60,000	\$ -	\$ -

CAR PARK DEVELOPMENT WORKS PROGRAM

CAR PARK	Works Description	Year Works Planned					
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Kalbarri Allen Centre	Bus & long vehicle parking - asphalt		\$ 234,000				
Back Beach	Seal access road & car park				\$ 150,000		
Blue Holes	Seal access road & car park	\$ 121,500					
Jakes Beach	Seal access road & car park			\$ 187,000			
Kalbarri CBD	Reseal	\$ 47,000					\$ 125,000
Porter Street	Skate Park Car Park					\$ 115,000	
Siphons	Seal access road & car park						
Estimated Cost		\$ 168,500	\$ 234,000	\$ 187,000	\$ 150,000	\$ 115,000	\$ 125,000

Recreation - Capital Renewal

2019/20	Kalbarri Foreshore Parkland Redevelopment	Stage 2 - shelters etc	\$159,500
	Horrocks Community Centre	Playground shelter	\$25,000
	Mallard Park	Install lawn & reticulation	\$21,000
			\$205,500
2020/21	Port Gregory Foreshore	Shelters in the carpark (2)	\$12,000
	Port Gregory Foreshore	Shelters on the beach (6)	\$36,000
	Parkland Shelters - Horrocks		\$11,000
	Access Steps from oval to HCC - Horrocks		\$7,500
	Kalbarri Foreshore Parkland Redevelopment	Solar Lighting along DUP	\$109,000
			\$175,500
2021/22	Guide Park	- Skate park	\$50,000
	Playground Shleter - Horrocks foreshore		\$40,000
	Kalbarri Foreshore	Outdoor gym - Chinaman's area	\$60,000
			\$150,000
2022/23	Guide Park	- Skate park	\$50,000
			\$50,000

Buildings - Projected 10 year Capital Renewal Works Program - Revised 2019

Planned Renewal Year	Asset ID	Works Description	Renewal Cost (\$)
2020/21	Ablution	Kings Park Ablution Building	\$100,000
			\$100,000
2021/22	Residence	Fitzgerald St - Bathroom	\$5,000
	Residence	Fitzgerald St - Kitchen	\$20,000
	Residence	Fitzgerald St - Roof and guttering	\$35,000
	Ablution	Jetty Ablution Building	\$90,000
			\$150,000
2022/23	Administration	Allen Centre Kalbarri - Guttering/Fascias	\$40,000
			\$40,000
2023/24	Health	Northampton Doctors Surgery - floor coverings	\$15,000
			\$15,000

Projected Capital Upgrade/New Works Program - Buildings
Revised 2019

Year	Description	Estimate
2019/20	Ablution at Jakes Point	\$110,000
	Pink Lake viewing platforms/walkways, excl car park works	\$125,000
	RSL Hall redevelopment	\$604,000
2029/20	Total	\$839,000

Year	Description	Estimate
2020/21	Northampton Bowling Club - one synthetic green	\$300,000
2020/21	Total	\$300,000

DUAL USE PATHWAY PLAN 2019 TO 2022

Road Name	Works Description	<u>2019/20</u>	<u>2020/21</u>	<u>2021/22</u>	<u>2022/23</u>	Beyond 2023
Auger Street	Smith to Mallard			\$ 50,000		
Clotworthy Street	Grey to Smith (240)			\$ 53,000		
Callion Way	Waikiri to Gantheaume (230)					\$ 52,000
Gantheaume Crescent	Construct Dual Use Pathway Waikiri to Sequita (192)					\$ 43,000
George Grey Drive	Red Bluff to Eco Flora		\$ 107,000			
Glass Street	Tiki Cove to medical centre	\$ 36,000				
Grey Street	Replace section at Allen Centre	\$ 43,000				
Grey Street	Section Rd Bluff Rd to Rushton St	\$ 135,000				
Hasleby Street	Construct Dual Use Pathway End of existing to Golf Club					\$ 38,000
Kaiber Street	Whole Street, east side					\$ 42,000
Nanda Drive	Red Bluff to Pederick (950)					\$ 210,000
Nanda Drive & Porter St	Porter Street to Sun River Chalets					\$ 75,000
Orabanda Close	Batavia to Gantheaume (120)					\$ 27,000
Pt Gregory	DUP from Port to Lynton Ave	\$ 20,000				\$ 27,000
Ralph Street	Gantheaume to Walker via Harvey (600)				\$ 124,000	
Red Bluff Road	From Red Bluff Road to Red Bluff car park		\$ 50,000			
Sequita Way	Gallant to Gantheaume (180)					\$ 64,000
Stephen Street	Renew from Hampton Rd to West Street	\$ 57,000				
	Total Estimated Cost	\$ 291,000	\$ 157,000	\$ 103,000	\$ 124,000	\$ 578,000

Northampton Shire Council
Projected Capital Upgrade/New Works Program - Plant and Equipment
 Revisied @ 30/5/19

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2019/20	1	4WD Wagon - CEO	\$ 55,000	\$ 27,000	\$ 28,000
	2	Utility - Northampton Grader Operator	\$ 41,000	\$ 3,000	\$ 38,000
	3	Utility - Northampton Mntce/cleaner	\$ 41,000	\$ 2,000	\$ 39,000
	4	Utility - Northampton Grader Operator	\$ 41,000	\$ 2,000	\$ 39,000
	5	Northampton Ranger	\$ 52,000	\$ 3,000	\$ 49,000
	6	Tip Truck - Northampton	\$ 250,000	\$ 35,000	\$ 215,000
	7	Vibe Roller	\$ 180,000	\$ 30,000	\$ 150,000
	8	Tipping Trailer	\$ 85,000	\$ 15,000	\$ 70,000
		Total	\$ 745,000	\$ 117,000	\$ 628,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2020/21	1	4WD Wagon - Manager of Works	\$ 60,000	\$ 30,000	\$ 30,000
	2	AWD Car - Deputy CEO	\$ 40,000	\$ 20,000	\$ 20,000
	3	4WD Wagon - Buiding Surveyor (No Vehicle Replacement)	\$ -	\$ 15,000	\$ 15,000
	4	Loader - Northampton	\$ 342,000	\$ 103,000	\$ 239,000
	5	Case International Tractor & Attachments	\$ 83,000	\$ 10,000	\$ 73,000
	6	Truck Crew Cab - Northampton	\$ 85,000	\$ 25,000	\$ 60,000
	7	Truck - Maintenance Northampton	\$ 175,000	\$ 53,000	\$ 122,000
		Total	\$ 785,000	\$ 256,000	\$ 529,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2021/22	1	2WD Car - EHO	\$ 30,000	\$ 15,000	\$ 15,000
	2	Grader & Free Roller	\$ 420,000	\$ 100,000	\$ 320,000
	3	Utility – LH Maintenance Northampton	\$ 52,000	\$ 5,000	\$ 47,000
	4	Utility – LH Road Construction	\$ 54,000	\$ 5,000	\$ 49,000
		Total	\$ 556,000	\$ 125,000	\$ 431,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2022/23	1	4WD Wagon - CEO	\$ 60,000	\$ 30,000	\$ 30,000
	2	Utility - Kalbarri Leading Hand	\$ 48,000	\$ 14,000	\$ 34,000
	3	Utility - Northampton Mechanic	\$ 48,000	\$ 14,000	\$ 34,000
	4	Utility - Kalbarri Gardener	\$ 39,000	\$ 12,000	\$ 27,000
	5	Utility - Kalbarri Ranger	\$ 39,000	\$ 12,000	\$ 27,000
	6	Multi Tyred Roller	\$ 190,000	\$ 10,000	\$ 180,000
	7	Loader - Kalbarri	\$ 234,000	\$ 70,000	\$ 164,000
		Total	\$ 658,000	\$ 162,000	\$ 496,000

Northampton Shire Council
Projected Capital Upgrade/New Works Program - Plant and Equipment

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2023/24	1	Utility - Kalbarri M'tce	\$ 43,000	\$ 13,000	\$ 30,000
	2	4WD Wagon - Manager of Works	\$ 60,000	\$ 30,000	\$ 30,000
	3	AWD Car - Deputy CEO	\$ 40,000	\$ 20,000	\$ 20,000
	4	Utility - Northampton Gardener	\$ 43,000	\$ 13,000	\$ 30,000
	6	Utility - Northampton Ranger	\$ 52,000	\$ 10,000	\$ 42,000
	7	Tip Truck - Northampton (Water Truck)	\$ 270,000	\$ 75,000	\$ 195,000
		Total	\$ 508,000	\$ 161,000	\$ 347,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2024/25	1	2WD Car - EHO	\$ 30,000	\$ 15,000	\$ 15,000
	2	Utility - Northampton Grader Operator	\$ 41,000	\$ 10,000	\$ 31,000
	3	Utility - Northampton Mntce/cleaner	\$ 41,000	\$ 10,000	\$ 31,000
	4	Utility - Northampton Grader Operator	\$ 41,000	\$ 10,000	\$ 31,000
	5	Loader/Backhoe	\$ 234,000	\$ 70,000	\$ 164,000
	6	Tip Truck - Northampton	\$ 272,000	\$ 82,000	\$ 190,000
		Total	\$ 659,000	\$ 197,000	\$ 462,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2025/26	1	4WD Wagon - CEO	\$ 60,000	\$ 30,000	\$ 30,000
	2	Utility - Kalbarri Ranger	\$ 40,000	\$ 15,000	\$ 25,000
	3	Grader - Northampton	\$ 430,000	\$ 100,000	\$ 330,000
	4	Truck Trailer	\$ 100,000	\$ 30,000	\$ 70,000
		Total	\$ 630,000	\$ 175,000	\$ 455,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2026/27	1	4WD Wagon - Manager of Works	\$ 60,000	\$ 30,000	\$ 30,000
	2	AWD Car - Deputy CEO	\$ 40,000	\$ 20,000	\$ 20,000
	3	Utility - Northampton Ranger	\$ 52,000	\$ 10,000	\$ 42,000
	4	Utility - Leading Hand Main't Northampton	\$ 52,000	\$ 14,000	\$ 38,000
	5	Utility - Leading Cons't Northampton	\$ 54,000	\$ 14,000	\$ 40,000
	6	Loader Northampton	\$ 350,000	\$ 75,000	\$ 275,000
		Total	\$ 608,000	\$ 163,000	\$ 445,000