

2022 to
2025

Shire of Northampton Corporate Business Plan



Revised:

Shire of Northampton

2022 to 2025

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Strategic Community Plan

The Shire of Northampton's Strategic community Plan was developed in accordance with the Integrated Planning and Reporting (IPR) framework and guidelines and includes a long-term plan that reflects the vision and aspirations of the Community and includes key focus areas, objectives, and strategies. These were formulated after receiving feedback and discussion with the Community in March 2020. The Community responded to a questionnaire/survey mailed to 1200 residents, employees, business, and visitors within the Shire. 400 postcards in the same survey format were strategically placed across the Shire and made available on the Shire's website. A total of 190 responses were received from the survey. 38 people attended workshops held across the Shire and shared their vision, identified issues and potential solutions, and actively worked to discuss and share their views. The COVID 19 pandemic greatly impacted these workshops attendance was lower than expected. The CEO and various Councillors attended the workshops to listen to the Community and observe the process and provide information when required. Discussions were held with business proprietors over the same time further enhancing the opportunity to receive wide ranging community feedback to inform the planning process.

Our Vision

A proud and unique community recognising the past and creating the future.

Our Mission

The Shire of Northampton will provide community leadership by modelling and supporting economic, environmental and social development within the Shire.

Our Values

- Honesty and Integrity
- Proactive Approach
- Dialogue
- Environmental Responsibility
- Diligence

Community consultation on the Community Strategic Plan has occurred each year since 2009, the values listed above remain unchanged in the current Community Strategic Plan.

Our Shire

The Shire of Northampton is approximately 475km north of Perth with an area of 12,499 square kilometres. The closest regional centre to Northampton is Geraldton, 50 kilometres to the south.

The Shire has two main town centres, Northampton and Kalbarri. The smaller towns or rural hubs are Binnu, Isseka, Port Gregory, Ajana and Horrocks.

The predominant industries in the shire are broad acre agriculture, fishing and tourism, Garnet mining and Betocarotene production.

The Shire had a population of 3,319 at the 2016 Australian Bureau of Statistics Census. It is estimated that the population will remain stable over the next 10 years.

The population comprises 52% males and 48% females. The median age is 51 years which is higher than the State average of 36 years. Changes in age structure and cultural diversity of residents will pose significant challenges in the management of current and future demand for quality lifestyles.

Northampton is a diverse community ranging from the traditional farming and fishing community to tourism. With a beautiful stretch of coast line the coastal towns of Horrocks, Port Gregory and in particular Kalbarri are popular tourist destinations. The Shire has also proven to be a popular base for fly-in fly-out mine workers and their families and for active retirees relocating from the north of the State. With the towns of Northampton and Kalbarri being some 110kms apart it is important that the Shire provide infrastructure in both locations.

Kalbarri has a district high school to year 12 with Northampton's to year 10. Due to the close proximity of Northampton to Geraldton most high school children are retained in the town as there are school bus services to Geraldton. Therefore, throughout the Shire there is a high demand for infrastructure suitable for the youth.

Governance

The Shire of Northampton residents and ratepayers are represented by 9 Councillors. The Shire is split into 2 wards and the number of Councillors representing each ward is based on the population within the ward. The wards are:

- Northampton – 5 Councillors
- Kalbarri – 4 Councillors

The term of each Councillor is 4 years. Elections are held in October of every second year. At each election half the Councillors are up for re-election.

Council meetings are held every third Friday of the month at 1pm. In February, May, August and November the Council meetings are held at the Allen Centre in Kalbarri, all other months are held in the Northampton Council Chambers. Should there be any change to Council meeting times this will be advertised and listed on the Council website. Council minutes and agenda are published every month and are available on the Council website www.northampton.wa.gov.au

The Chief Executive Officer (CEO) is employed by the Council to carry out the operations of the Local Government. The CEO is responsible for all Shire functions and employs a workforce that includes a mix of white and blue collar workers. The responsibility area encompass: Finance & Administration, Works, Health/Building and Planning. The Management Team comprises the CEO, Deputy CEO, Manager of Works and Services and Building Surveyor. The Shire has retained a Planning Officer and Environmental Health Officer positions but contracted out specialised Planning services.

Planning for the Future

Section 5.56 (1) and (2) of the Local Government Act requires that each local government is 'to plan for the future of the district' by developing plans in accordance with regulations. Council is required to have a Community Strategic Plan and a Corporate Business Plan. The Corporate Business Plan has been developed in accordance with the Integrated Planning and Reporting Guidelines developed by the Department of Local Government.

The key requirements of the Corporate Business Plan as set out by the Department of Local Government is:

- The plan is for a minimum of 4 years.
- The plan identifies and prioritises the principal strategies and activities Council will undertake in response to the aspirations and objectives stated in the Strategic Community Plan.
- The plan states the services, operations and projects that a local government will deliver over the period of the plan, method for delivering these and the associated cost.
- The plan references resourcing considerations such as asset management plans, finances and workforce plans.
- Council must adopt the plan by an absolute majority.
- Notice must be given to the public when the plan is adopted or modified.
- The plan is to be reviewed annually.

The Planning Process

The Shires initial Community Strategic Plan was developed in 2009. The current Community Strategic Plan was adopted by Council at the August 2020 Council Meeting.

The plan is reviewed annually to ensure that the goals are still relevant. The Community Strategic Plan identifies the Community's aspirations and objectives and sets out how the Council will achieve the outcomes of those aspirations and objectives over the next 4 financial years. The Corporate Business Plan is used to drive the Annual Budget.

The Corporate Business Plan (CBP) is developed with regard to the following informing strategies and to cater for any anticipated financial impacts as a result of the COVID 19 pandemic:

Asset Management Plans – The asset management plans identify the assets and infrastructure of Council. The plans identify the required asset renewals in order to maintain and/or increase Council's level of service to the community. The outcomes detailed in the asset management plans populate the 4 years of capital expenditure included in the Corporate Business Plan.

Long Term Financial Plan – The Long Term Financial Plan (LTFP) is a 10 year plan. The LTFP is modelled to ensure there is adequate cash flow in the plan to sustain Council's operating requirements. The plan also details the financial ratios which evaluate the financial health and sustainability and measures the impact of decisions in the long term. The first 4 years of the Long Term Financial Plan link directly into the Corporate Business Plan, the Corporate Business Plan provides more detail on specific projects and reinforces the link between these projects and the Community Strategic Plan. The Long Term Financial Plan illustrates the longer term impact of financial decisions and measures the impact on ratios which are used to benchmark Council within the local government industry.

Workforce Plan – The CBP and LTFP identify the financial impact of maintaining Councils workforce for operational and capital activities which is budgeted to increase by 2.5% in 2022/2023 and 2.0% - 2.5% from 2023/2024 onwards. This cost is represented in both the Long Term Financial Plan and the Corporate Business Plan. This amount is not the only amount to make up the “Employee Costs” in the Statement of Comprehensive Income by Nature and Type on page 12 of the Corporate Business Plan. The other major cost included here is superannuation. The portion of employee wages costed to capital works has been capitalised and therefore reduces the “Employee Costs” as disclosed in the Statement of Comprehensive Income.

The total employee costs are inflated due to the Northampton Child Care employment costs being included. (refer to page 11 for the Organisational Chart).

In the Asset Management Plans there is an assumption that the operating costs (including employee costs) of any new buildings or sporting infrastructure will be the responsibility of the relevant community organisation or sporting group.

Prioritising Strategies

The Corporate Business Plan must *“Identify and prioritise the principal strategies and activities the Council will undertake in response to the aspirations and objectives stated in the Community Strategic Plan”*.

Council’s Community Strategic Plan was developed with consultation of the community. The strategies developed now form the basis of the Corporate Business Plan.

The Community Strategic Plan developed 5 key operational areas of the Council:

Economic – Enabling a choice of lifestyle through strong business support

Environmental – Provide environmental leadership throughout the Shire

Infrastructure – Comprehensive road, electrical and water services across the Shire.

Social/Community – A vibrant and inclusive community enabling a range of interests and lifestyles.

Organisational and Governance – To be known as the community centrepiece for business and social development.

Within each operational area there are a number of funding strategies detailed in the CBP and LTFP plan. The information on pages 7 to 8 provides an overview of the program areas, the organisational structure and the methodology used to compile the LTFP and subsequently the CBP.

The Corporate Business Plan lists the resources available to address the requirements of Councils Community Strategic Plan over the next 4 years. The Corporate Business Plan indicates if the key action is Part of the normal operating budget of Council and which program it belongs to. The total revenue and expenditure by program is shown on page 14 in the Statement of Comprehensive Income by Program. All capital projects are summarised in the Rate Setting Statement on page 16. The notes following that statement on pages 17 to 20 itemise the individual projects and link these projects to the Community Strategic Plan and Asset Management Plan.

The Four Year Budget 2022/23 to 2025/26

The Corporate Business Plan must “state the services, operations and projects that a local government will deliver over the period of the plan, the method for delivering these and the associated costs”.

The Shire of Northampton provides an extensive range of services to the community which fall into the following programs prescribed under the Local Government (Financial Management Regulations 1996.) Each program also has a schedule or program number. This number is used in references throughout the financial statements. Estimates of expenditure and income have been calculated for each of these programs in the Long Term Financial Plan 2022/23 to 2031/32 and the first 4 years have been extracted to form the basis of the Corporate Business Plan’s 4 Year Budget:

General Purpose Funding (3) – expenses and income associated with levying and collecting rates, general purpose grants and interest from investments.

Governance & Administration (4) – relates to the support of members of Council (councillors) and administration and operation of services and facilities to support the Council’s function.

Law, Order and Public Safety (5) – covers expenses and income principally associated with Shire Rangers. This includes administration and implementation of various legislation, animal control (licencing and enforcement), fire prevention and emergency services.

Health (7) – monitoring of food quality and licensing of food premises and pest control measures. Assisting with the provision of medical facilities and housing for doctors.

Education and Welfare (6) – operation of day care centres.

Community Amenities (10) – principally covers operations of waste services (rubbish collection, disposal and refuse site maintenance), town planning and development.

Recreation and Culture (11) – maintenance of halls, sporting facilities, ovals, parks and reserves . The operation of the two libraries and historical buildings are also included.

Transport (12) – maintenance of streets, roads, bridges, parking areas and footpaths including street lighting. Costs associated with the operations of the two works depots and the Kalbarri airport.

Economic Services (13) – building control services (licences), support for the local tourist centres in Kalbarri and Northampton, area promotion and economic development initiatives under taken by the Shire & Port Gregory Non-Potable Water Supply

Other Property and Services (14) – private works undertaken by the Shire and operating and maintenance costs of the Shire’s plant and equipment used in maintenance and construction works.

Council employs approximately 45 full-time equivalent staff to carry out services to the Shire. The Services provided by each department are:

Responsibility Areas	Responsible Officer	Services	Program
Finance & Administration	Deputy CEO	Governance/Administration	4
		General Purpose Funding	3
		Law, Order & Public Safety (Fire and Emergency Management Related)	5
		Libraries (part of Recreation and culture)	11
Works and Technical services	Manager of Works & Technical Services	Law, Order & Public Safety	5
		Recreation & Culture - parks and ovals	11
		Transport	12
		Other Property and Services	14
Health & Building	Environmental Health Officer & Consultant Building Surveyor	Education & Welfare	6
		Health	7
		Housing - maintenance	9
		Community Amenities - waste services	10
		Recreation & Culture - maintenance of halls and sporting facilities	11
		Economic Services	13
Town Planning	Planning Officer & Planning Consultant	Community Amenities - Town Planning	10

The CEO oversees the operations of all Shire operations including governance matters and deals directly with the elected members. The Shire's organisational structure further illustrates the staff demographic and reporting hierarchy.

Financial Strategies and Principals

Rate Increases

The Shire has a stable population however with a progressive community there is always an increased demand for services. This is always a challenge for Council to balance the growing demands of a community with the capacity of residents and businesses to afford rate increases. Levying rates at or below CPI is unsustainable in the long term and in the LTFP the Council has determined that there will be a 3.0% increase for 2022/2023. From 2023/2034 the CBP/LTFP has a rate increase of 2.0% - 3.0%. No significant rate base growth is factored into the calculations as this is expected to be minimal.

Balanced Budget

Council aims to adopt a balanced budget each year, however in this plan a long term approach has been taken and therefore there is both surplus' and deficits.

Cost Recovery of Services

Discretionary fees and charges are planned to be increased by the 3.0% and where possible full cost recovery of providing services is to be achieved. Application fees for building licences and planning and development approvals are governed by regulation.

Debt Finance

Debt is generally used to fund building works and major plant purchases. The debt service ratio is above the target set by the Department of Local Government, Sport and Cultural Industries. As no new loans have been included in the LTFP the debt service ratios improves, particularly in the last 5-10 years of the plan as loans are extinguished.

Cash Reserves

Cash Reserves are also maintained by the Shire to ease the impact of future capital expenditures in any one year. The principal capital purpose cash reserves are:

- Roadworks – assist in funding major reseals of bitumen roads and other major road construction works including footpath construction.
- Kalbarri Airport – to be used for maintenance and renewal of the Kalbarri Airport.
- House and Building Reserve – to be used for the construction of new housing and upgrades to buildings under Council control.
- Computer and Office Equipment – to be used for the purchase and upgrade of office equipment and computers.
- Land Development Reserve – for the development of Council land for sale on the open market.
- Port Gregory Water Supply - to be used for the replacement of the Port Gregory non potable pipeline and infrastructure.

A reserve is also maintained for employee accrued leave costs. Over the life of the LTFP cash backed reserves are projected to increase from \$815,000 to \$1,205,000. The Shire will continue to pursue grant funding for strategic capital works from the State and Federal Government.

Workforce Planning Strategies

The Workforce Plan proposes that net staff levels will remain unchanged in line with current service provisions levels. The current staff level is approximately 45 full time equivalents at 31 December 2021 which includes Northampton Child Care.. It is estimated that staffing costs will increase by 2.0% - 2.5% annually for the next 10 years. The total budgeted employee costs listed in the Long Term Financial Plan for 2022/ 2023 \$3,933,000. The portion of employee wages costed to capital works has been capitalised and therefore reduces the “Employee Costs” as disclosed in the Statement of Comprehensive Income.

The 4 year budget is made up of operating, investing and financing activities.

Operating Income and Expenditure

The *operating income and expenditure* has been calculated based on the 2021/22 annual budget and expected out-turn for 2021/2022 with some minor adjustments for changes which were known at the time of producing this report. Each component of operating income and expenditure has been increased by a percentage which is noted on the Statement of Comprehensive Income by Nature and Type on page 12. The operating income and expenditure is the cost of providing services.

Capital Income and Expenditure

The *capital income and expenditure* have been derived directly from Council’s Asset Management Plans. Pages 17 to 22 detail all capital expenditure and references which Asset Management Plan the project has been derived from. Capital revenue information is provided in detail on page 13 of the Statement of Comprehensive Income by Nature and Type.

Summary capital and operating income and expenditure information are included in the Rate Setting Statement on page 16 and illustrates how Council will fund both the capital projects and annual operations and services. The 4 year budget is extracted from the Long Term Financial Plan 2022/23 to 2031/32. The Long Term Financial Plan includes various ratios and benchmarks which measures the long term financial sustainability of Council. The Long Term Financial Plan contains further detail including a Cash Flow Statement, Balance Sheet (including the detail of the opening and closing positions), Equity Statement, Depreciation Schedule, Loan Repayment Schedule and Cash Reserves. Any ratios that include depreciation will be negatively impacted by the Shires large road network and subsequent level of depreciation expense.

Most capital projects other than plant purchases are subject to grant funding approvals. The Statement of Comprehensive Income by Nature and Type on page 12 discloses further detail regarding the grant funding for various projects.

Conclusion – Implementation and Review

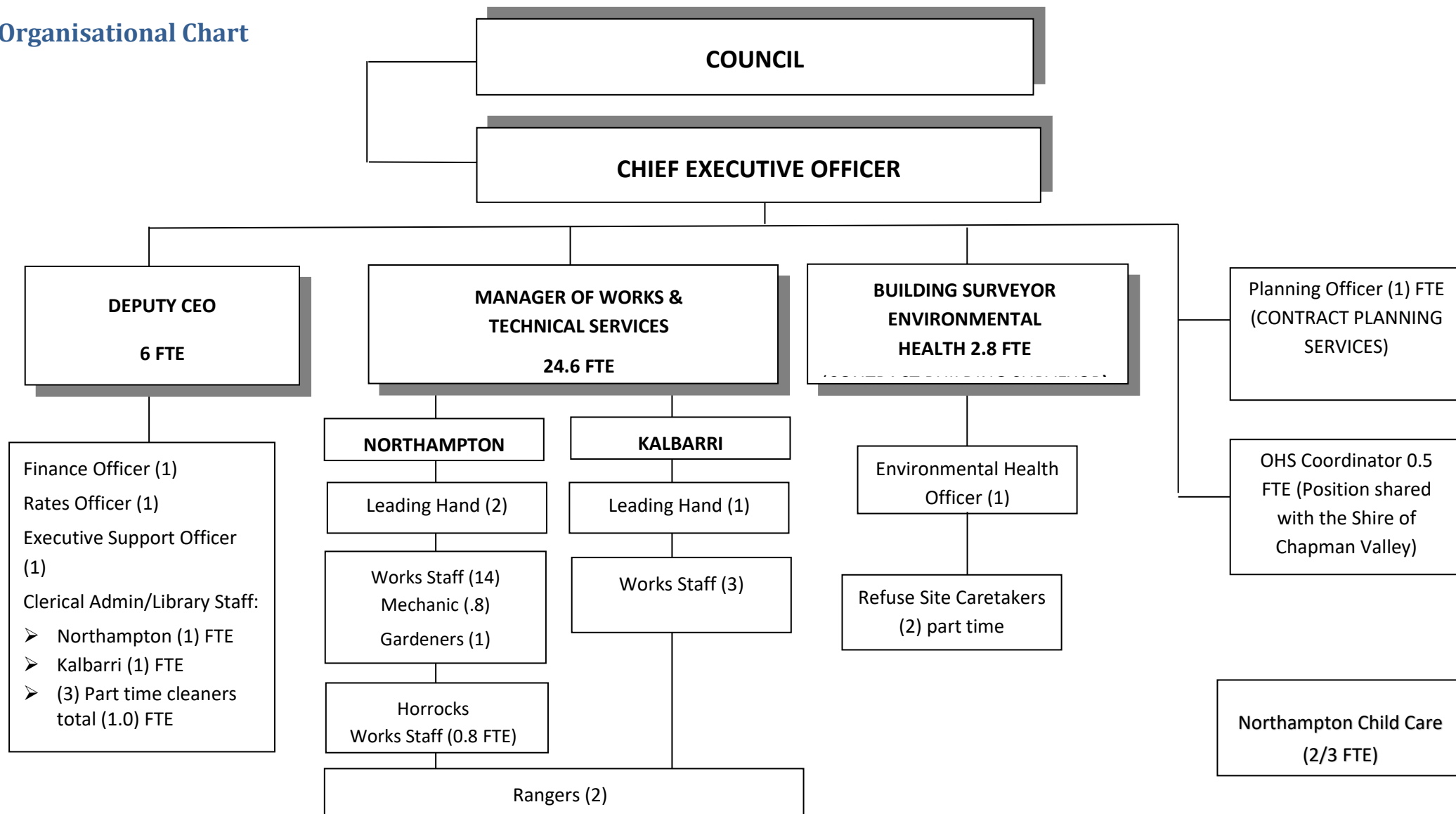
Council will review the Corporate Business Plan each year between the months of February and April. This will allow the corresponding year of the Corporate Business Plan to accurately inform the annual budget. Each review will be carried out with consideration of changing internal, external, community and business environments.

In addition Council's Annual Report will contain:

- i. An overview of the Strategic Community Plan and the Corporate Business Plan, which together constitute the Plan for the Future
- ii. Major initiatives to commence or continue in the next financial year
- iii. Any modifications that has been made to the Strategic Community Plan during the financial year; and
- iv. Any significant modifications that was made to the Corporate Business Plan during the financial year.

Council generally release their Annual Report between December and January following the end of the financial year. The Annual Report is available to the public and the public are invited to attend the Annual Electors Meeting following the release of the Annual Report.

Organisational Chart



Shire of Northampton Corporate Business Plan 2022 - 2025

Statement of Comprehensive Income by Nature and Type

	Actual 20/21	Budget 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	% Increase or reference
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	
INCOME: REVENUES FROM ORDINARY ACTIVITIES							
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS							
Rates	4,726	4,646	4,816	4,990	5,170	5,273	2.0% - 3.0%
Operating Grants, Subsidies & Contributions	3,443	2,884	1,283	3,167	3,230	3,295	2.0%
Fees & Charges	1,262	1,255	1,292	1,331	1,371	1,399	2.0% - 3.0%
Interest Earnings	46	52	32	32	37	42	
Other Revenue	500	-	-	-	-	-	
Total Revenue	9,977	8,836	7,423	9,520	9,808	10,008	
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES							
EXCLUDING LOSS ON ASSET DISPOSAL							
Employee Costs	(3,611)	(3,837)	(3,933)	(4,032)	(4,132)	(4,215)	2.0% - 2.5%
Materials & Contracts	(3,378)	(2,810)	(2,880)	(2,952)	(3,026)	(3,102)	2.0% - 5.0%
Utilities	(376)	(326)	(343)	(343)	(360)	(360)	0% - 5%
Depreciation	(2,352)	(2,353)	(2,331)	(2,355)	(2,360)	(2,354)	
Interest Expenses	(66)	(61)	(53)	(46)	(40)	(34)	
Insurance	(197)	(212)	(222)	(233)	(245)	(257)	5-10%
Other Expenditure	(499)	(511)	(500)	(500)	(500)	(500)	
Total Expenditure	(10,478)	(10,111)	(10,262)	(10,461)	(10,664)	(10,822)	
Sub-total	(502)	(1,274)	(2,840)	(941)	(856)	(813)	
Non-Operating Grants, Subsidies & Contributions	692	982	1,187	1,251	760	619	
Profit / (Loss) on Asset Disposals	(1,055)	16	-	-	-	-	
Fair Value adjustments to financial assets at fair value through profit and loss	4						
Sub-total	(359)	997	1,187	1,251	760	619	
NET RESULT	(860)	(277)	(1,653)	310	(96)	(194)	
Other Comprehensive Income							
Changes in Valuation of non-current assets	(179)	-	-	-	-	-	
Total Other Comprehensive Income	(179)	-	-	-	-	-	
TOTAL COMPREHENSIVE INCOME	(1,039)	(277)	(1,653)	310	(96)	(194)	

Shire of Northampton Corporate Business Plan 2022 - 2025

Statement of Comprehensive Income by Nature and Type

NON OPERATING GRANTS AND SUBSIDIES & CONTRIBUTIONS	Asset Management Plan		2020 / 2021	2021 / 2022	2022 / 2023
			\$000s	\$000s	\$000s
LRCI - Northamprton Recreation Ground Ablutions	Roads AMP	140	0	0	0
Regional Road Group Projects	Roads AMP	242	248	307	166
Roads to Recovery Projects	Roads AMP	453	453	453	453
LRCI - Little Bay Road	Roads AMP	0	550	0	0
LRCI Grant - Carpark Development	Carpark AMP	91	0	0	0
LRCI - Kalbarri Aerodrome strip & apron Reseal		200	0	0	0
Dep't of Transport - Footpath George Grey Drive	Footpath AMP	61	0	0	0

* LRCI Grant funding is offsetting capital recreation costs.

Shire of Northampton Corporate Business Plan 2022 - 2025

Statement of Comprehensive Income by Program

Schedule Ref		Actual 20/21	Budget 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES							
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS							
Governance	4	101	56	57	59	61	62
General Purpose Funding	3	6,991	5,482	3,967	5,961	6,142	6,269
Law, Order, Public Safety	5	126	91	94	97	100	102
Health	7	29	29	30	31	32	32
Education and Welfare	6	256	200	206	212	218	223
Housing	9	76	76	79	81	83	85
Community Amenities	10	921	1,195	1,230	1,267	1,305	1,331
Recreation and Culture	11	188	696	717	738	760	776
Transport	12	190	195	201	207	213	217
Economic Services	13	225	232	239	246	253	258
Other Property and Services	14	872	586	604	622	640	653
Total Revenue		9,977	8,836	7,423	9,520	9,808	10,008
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES							
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS							
Governance	4	(890)	(918)	(932)	(950)	(968)	(982)
General Purpose Funding	3	(300)	(281)	(286)	(291)	(297)	(301)
Law, Order, Public Safety	5	(396)	(372)	(377)	(384)	(392)	(398)
Health	7	(203)	(221)	(225)	(229)	(233)	(237)
Education and Welfare	6	(239)	(232)	(235)	(240)	(244)	(248)
Housing	9	(75)	(75)	(76)	(78)	(79)	(80)
Community Amenities	10	(1,607)	(1,611)	(1,635)	(1,667)	(1,699)	(1,724)
Recreation and Culture	11	(1,665)	(1,888)	(1,916)	(1,953)	(1,990)	(2,020)
Transport	12	(3,373)	(3,832)	(3,900)	(3,984)	(4,068)	(4,135)
Economic Services	13	(393)	(429)	(435)	(444)	(452)	(459)
Other Property and Services	14	(1,272)	(190)	(193)	(197)	(201)	(204)
Total Expenditure		(10,413)	(10,049)	(10,209)	(10,415)	(10,624)	(10,788)
Sub-total		(436)	(1,213)	(2,786)	(895)	(816)	(779)

Shire of Northampton Corporate Business Plan 2022 - 2025

Statement of Comprehensive Income by Program

	Schedule Ref	Actual 20/21 \$000s	Budget 21/22 \$000s	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s
FINANCE COSTS							
Education and Welfare	6	(16)	(16)	(15)	(14)	(13)	(13)
Housing	9	(7)	(6)	(4)	(3)	(1)	-
Recreation and Culture	11	(12)	(11)	(10)	(8)	(7)	(5)
Transport	12	(12)	(11)	(8)	(5)	(5)	(4)
Other Property and Services	14	(18)	(18)	(17)	(15)	(14)	(12)
		(66)	(61)	(53)	(46)	(40)	(34)
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS							
Law, Order, Public Safety	5	10	-	-	-	-	-
Community Amenities	10	-	83	-	-	-	-
Recreation and Culture	11	682	88	140	-	-	-
Transport	12	-	810	1,047	1,251	760	619
Sub-total		692	982	1,187	1,251	760	619
Fair Value adjustments to financial assets at fair value through profit and loss		4					
PROFIT / (LOSS) ON DISPOSAL OF ASSETS		- 1,055	16	-	-	-	-
Sub-total		(1,051)	16	-	-	-	-
NET RESULT		(861)	(277)	(1,653)	310	(96)	(194)
Other Comprehensive Income							
Changes in Valuation of non-current assets		(179)	-	-	-	-	-
Total Other Comprehensive Income		(179)	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME		(1,039)	(277)	(1,653)	310	(96)	(194)

Shire of Northampton Corporate Business Plan 2022 - 2025

Rate Setting Statement

	Actual 20/21	Budget 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
REVENUES						
Rate Levies	4675	4595	4,816	4,990	5,170	5,273
Other Revenue	5398	4267	2,607	4,530	4,638	4,735
Revenues Sub-total	10073	8862	7,423	9,520	9,808	10,008
EXPENSES						
All Operating Expenses	(11,626)	(10,121)	(10,262)	(10,461)	(10,664)	(10,822)
Net Operating Profit/(Loss)	(1,553)	(1,259)	(2,840)	(941)	(856)	(813)
NON CASH ITEMS						
(Profit)/Loss on Asset Disposals	1055	-15.5	-	-	-	-
Fair value adj to financial assets through P&L	-4	0	-	-	-	-
Movements in Provisions and Accruals	968	0	-	-	-	-
Depreciation on Assets	2352	2,353	2,331	2,355	2,360	2,354
Sub-total	4,371	2,338	2,331	2,355	2,360	2,354
CAPITAL EXPENDITURE AND REVENUE						
Development of Land Held for Resale	-	-	-	-	-	-
Proceeds from Sale of Land	-	-	-	-	-	-
Non-operating grants, subsidies and contributions	692	982	1,187	1,251	760	619
Purchase Land and Buildings	(440)	(867)	(180)	-	(15)	-
Infrastructure Assets - Roads	(1,104)	(1,719)	(2,776)	(2,033)	(1,451)	(1,953)
Infrastructure Assets - Other	(1,830)	(532)	(55)	-	-	-
Purchase Plant and Equipment	(409)	(769)	(881)	(689)	(705)	(642)
Purchase Furn and Equipment	(75)	-	-	-	-	-
Proceeds Disposal of Assets	215	157	204	166	168	135
Repayment of Debentures	(190)	(196)	(203)	(161)	(166)	(129)
Proceeds from New Debentures	-	100	-	-	-	-
Self-supporting Loan Principal	35	36	37	39	41	43
Transfers to Reserves	(40)	(117)	(39)	(39)	(40)	(44)
Transfers from Reserves	166	-	205	-	-	-
Net Cash From Investing Activities	(2,981)	(2,925)	(2,500)	(1,465)	(1,408)	(1,970)
ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FW	1,711	1,846	2,696	(313)	(365)	(268)
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FI	1,548	2,696	(313)	(365)	(268)	(698)
CONTROL = 0	0	(0)	-	-	0	(0)

Shire of Northampton Corporate Business Plan 2022 - 2025

Notes for Capital Section of Rate Setting Statement

PURCHASE OF LAND AND BUILDINGS	AMP Ref	Strategic Plan Key Action	RSS Ref Page	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s
RSL - Install Acoustic Ceiling	Buildings AMS	4.1.3		15			
Northampton Oval - Ablutions	Buildings AMS	4.1.3		140			
Northampton Doctors Surgery - Floor Coverings	Buildings AMS	4.1.3				15	
Port Gregory storage shed	Buildings AMS	4.1.3		25			
				180	0	15	0
PURCHASE OF INFRASTRUCTURE ASSETS OTHER	AMP Ref	Strategic Plan Key Action	RSS Ref	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s
Horrocks Stairway (To Grannies pool)	Recreation AMS	3.1		55			
				55	0	0	0
PURCHASE OF INFRASTRUCTURE ASSETS ROADS	AMP Ref	Strategic Plan Key Action	RSS Ref	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s
Balla Whelarra Road - Reseal	Roadworks AMS	4.1.1			455		
Binnu East Road - Reconstruct floodway SLK 1.00	Roadworks AMS	4.1.1				160	
Binnu East Road pavement repair (12.6 - 13.6 slk)	Roadworks AMS	4.1.1		220			
Burges St Northampton - Construct & bitumen seal	Roadworks AMS	4.1.1			60		
Grey St - Stage 1 Asphalt reseal	Roadworks AMS	4.1.1		306			
Grey St - Stage 2 Asphalt reseal	Roadworks AMS	4.1.1		306			
Little Bay Road - Construct new road (LRCl funded)	Roadworks AMS	4.1.1			550		
O'Connor & Lauder St - Binnu (School Route)	Roadworks AMS	4.1.1		67			
Ogilvie East Road - Stage 1 Construct eastern section 12km	Roadworks AMS	4.1.1				840	
Ogilvie East Road - Stage 2 Construct eastern section 12km	Roadworks AMS	4.1.1					840
Ogilvie East Road - Stage 2 (Reseal stage 1)	Roadworks AMS						240
Smith Street - Asphalt Seal and Replace Kerbing	Roadworks AMS	4.1.1		90			
Kalbarri Road Reseal (38 - 48 slk)	Roadworks AMS	4.1.1		363			
Kalbarri Road Reseal (48 - 58 slk)	Roadworks AMS	4.1.1			372		
Maver Street - Install Kerb	Roadworks AMS	4.1.1				11	
Murchison House Station Road - Reconstruct and gravel	Roadworks AMS	4.1.1					393
Mortimer St - Reconstruct and Drainage	Roadworks AMS	4.1.1					80
Parker & Wundi - Construct and Seal 2.3km	Roadworks AMS	4.1.1		455			
Smith Street - Kerb renewal and seal (0.0 - 0.4 & 0.66 - 0.77)	Roadworks AMS	4.1.1		110			
Fifth Avenue - Install Drainage	Roadworks AMS	4.1.1			320		

Shire of Northampton Corporate Business Plan 2022 - 2025

Notes for Capital Section of Rate Setting Statement

Reseals	Anchorage Lane	Roadworks AMS	4.1.1		13			
Reseals	Bruce Rd	Roadworks AMS	4.1.1		44			
Reseals	Essex Street (0 - 0.27 slk)	Roadworks AMS	4.1.1		12			
Reseals	Glance Street	Roadworks AMS	4.1.1		22			
PURCHASE OF INFRASTRUCTURE ASSETS		AMP	Strategic Plan	RSS	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
ROADS (Continued)		Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Reseals	John St (0.21 - 0.38 slk)	Roadworks AMS	4.1.1		31			
Reseals	Karina Mews - Reseal and Replace Kerb	Roadworks AMS	4.1.1		42			
Car Park	Back Beach - Kalbarri	Car Park AMS	4.1.1			150		
Car Park	Jakes Beach - Kalbarri	Car Park AMS	4.1.1					190
Car Park	Siphons - Kalbarri	Car Park AMS	4.1.1				115	
Car Park	Land Back Warf - Kalbarri	Car Park AMS	4.1.1		200			
Car Park	Porter Street - Skate Park Carpark - Kalbarri	Car Park AMS	4.1.1		125			
Car Park	Port Gregory - Upgrade Carpark and BBQ /	Car Park AMS	4.1.1		140			
Car Park	Essex Street - North of Hampton Gardens	Car Park AMS	4.1.1				83	
Footpaths	Auger St (Smith to Mallard)	Footpath AMS	4.1.1				48	
Footpaths	Auger St (Mortimerr to Mallard)	Footpath AMS	4.1.1				29	
Footpaths	Boat Pens Kalbarri (DUP on River Side)	Footpath AMS	4.1.1				41	
Footpaths	Clotworthy St (Grey to Smith)	Footpath AMS	4.1.1			53		
Footpaths	Grey St Kalbarri (Allen Centre)	Footpath AMS	4.1.1		50			
Footpaths	Kaiber Street (DUP Whole St East Side)	Footpath AMS	4.1.1			73		
Footpaths	Ralph Street	Footpath AMS	4.1.1				124	
Footpaths	Stephen St - Renew Hampton Rd to West S	Footpath AMS	4.1.1		57			
Footpaths	Nanda Drive - Red Bluff to Pederick	Footpath AMS	4.1.1					210
Footpaths	George Grey Drive - Red Bluff to Eco Flora	Footpath AMS	4.1.1		123			
All key actions in Strategy 4.1.1 relate to roadworks, carparks & footpaths					2776	2033	1451	1953
PURCHASE OF PLANT AND		AMP	Strategic Plan	RSS	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
EQUIPMENT		Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
4WD	CEO	Plant & Equip AMS			60			
4WD	Deputy CEO	Plant & Equip AMS				45		
4WD	Manager of Works	Plant & Equip AMS				65		
4WD	WOHS Cordinator (50% Share with CV)	Plant & Equip AMS			24			
Car	EHO	Plant & Equip AMS					38	
Grader	Northampton	Plant & Equip AMS			440			
Loader	Kalbarri	Plant & Equip AMS				250		

Shire of Northampton Corporate Business Plan 2022 - 2025

Notes for Capital Section of Rate Setting Statement

Mower	Kalbarri	Plant & Equip AMS				70	
Free Roller	Northampton	Plant & Equip AMS		77			
Backhoe (2nd)	Northampton	Plant & Equip AMS		230			
Multi Roller	Northampton	Plant & Equip AMS			190		
Truck - Dual Cab	Northampton	Plant & Equip AMS				90	
Water Truck	Northampton	Plant & Equip AMS				250	
Trailers	Truck Trailers	Plant & Equip AMS				100	
Utility	Kalbarri Leading Hand	Plant & Equip AMS		50			
Utility	Kalbarri Ranger	Plant & Equip AMS			53		
Utility	Kalbarri Mtce	Plant & Equip AMS			43		
Utility	Northampton Gardener	Plant & Equip AMS			43		
Utility	Northampton Grader Operator	Plant & Equip AMS				41	
Utility	Northampton Mtce/Cleaner	Plant & Equip AMS				41	
Utility	Northampton Mechanic	Plant & Equip AMS				75	
				881	689	705	0
PROCEEDS FROM SALE OF PLANT AND EQUIPMENT				AMP Ref	Strategic Plan Key Action	RSS Ref	
4WD	CEO	Plant & Equip AMS					
4WD	Deputy CEO	Plant & Equip AMS					
4WD	Manager of Works	Plant & Equip AMS					
Car	EHO	Plant & Equip AMS					
Grader	Northampton	Plant & Equip AMS					
Loader	Kalbarri	Plant & Equip AMS					
Mower	Kalbarri	Plant & Equip AMS					
Multi Roller	Northampton	Plant & Equip AMS					
Truck - Dual Cab	Northampton	Plant & Equip AMS					
Water Truck	Northampton	Plant & Equip AMS					
Trailers	Truck Trailers	Plant & Equip AMS					
Utility	Kalbarri Ranger	Plant & Equip AMS					
Utility	Kalbarri Leading Hand	Plant & Equip AMS					
Utility	Kalbarri Mtce	Plant & Equip AMS					
Utility	Northampton Gardener	Plant & Equip AMS					
Utility	Northampton Grader Operator	Plant & Equip AMS					
Utility	Northampton Mtce/Cleaner	Plant & Equip AMS					
Utility	Northampton Mechanic	Plant & Equip AMS					
				52			
					20		
					30		
						15	
				140			
					70		
						7.5	
					10		
						25	
						75	
						15	
					5		
				12			
					13		
					13		
						10	
						10	
						10	
				204	161	167.5	0

Shire of Northampton Corporate Business Plan 2022 - 2025

Notes for Capital Section of Rate Setting Statement

REPAYMENT OF LOANS	AMP Ref	Strategic Plan Key Action	RSS Ref	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s
Loan 152 - CEO Residence*	N/A			21	22	23	25
Loan 153 - Plant	N/A			46	0	0	0
Loan 154 - Staff Housing	N/A			38	39	40	0
Loan 155 - Pioneer Lodge *	N/A			16	17	18	18
Loan 156 - RSL Hall Northampon	N/A			48	49	50	51
Loan 157 - Plant Loan	N/A			33	33	34	34
* Self-Supporting Loan				203	161	166	129
SELF SUPPORTING PRINCIPAL REPAID	AMP Ref	Strategic Plan Key Action	RSS Ref	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s
Loan 152 - CEO Residence*	N/A			21	22	23	25
Loan 155 Pioneer Lodge *	N/A			16	17	18	18
				37	39	41	43
TRANSFERS TO RESERVE	AMP Ref	Strategic Plan Key Action	RSS Ref	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s
Leave Reserve				7	7	8	9
Roadworks Reserve				1	1	0.8	2
Kalbarri Airport Reserve				20	20	20	20
Computer and Office Equipment Reserve				1	1	1	2
House and Building Reserve				1	1	1	1
Land Development Reserve				10	10	10	10
				39	39	40	44
TRANSFERS FROM RESERVE	AMP Ref	Strategic Plan Key Action	RSS Ref	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s
Kalbarri Airport Reserve				205	0	0	0
				205	0	0	0

Shire of Northampton Corporate Business Plan 2022 - 2031

Variable Assumptions Underpinning the Plan

	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
OPERATING REVENUES										
Rates - Annual Increases	3.0%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Rates - Growth in Rate Base	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Grants, Subsidies and Contributions	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Non-operating Grants, Subsidies, Contributions				based on individual projects						
Fees and Charges	3.0%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Interest Yield										
Other revenue				Nil revenue is classed in "other"						
OPERATING EXPENSES										
Employee Costs	2.5%	2.5%	2.5%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Materials and Contracts	5.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Utility Charges	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Depreciation on Non-current Assets (see below)										
Interest Expense (based on estimated borrowings)				based on loans in place now, will need to alter if new loans are raised						
Insurance Expense	10.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Other Expenditure				No inflation applied						
CAPITAL ASSETS										
Average Depreciation - Buildings	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Average Depreciation - Furniture and Equipment	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%	12.5%
Average Depreciation - Plant and Equipment	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Average Depreciation - Infrastructure	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%

Shire of Northampton Long Term Financial Plan 2022 - 2031
Statement of Comprehensive Income by Nature and Type

	Actual 20/21	Budget 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES												
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Rates	4,726	4,646	4,816	4,990	5,170	5,273	5,379	5,486	5,596	5,708	5,822	5,938
Operating Grants, Subsidies & Contributions	3,443	2,884	1,283	3,167	3,230	3,295	3,361	3,428	3,497	3,567	3,638	3,711
Fees & Charges	1,262	1,255	1,292	1,331	1,371	1,399	1,427	1,455	1,484	1,514	1,544	1,575
Interest Earnings	46	52	32	32	37	42	47	47	47	47	47	47
Other Revenue	500	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	9,977	8,836	7,423	9,520	9,808	10,008	10,212	10,416	10,623	10,835	11,051	11,271
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES												
EXCLUDING LOSS ON ASSET DISPOSAL												
Employee Costs	(3,611)	(3,837)	(3,933)	(4,032)	(4,132)	(4,215)	(4,299)	(4,385)	(4,473)	(4,563)	(4,654)	(4,747)
Materials & Contracts	(3,378)	(2,810)	(2,880)	(2,952)	(3,026)	(3,102)	(3,179)	(3,259)	(3,340)	(3,424)	(3,509)	(3,597)
Utilities	(376)	(326)	(343)	(343)	(360)	(360)	(378)	(378)	(397)	(397)	(417)	(417)
Depreciation	(2,352)	(2,353)	(2,331)	(2,355)	(2,360)	(2,354)	(2,357)	(2,348)	(2,338)	(2,325)	(2,312)	(2,300)
Interest Expenses	(66)	(61)	(53)	(46)	(40)	(34)	(29)	(24)	(19)	(14)	(11)	(7)
Insurance	(197)	(212)	(222)	(233)	(245)	(257)	(270)	(284)	(298)	(313)	(328)	(345)
Other Expenditure	(499)	(511)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Total Expenditure	(10,478)	(10,111)	(10,262)	(10,461)	(10,664)	(10,822)	(11,013)	(11,178)	(11,365)	(11,535)	(11,731)	(11,912)
Sub-total	(502)	(1,274)	(2,840)	(941)	(856)	(813)	(800)	(762)	(741)	(700)	(680)	(641)
Non-Operating Grants, Subsidies & Contribution	692	982	1,187	1,251	760	619	619	-	-	-	-	-
Profit / (Loss) on Asset Disposals	(1,055)	16	-	-	-	-	-	-	-	-	-	-
Sub-total	(362)	997	1,187	1,251	760	619	619	-	-	-	-	-
Fair Value adjustments to financial assets at fair value through profit and loss	4											
NET RESULT	(860)	(277)	(1,653)	310	(96)	(194)	(181)	(762)	(741)	(700)	(680)	(641)
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
Changes in Valuation of non-current assets	(179)	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	(179)	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	(1,039)	(277)	(1,653)	310	(96)	(194)	(181)	(762)	(741)	(700)	(680)	(641)

Shire of Northampton Long Term Financial Plan 2022- 2031
Statement of Comprehensive Income by Program

	Actual 20/21	Budget 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES												
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Governance	101	56	57	59	61	62	63	64	66	67	68	70
General Purpose Funding	6,991	5,482	3,967	5,961	6,142	6,269	6,399	6,526	6,655	6,787	6,922	7,060
Law, Order, Public Safety	126	91	94	97	100	102	104	106	108	110	112	114
Health	29	29	30	31	32	32	33	34	34	35	36	37
Education and Welfare	256	200	206	212	218	223	227	232	236	241	246	251
Housing	76	76	79	81	83	85	87	88	90	92	94	96
Community Amenities	921	1,195	1,230	1,267	1,305	1,331	1,358	1,385	1,413	1,441	1,470	1,499
Recreation and Culture	188	696	717	738	760	776	791	807	823	840	856	874
Transport	190	195	201	207	213	217	221	226	230	235	240	245
Economic Services	225	232	239	246	253	258	263	269	274	279	285	291
Other Property and Services	872	586	604	622	640	653	666	680	693	707	721	736
Total Revenue	9,977	8,836	7,423	9,520	9,808	10,008	10,212	10,416	10,623	10,835	11,051	11,271
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES												
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS												
Governance	(890)	(918)	(932)	(950)	(968)	(982)	(1,000)	(1,016)	(1,033)	(1,049)	(1,067)	(1,083)
General Purpose Funding	(300)	(281)	(286)	(291)	(297)	(301)	(306)	(312)	(317)	(322)	(327)	(332)
Law, Order, Public Safety	(396)	(372)	(377)	(384)	(392)	(398)	(405)	(411)	(418)	(425)	(432)	(438)
Health	(203)	(221)	(225)	(229)	(233)	(237)	(241)	(245)	(249)	(253)	(257)	(261)
Education and Welfare	(239)	(232)	(235)	(240)	(244)	(248)	(252)	(257)	(261)	(265)	(269)	(274)
Housing	(75)	(75)	(76)	(78)	(79)	(80)	(82)	(83)	(85)	(86)	(87)	(89)
Community Amenities	(1,607)	(1,611)	(1,635)	(1,667)	(1,699)	(1,724)	(1,755)	(1,784)	(1,814)	(1,841)	(1,872)	(1,901)
Recreation and Culture	(1,665)	(1,888)	(1,916)	(1,953)	(1,990)	(2,020)	(2,056)	(2,090)	(2,125)	(2,157)	(2,193)	(2,227)
Transport	(3,373)	(3,832)	(3,900)	(3,984)	(4,068)	(4,135)	(4,213)	(4,270)	(4,347)	(4,417)	(4,496)	(4,569)
Economic Services	(393)	(429)	(435)	(444)	(452)	(459)	(467)	(475)	(483)	(490)	(498)	(506)
Other Property and Services	(1,272)	(190)	(193)	(197)	(201)	(204)	(207)	(211)	(214)	(217)	(221)	(224)
Total Expenditure	(10,413)	(10,049)	(10,209)	(10,415)	(10,624)	(10,788)	(10,983)	(11,153)	(11,345)	(11,520)	(11,720)	(11,905)
Sub-total	(436)	(1,213)	(2,786)	(895)	(816)	(779)	(771)	(738)	(722)	(686)	(669)	(634)

Shire of Northampton Long Term Financial Plan 2022- 2031
Statement of Comprehensive Income by Program

	Actual 20/21	Budget 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
FINANCE COSTS												
Education and Welfare	(16)	(16)	(15)	(14)	(13)	(13)	(12)	(11)	(10)	(9)	(8)	(7)
Housing	(7)	(6)	(4)	(3)	(1)	-	-	-	-	-	-	-
Recreation and Culture	(12)	(11)	(10)	(8)	(7)	(5)	(4)	(3)	(1)	-	-	-
Transport	(12)	(11)	(8)	(5)	(5)	(4)	(3)	(2)	(1)	(1)	-	-
Other Property and Services	(18)	(18)	(17)	(15)	(14)	(12)	(10)	(9)	(7)	(5)	(3)	(1)
Total Expenditure	(66)	(61)	(53)	(46)	(40)	(34)	(29)	(24)	(19)	(14)	(11)	(7)
Sub-total	(10,478)	(10,111)	(10,262)	(10,461)	(10,664)	(10,822)	(11,013)	(11,178)	(11,365)	(11,535)	(11,731)	(11,912)
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS												
Governance	-	-	-	-	-	-	-	-	-	-	-	-
Law, Order, Public Safety	10	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-	-	-
Community Amenities	-	83	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	682	88	140	-	-	-	-	-	-	-	-	-
Transport	-	810	1,047	1,251	760	619	619	-	-	-	-	-
Economic Services	-	-	-	-	-	-	-	-	-	-	-	-
Other Property and Services	-	-	-	-	-	-	-	-	-	-	-	-
Sub-total	692	982	1,187	1,251	760	619	619	-	-	-	-	-
Fair Value adjustments to financial assets at fair value through profit and loss	4											
PROFIT / (LOSS) ON DISPOSAL OF ASSETS	(1,055)	16	-	-	-	-	-	-	-	-	-	-
Sub-total	(1,055)	16	-	-	-	-	-	-	-	-	-	-
NET RESULT	(861)	(277)	(1,653)	310	(96)	(194)	(181)	(762)	(741)	(700)	(680)	(641)
Other Comprehensive Income	-											
Changes in Valuation of non-current asset	(179)	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	(179)	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	(1,039)	(277)	(1,653)	310	(96)	(194)	(181)	(762)	(741)	(700)	(680)	(641)

Shire of Northampton Long Term Financial Plan 2022 - 2031

Cash Flow Statement

	Actual 20/21	Budget 21/22	21/22 Est O/turn	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CASH FLOWS FROM OPERATING ACTIVITIES													
RECEIPTS													
Rates	4,822	4,646	4,635	4,816	4,990	5,170	5,273	5,379	5,486	5,596	5,708	5,822	5,938
Operating Grants, Subsidies & Contributions	3,314	2,884	4,449	1,283	3,167	3,230	3,295	3,361	3,428	3,497	3,567	3,638	3,711
Fees & Charges	1,278	1,255	1,450	1,292	1,331	1,371	1,399	1,427	1,455	1,484	1,514	1,544	1,575
Interest Earnings	46	52	33	32	32	37	42	47	47	47	47	47	47
Goods & Services Tax	4	-	-	-	-	-	-	-	-	-	-	-	-
Other	500	-	3,000	-	-	-	-	-	-	-	-	-	-
Receipts Sub-total	9,963	8,836	13,566	7,423	9,520	9,808	10,008	10,212	10,416	10,623	10,835	11,051	11,271
PAYMENTS													
Employee Costs (Operating Only)	(3,623)	(3,837)	(3,850)	(3,933)	(4,032)	(4,132)	(4,215)	(4,299)	(4,385)	(4,473)	(4,563)	(4,654)	(4,747)
Materials & Contracts	(3,348)	(2,810)	(4,000)	(2,880)	(2,952)	(3,026)	(3,102)	(3,179)	(3,259)	(3,340)	(3,424)	(3,509)	(3,597)
Utilities (gas, electricity, water, etc.)	(376)	(326)	(300)	(343)	(343)	(360)	(360)	(378)	(378)	(397)	(397)	(417)	(417)
Insurance	(197)	(212)	(210)	(222)	(233)	(245)	(257)	(270)	(284)	(298)	(313)	(328)	(345)
Interest	(66)	(61)	(61)	(53)	(46)	(40)	(34)	(29)	(24)	(19)	(14)	(11)	(7)
Goods & Services Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(499)	(511)	(475)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Payments Sub-total	(8,108)	(7,757)	(8,896)	(7,932)	(8,106)	(8,303)	(8,468)	(8,656)	(8,830)	(9,027)	(9,210)	(9,418)	(9,612)
Net Cash Provided by (Used in) Operating Activities	1,855	1,079	4,670	(509)	1,414	1,505	1,540	1,557	1,586	1,596	1,625	1,632	1,658
CASH FLOWS FROM INVESTING ACTIVITIES													
Payments for Development of Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments for Purchase of Property, Plant & Equipment	(924)	(1,636)	(2,500)	(1,061)	(689)	(720)	(642)	(686)	(645)	(650)	(650)	(650)	(650)
Payments for Construction of Infrastructure	(1,962)	(2,251)	(2,000)	(2,831)	(2,033)	(1,451)	(1,953)	(1,185)	(1,100)	(1,100)	(1,100)	(1,100)	(1,100)
Payments for financial assets at fair value through P&L	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Self Supporting Loans	35	36	36	37	39	41	43	45	47	49	52	54	40
Proceeds from Advances	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from financial assets at amortised cost	16	-	-	-	-	-	-	-	-	-	-	-	-
Grants / Contributions for the Development of Assets	692	982	982	1,187	1,251	760	619	619	-	-	-	-	-
Proceeds from Sale of Plant and Equipment	215	157	150	204	166	168	135	140	120	150	150	150	150
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Investing Activities	(1,928)	(2,712)	(3,332)	(2,463)	(1,265)	(1,202)	(1,798)	(1,066)	(1,578)	(1,551)	(1,548)	(1,546)	(1,560)

Shire of Northampton Long Term Financial Plan 2022 - 2031
Cash Flow Statement

	Actual 20/21	Budget 21/22	21/22 Est O/turn	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CASH FLOWS FROM FINANCING ACTIVITIES													
Repayment of Debentures	(190)	(196)	(193)	(203)	(161)	(166)	(129)	(132)	(136)	(140)	(88)	(54)	(40)
Proceeds from New Borrowings	-	100	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Financing Activities	(190)	(96)	(193)	(203)	(161)	(166)	(129)	(132)	(136)	(140)	(88)	(54)	(40)
NET INCREASE (DECREASE) IN CASH HELD	(264)	(1,729)	1,144	(3,175)	(12)	137	(386)	358	(128)	(94)	(12)	32	58
Cash at Beginning of Year	2,789	2,523	2,525	3,669	494	482	619	233	591	463	369	357	389
Cash at the End of Year	2,525	793	3,669	494	482	619	233	591	463	369	357	389	447

Shire of Northampton Long Term Financial Plan 2022 - 2031

Balance Sheet

	Actual 20/21	Est O/T 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	2,525	793	494	482	619	233	591	463	369	357	389	447
Other Financial Assets at amortised cost	34	36	37	39	41	43	45	47	49	52	54	40
Receivables	588	500	500	500	500	500	500	500	500	500	500	500
Inventories	6	8	8	8	8	8	8	8	8	8	8	8
Inventories - Land Held for Resale	235	235	235	235	235	235	235	235	235	235	235	235
Total Current Assets	3,387	1,572	1,274	1,264	1,403	1,019	1,379	1,253	1,161	1,152	1,186	1,230
NON-CURRENT ASSETS												
Receivables	90	400	545	505	464	421	376	329	280	228	174	134
Other Financial Assets at amortised cost	584	0	0	0	0	0	0	0	0	0	0	0
Financial Assets at fair value through P&L	74	70	70	70	70	70	70	70	70	70	70	70
Property, Plant and Equipment	27,232	30,538	30,481	30,086	29,724	29,324	28,967	28,594	28,201	27,816	27,438	27,068
Infrastructure	97,686	94,413	95,827	96,423	96,428	96,934	96,665	96,315	95,971	95,631	95,296	94,967
Total Non-Current Assets	125,666	125,421	126,923	127,084	126,686	126,749	126,079	125,309	124,521	123,745	122,979	122,239
Total Assets	129,053	126,993	128,197	128,348	128,089	127,768	127,457	126,561	125,682	124,897	124,165	123,469
LIABILITIES												
CURRENT LIABILITIES												
Payables	770	500	500	500	500	500	500	500	500	500	500	500
Current Portion of Long Term Borrowings	196	196	203	161	166	129	132	136	140	88	54	40
Provisions	718	750	700	700	700	700	700	700	700	700	700	700
Total Current Liabilities	1,684	1,446	1,403	1,361	1,366	1,329	1,332	1,336	1,340	1,288	1,254	1,240
NON-CURRENT LIABILITIES												
Long Term Borrowings	1,382	1,180	1,019	853	725	592	456	316	228	174	134	134
Employee Related Provisions	72	70	70	70	70	70	70	70	70	70	70	70
Landfill Provisions	972	972	948	924	901	878	856	835	814	794	774	755
Other	0	0	3,086	3,158	3,141	3,206	3,230	3,254	3,222	3,262	2,624	2,642
Total Non-Current Liabilities	2,426	2,222	5,123	5,005	4,837	4,747	4,613	4,475	4,333	4,299	3,602	3,600
Total Liabilities	4,110	3,668	6,525	6,366	6,202	6,076	5,945	5,811	5,674	5,588	4,856	4,840

Shire of Northampton Long Term Financial Plan 2022 - 2031

Balance Sheet

NET ASSETS	124,943	123,325	121,672	121,982	121,887	121,693	121,512	120,750	120,009	119,309	119,309	118,629
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	Actual 20/21	Est O/T 21/22	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
NET CURRENT ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	2,525	793	494	482	619	233	591	463	369	357	389	447
Receivables	588	500	500	500	500	500	500	500	500	500	500	500
Other Financial Assets	34	36	37	39	41	43	45	47	49	52	54	40
Inventories - Fuel & Land Held for Resale	241	243	243	243	243	243	243	243	243	243	243	243
Total Current Assets	3,387	1,572	1,274	1,264	1,403	1,019	1,379	1,253	1,161	1,152	1,186	1,230
LIABILITIES												
CURRENT LIABILITIES												
Payables	770	500	500	500	500	500	500	500	500	500	500	500
Current Portion of Long Term Borrowings	196	196	203	161	166	129	132	136	140	88	54	40
Provisions	678	750	700	700	700	700	700	700	700	700	700	700
Total Current Liabilities	1,645	1,446	1,403	1,361	1,366	1,329	1,332	1,336	1,340	1,288	1,254	1,240
NET CURRENT ASSETS	1,743	126	(128)	(97)	37	(310)	46	(83)	(179)	(137)	(68)	(10)
LESS: Restricted Reserves	(840)	(957)	(815)	(855)	(895)	(938)	(983)	(1,027)	(1,072)	(1,116)	(1,161)	(1,205)
LESS: Restricted Muni	0	0	0	0	0	0	0	0	0	0	0	0
LESS: Financial Assets at Amortised Costs	(34)	(36)	(37)	(39)	(41)	(43)	(45)	(47)	(49)	(52)	(54)	(40)
LESS: Land Held for Resale	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)
ADD: Principal Loan Repayments	196	196	203	161	166	129	132	136	140	88	54	40
ADD: Cash-backed Leave Reserve	718	750	700	700	700	700	700	700	700	700	700	700
OPENING/CLOSING FUNDS	1,548	(155)	(313)	(365)	(268)	(698)	(384)	(556)	(695)	(751)	(764)	(750)

Shire of Northampton Long Term Financial Plan 2022 - 2031

Equity Statement

	Actual 20/21	Est O/T 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
EQUITY												
RETAINED SURPLUS												
Balance 1 July	84,397	83,663	81,903	80,416	80,687	80,551	80,314	80,089	79,282	78,496	78,496	77,752
Transfer from / (to) Reserve	126	(142)	166	(39)	(40)	(44)	(45)	(45)	(45)	(45)	(45)	(45)
Net Result	(860)	(1,618)	(1,653)	310	(96)	(194)	(181)	(762)	(741)	(700)	(700)	(680)
Balance 30 June	83,663	81,903	80,416	80,687	80,551	80,314	80,089	79,282	78,496	77,752	77,752	77,028
CASH BACKED RESERVES												
Balance 1 July	965	840	982	815	855	895	938	983	1,027	1,072	1,072	1,116
Transfer from / (to) Reserve	(126)	142	(166)	39	40	44	45	45	45	45	45	45
Balance 30 June	840	982	815	855	895	938	983	1,027	1,072	1,116	1,116	1,161
ASSET REVALUATION RESERVE												
Balance 1 July	40,619	40,440	40,440	40,440	40,440	40,440	40,440	40,440	40,440	40,440	40,440	40,440
Total Other Comprehensive Income	(179)	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	40,440	40,440	40,440	40,440	40,440	40,440	40,440	40,440	40,440	40,440	40,440	40,440
TOTAL EQUITY												
Balance 30 June	124,943	123,325	121,672	121,982	121,887	121,693	121,512	120,750	120,009	119,309	119,309	118,629
Net Assets as Balance Sheet	124,943	123,325	121,672	121,982	121,887	121,693	121,512	120,750	120,009	119,309	119,309	118,629

Shire of Northampton Long Term Financial Plan 2022 - 2031

Rate Setting Statement

	Actual 20/21	Budget 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
REVENUES												
Rate Levies (Under adopted assumptions)	4,675	4,595	4,816	4,990	5,170	5,273	5,379	5,486	5,596	5,708	5,822	5,938
Other Revenue excluding revaluation	5,398	4,267	2,607	4,530	4,638	4,735	4,834	4,930	5,027	5,127	5,228	5,332
Revenues Sub-total	10,073	8,862	7,423	9,520	9,808	10,008	10,212	10,416	10,623	10,835	11,051	11,271
EXPENSES												
All Operating Expenses excluding revaluation	(11,626)	(10,121)	(10,262)	(10,461)	(10,664)	(10,822)	(11,013)	(11,178)	(11,365)	(11,535)	(11,731)	(11,912)
Net Operating Profit/(Loss)	(1,553)	(1,259)	(2,840)	(941)	(856)	(813)	(800)	(762)	(741)	(700)	(680)	(641)
NON CASH ITEMS												
(Profit)/Loss on Asset Disposals	1,055	(16)	-	-	-	-	-	-	-	-	-	-
Fair value adj to financial assets through P&L	(4)	-	-	-	-	-	-	-	-	-	-	-
Movements in Provisions and Accruals	968	-	-	-	-	-	-	-	-	-	-	-
Movement in Non Current Debtors	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation on Assets	2,352	2,353	2,331	2,355	2,360	2,354	2,357	2,348	2,338	2,325	2,312	2,300
Sub-total	4,371	2,338	2,331	2,355	2,360	2,354	2,357	2,348	2,338	2,325	2,312	2,300
INVESTING ACTIVITIES												
Non-operating grants, subsidies and contributions	692	982	1,187	1,251	760	619	619	-	-	-	-	-
Purchase Plant and Equipment	(409)	(769)	(881)	(689)	(705)	(642)	(686)	(645)	(650)	(650)	(650)	(650)
Purchase Furn and Equipment	(75)	-	-	-	-	-	-	-	-	-	-	-
Purchase Land and Buildings	(440)	(867)	(180)	-	(15)	-	-	-	-	-	-	-
Infrastructure Assets - Roads	(1,104)	(1,719)	(2,776)	(2,033)	(1,451)	(1,953)	(1,185)	(1,100)	(1,100)	(1,100)	(1,100)	(1,100)
Infrastructure Assets - Other	(1,830)	(532)	(55)	-	-	-	-	-	-	-	-	-
Proceeds Disposal of Assets	215	157	204	166	168	135	140	120	150	150	150	150
Self-supporting Loan Principal	35	36	37	39	41	43	45	47	49	52	54	40
Net Cash From Investing Activities	(2,916)	(2,712)	(2,463)	(1,265)	(1,202)	(1,798)	(1,066)	(1,578)	(1,551)	(1,548)	(1,546)	(1,560)
FINANCING ACTIVITIES												
Repayment of Debentures	(190)	(196)	(203)	(161)	(166)	(129)	(132)	(136)	(140)	(88)	(54)	(40)
Proceeds from New Debentures	-	100	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	(40)	(117)	(39)	(39)	(40)	(44)	(45)	(45)	(45)	(45)	(45)	(45)
Transfers from Reserves	166	-	205	-	-	-	-	-	-	-	-	-
Net Cash From Financing Activities	(65)	(213)	(37)	(200)	(206)	(172)	(177)	(181)	(185)	(133)	(99)	(84)
ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD	1,711	1,846	2,696	(313)	(365)	(268)	(698)	(384)	(556)	(695)	(751)	(764)
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD	1,548	2,696	(313)	(365)	(268)	(698)	(384)	(556)	(695)	(751)	(764)	(750)
CONTROL = 0	0		-	-	0	(0)	(0)	-	0	-	-	0

Shire of Northampton Long Term Financial Plan 2022 - 2031 Ten Year Capital Works Program											
		2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference										
LAND HELD FOR RESALE											
Horrocks Stage 3 Planning											
Horrocks Stage 3 Subdivision Works											
Total Land and Buildings		-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land											
Book Value Assets Sold											
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
Land Purchased - New	Appx C Buildings AMP										
Renewal/ Upgrade of Buildings	Appx B Buildings AMP	15	-	15	-		-	-	-	-	-
Replacement of Buildings	Appx C Buildings AMP	165									
New Buildings	Appx C Buildings AMP	-									
Total Land and Buildings		180	-	15	-	-	-	-	-	-	-
Proceeds from Sale of Land		-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
MOTOR VEHICLES											
Admin Vehicles	Appx C Plant AMP	60	110	38	70	120	40	70	120	40	70
Total Motor Vehicle Purchases		60	110	38	70	120	40	70	120	40	70
Proceeds of Sale	Appx B Plant AMP	52	50	15	30	50	15	35	50	15	40
Book Value Assets Sold		52	50	15	30	50	15	35	50	15	40
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT											
Works Vehicle & Plant Purchases	Appx C Plant AMP	821	579	667	572	566	605	580	530	610	580
Total Plant and Equipment		821	579	667	572	566	605	580	530	610	580
Proceeds of Sale		152	116	153	105	90	105	115	100	135	110
Book Value Assets Sold		152	116	153	105	90	105	115	100	135	110
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
		677	523	538	507	546	525	500	500	500	500

Shire of Northampton Long Term Financial Plan 2022 - 2031											
Ten Year Capital Works Program											
		2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference										
FURNITURE AND EQUIPMENT											
Furniture & Equipment											
Proceeds of Sale		-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE - ROADS											
New/Upgrade Projects	Appx B Transport AMP	522	930	851	1,233	635		-	-	-	-
Renewals	Appx B Transport AMP	1,559	827	160	320	250	800	800	800	800	800
Car Park Renewal	Appx B Transport AMP	140									
Car Park New	Appx B Transport AMP	325	150	198	190	100	100	100	100	100	100
Footpaths Renewal	Appx B Transport AMP	107	-	-	-	100	100	100	100	100	100
Footpaths New	Appx B Transport AMP	123	126	242	210	100	100	100	100	100	100
Total Infrastructure Roads		2,776	2,033	1,451	1,953	1,185	1,100	1,100	1,100	1,100	1,100
INFRASTRUCTURE - OTHER											
Recreation - New	Appx C Recreation AMP	55	-	-	-	-	-	-	-	-	-
Recreation - Renewal	Appx B Recreation AMP	-	-	-	-	-	-	-	-	-	-
Total Infrastructure Other		55	-	-	-	-	-	-	-	-	-
CAPITAL WORKS TOTAL		3,892	2,722	2,171	2,595	1,871	1,745	1,750	1,750	1,750	1,750
PROCEEDS OF SALE TOTAL		204	166	168	135	140	120	150	150	150	150
BOOK VALE ASSETS SOLD TOTAL		204	166	168	135	140	120	150	150	150	150
PROFIT / (LOSS) ON SALE		-	-	-	-	-	-	-	-	-	-

Shire of Northampton Long Term Financial Plan 2022 - 2031											
Ten Year Capital Works Program											
		2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference										
RENEWALS AS PER LONG TERM FINANCIAL PLAN											
- Transport		1,806	827	160	320	350	900	900	900	900	900
- Buildings		180	-	15	-	-	-	-	-	-	-
- Recreation		-	-	-	-	-	-	-	-	-	-
- Plant and Equipment		-	-	-	-	-	-	-	-	-	-
TOTAL RENEWALS		1,986	827	175	320	350	900	900	900	900	900
NPV Rate 5%		6,383									
RENEWALS AS PER ASSET MANAGEMENT PLANS (refer to Asset Management Strategy CBP/LTFP)											
- Transport		1,806	827	160	320	350	900	900	900	900	900
- Buildings		155	-	15	-	-	-	-	-	-	-
- Recreation		-	-	-	-	-	-	-	-	-	-
- Plant and Equipment		-	-	-	-	-	-	-	-	-	-
		1,961	827	175	320	350	900	900	900	900	900
NPV Rate 5%		6,359									
ASSET RENEWAL FUNDING RATIO		100%									

Shire of Northampton Long Term Financial Plan 2022 - 2031

Non-Operating Grants

	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LAND AND BUILDINGS										
LRCI - Northamprton Recreation Ground Ablutions	140									
Non-Op Grants for Land and Buildings	140	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE - ROADS (Refer to detailed schedules of road projects)										
Regional Road Group Projects	242	248	307	166	166					
MRWA Direct Funding Projects										
Community in-kind										
Roads to Recovery Projects	453	453	453	453	453					
Commodity Route										
LRCI - Little Bay Road	-	550	-	-	-	-	-	-	-	-
Footpath Grants										
Total Infrastructure Roads	695	1,251	760	619	619	-	-	-	-	-
INFRASTRUCTURE - OTHER (Refer to detailed schedules of projects)										
LRCI - Porter Street Carpark	91									
LRCI - Kalbarri Aerodrome strip & apron Reseal	200									
CSRFF										
Community Contribution										
Lotteries										
Department of Transport	61									
Total Infrastructure Other	352	-	-	-	-	-	-	-	-	-
NON OPERATING GRANTS TOTAL	1,187	1,251	760	619	619	-	-	-	-	-

Shire of Northampton Long Term Financial Plan 2022 - 2031
Loan Repayment Schedule (compiled from amortisation schedules)

	21/22 Est	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LOAN INTEREST REPAYMENTS											
Education & Welfare											
Loan 155 - Pioneer Lodge	16	15	14	13	13	12	11	10	9	8	7
Other Property											
Loan 152 CEO Self Funding Loan	18	17	15	14	12	10	9	7	5	3	1
Total Self Supporting Loans	34	32	29	27	25	22	19	17	14	11	7
Housing											
Loan 154 Staff Housing (Rake Place)	6	4	3	1	-	-	-	-	-	-	-
Recreation & Culture											
Loan 156 - RSL Hall Northampton (\$500k)	11	10	8	7	5	4	3	1	-	-	-
Transport											
Loan 153 - Plant	4	2	-	-	-	-					
Loan 157 - Plant Loan 19/20	7	6	5	5	4	3	2	1	1	-	-
Total Council Loans	27	22	17	13	9	7	5	3	1	-	-
Total Interest	62	53	46	40	34	29	24	19	14	11	7

Shire of Northampton Long Term Financial Plan 2022 - 2031
Loan Repayment Schedule (compiled from amortisation schedules)

	21/22 Est	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LOAN PRINCIPAL REPAYMENTS											
Loan 152 CEO Self Funding Loan	275	255	234	211	188	163	138	110	82	51	19
Principal Paid	20	21	22	23	25	26	27	29	30	32	17
Principal Outstanding	255	234	211	188	163	138	110	82	51	19	3
Loan 155 Pioneer Lodge	343	327	311	294	276	258	239	219	198	177	154
Principal Paid	16	16	17	18	18	19	20	21	22	22	23
Principal Outstanding	327	311	294	276	258	239	219	198	177	154	131
Total Self-Supporting Loans											
Principal Paid	36	37	39	41	43	45	47	49	52	54	40
Principal Outstanding	582	545	505	464	421	376	329	280	228	174	134

Shire of Northampton Long Term Financial Plan 2022 - 2031

Loan Repayment Schedule (compiled from amortisation schedules)

	21/22 Est	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Housing											
Loan 154 Staff Housing (Rake Place)	154	117	79	40	-	-	-	-	-	-	-
Principal Paid	37	38	39	40	-	-	-	-	-	-	-
Principal Outstanding	117	79	40	-	-	-	-	-	-	-	-
Recreation and Culture											
Loan 156 - RSL Hall Northampton (\$500k)	408	361	312	263	212	161	108	55	(0)	(0)	(0)
Principal Paid	47	48	49	50	51	53	54	55	-	-	-
Principal Outstanding	361	312	263	212	161	108	55	(0)	(0)	(0)	(0)
Transport											
Loan 153 - Plant	91	46	-	-	-	-	-	-	-	-	-
Principal Paid	45	46	-	-	-	-	-	-	-	-	-
Principal Outstanding	46	-	-	-	-	-	-	-	-	-	-
Loan 157 - Plant Loan 19/20 (\$340k)	308	276	244	210	177	143	108	72	36	(0)	(0)
Principal Paid	32	33	33	34	34	35	35	36	36	-	-
Principal Outstanding	276	244	210	177	143	108	72	36	(0)	(0)	(0)
Council Loans											
Principal Paid	161	165	122	124	86	87	89	91	36	-	-
Principal Outstanding	800	635	514	389	303	216	127	36	(0)	(0)	(0)
Total All Loans											
Principal Paid	196	203	161	166	129	132	136	140	88	54	40
Principal Outstanding	1,382	1,180	1,019	853	725	592	456	316	228	174	134

Shire of Northampton Term Financial Plan 2022 - 2031

Depreciation Schedule

	Actual 20/21	Est O/T 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF ASSET CLASSES												
LAND AND BUILDINGS												
Opening Value	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128
Revaluations	-	-										
Classification Adjustment	-	-										
Land Acquisition	-	-	-	-	-	-	-	-	-	-	-	-
Land Disposed	-	-										
Total Land	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128
Opening Value	22,498	21,355	22,213	21,947	21,508	21,093	20,671	20,257	19,852	19,455	19,066	18,685
Buildings Acquired	439	1,250	180	-	15	-	-	-	-	-	-	-
Classification Adjustment	-	-										
Revaluations	-	-										
Buildings Disposed	(1,172)	-	-	-	-	-	-	-	-	-	-	-
Total Buildings	21,766	22,605	22,393	21,947	21,523	21,093	20,671	20,257	19,852	19,455	19,066	18,685
Depreciation	(411)	(392)	(446)	(439)	(430)	(422)	(413)	(405)	(397)	(389)	(381)	(374)
Book Value of Buildings	21,355	22,213	21,947	21,508	21,093	20,671	20,257	19,852	19,455	19,066	18,685	18,311
PLANT AND EQUIPMENT												
Existing Plant and Equipment	4,532	4,171	4,015	4,246	4,310	4,381	4,418	4,488	4,532	4,546	4,559	4,571
Plant & Equipment Acquisition	409	750	881	689	705	642	686	645	650	650	650	650
Fair Value Adjustment	-	-										
Plant & Equipment Disposal	(266)	(150)	(204)	(166)	(168)	(135)	(140)	(120)	(150)	(150)	(150)	(150)
Total Plant & Equipment	4,674	4,771	4,692	4,769	4,848	4,888	4,964	5,013	5,032	5,046	5,059	5,071
Depreciation	(504)	(756)	(446)	(459)	(466)	(470)	(476)	(481)	(486)	(487)	(488)	(490)
Book Value of Vehicles Plant & Equipment	4,171	4,015	4,246	4,310	4,381	4,418	4,488	4,532	4,546	4,559	4,571	4,581

Shire of Northampton Term Financial Plan 2022 - 2031

Depreciation Schedule

	Actual 20/21	Est O/T 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF ASSET CLASSES												
FURNITURE AND EQUIPMENT												
Opening Value	127	184	182	160	140	122	107	94	82	72	63	55
Furniture and Equipment Acquired	75	25	-	-	-	-	-	-	-	-	-	-
Classification adjustment	-	-										
Furniture and Equipment Disposed	-	-										
Total Furniture & Equipment	203	209	182	160	140	122	107	94	82	72	63	55
Depreciation	(18)	(27)	(23)	(20)	(17)	(15)	(13)	(12)	(10)	(9)	(8)	(7)
Book Value of Furniture & Equipment	184	182	160	140	122	107	94	82	72	63	55	48
TOTAL PROPERTY PLANT AND EQUIPMENT	29,838	30,538	30,481	30,086	29,724	29,324	28,967	28,594	28,201	27,816	27,438	27,068
New Property Plant and Equipment	(515)	1,875	857	523	553	507	546	525	500	500	500	500
Total	30,771	31,713	31,395	31,004	30,638	30,231	29,870	29,492	29,094	28,701	28,316	27,938
Depreciation	(933)	(1,175)	(914)	(918)	(914)	(907)	(903)	(898)	(893)	(885)	(878)	(870)
Fair Value Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Book Value	29,838	30,538	30,481	30,086	29,724	29,324	28,967	28,594	28,201	27,816	27,438	27,068
INFRASTRUCTURE (ALL)												
Existing Infrastructure	99,073	94,436	94,413	95,827	96,423	96,428	96,934	96,665	96,315	95,971	95,631	95,296
Classification Adjustment/Write Off	889	-	-	-	-	-	-	-	-	-	-	-
New Infrastructure Developed	1,784	2,100	2,831	2,033	1,451	1,953	1,185	1,100	1,100	1,100	1,100	1,100
Total Infrastructure	101,745	96,536	97,244	97,860	97,874	98,381	98,119	97,765	97,415	97,071	96,731	96,396
Depreciation	(1,419)	(2,123)	(1,416)	(1,437)	(1,446)	(1,446)	(1,454)	(1,450)	(1,445)	(1,440)	(1,434)	(1,429)
Fair Value Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Book Value Infrastructure	100,326	94,413	95,827	96,423	96,428	96,934	96,665	96,315	95,971	95,631	95,296	94,967
Total Assets	130,164	124,951	126,308	126,509	126,152	126,258	125,632	124,909	124,172	123,447	122,735	122,035
Total Depreciation	(2,352)	(3,298)	(2,331)	(2,355)	(2,360)	(2,354)	(2,357)	(2,348)	(2,338)	(2,325)	(2,312)	(2,300)
Depreciation on New Assets			59	47	60	43	62	58	59	59	59	59

Shire of Northampton Long Term Financial Plan 2021 - 2030

Key Performance Indicators

Scenario 1

	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
OPERATING SURPLUS RATIO										
Operating Revenue	7,423	9,520	9,808	10,008	10,212	10,416	10,623	10,835	11,051	11,271
Less Operating Exp incl interest & depreciation	(10,262)	(10,461)	(10,664)	(10,822)	(11,013)	(11,178)	(11,365)	(11,535)	(11,731)	(11,912)
= Net Operating Surplus	- 2,840 -	941 -	856 -	813 -	800 -	762 -	741 -	700 -	680 -	641
Divided by Own Source Revenue (Rates)	4,816	4,990	5,170	5,273	5,379	5,486	5,596	5,708	5,822	5,938
Ratio Target - (+ve) Between 0% and 15%	-58.97%	-18.86%	-16.55%	-15.42%	-14.88%	-13.89%	-13.25%	-12.26%	-11.68%	-10.80%
CURRENT RATIO										
Current Assets	1,274	1,264	1,403	1,019	1,379	1,253	1,161	1,152	1,186	1,230
Less Restricted Assets	(815)	(855)	(895)	(938)	(983)	(1,027)	(1,072)	(1,116)	(1,161)	(1,205)
= Net Current Assets	459	410	508	81	396	226	89	35	25	25
Divided by Current Liabilities less	1,403	1,361	1,366	1,329	1,332	1,336	1,340	1,288	1,254	1,240
Current Liabilities ass'd with Restricted Assets	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)
= Net Current Liabilities	703	661	666	629	632	636	640	588	554	540
Ratio Target > or = to 1	0.65	0.62	0.76	0.13	0.63	0.35	0.14	0.06	0.05	0.05
Assumed Leave Cash Reserve same as Provision	700	700	700	700	700	700	700	700	700	700
OWN SOURCE REVENUE COVERAGE RATIO										
OWN Source Operating Revenue	6,140	6,353	6,577	6,713	6,852	6,988	7,127	7,268	7,413	7,560
Divided by Operating Expense	10,262	10,461	10,664	10,822	11,013	11,178	11,365	11,535	11,731	11,912
Ratio Target > or = to 40%	59.8%	60.7%	61.7%	62.0%	62.2%	62.5%	62.7%	63.0%	63.2%	63.5%

Shire of Northampton Long Term Financial Plan 2021 - 2030

Key Performance Indicators

Scenario 1

	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DEBT SERVICE COVERAGE RATIO										
Operating Surplus before Interest & Depreciation										
= Operating Revenue	7,423	9,520	9,808	10,008	10,212	10,416	10,623	10,835	11,051	11,271
Less Operating Expenses	(10,262)	(10,461)	(10,664)	(10,822)	(11,013)	(11,178)	(11,365)	(11,535)	(11,731)	(11,912)
Except Interest Expense and Depreciation	2,384	2,401	2,400	2,388	2,386	2,372	2,357	2,339	2,323	2,307
= OSBID	(456)	1,460	1,544	1,574	1,586	1,610	1,615	1,639	1,643	1,665
Divided by Principal and Interest	218	167	164	120	117	113	110	51	11	7
Ratio Target > or = 2	-2.1	8.7	9.4	13.2	13.6	14.2	14.7	32.3	155.3	226.4
ASSET SUSTAINABILITY RATIO										
Capital Renewal Expenditure	2,562	1,516	880	962	1,036	1,545	1,550	1,550	1,550	1,550
Divided by Depreciation Expense	2,331	2,355	2,360	2,354	2,357	2,348	2,338	2,325	2,312	2,300
Ratio Target 90% to 110%	109.9%	64.4%	37.3%	40.9%	44.0%	65.8%	66.3%	66.7%	67.0%	67.4%
ASSET CONSUMPTION RATIO										
Deprec'd Replace't Cost Assets (Written Down Value)	126,308	126,509	126,152	126,258	125,632	124,909	124,172	123,447	122,735	122,035
Divided by Current Replacement Cost	133,973	135,529	137,107	138,955	140,218	140,881	141,520	142,109	142,778	143,416
Ratio Target 50% to 75%	94.3%	93.3%	92.0%	90.9%	89.6%	88.7%	87.7%	86.9%	86.0%	85.1%
Assumed Current Replacement Cost	132,516									
New Assets Acquired at Cost	1,398	1,509	1,518	1,805	1,201	605	580	530	610	580
Depreciation on New Assets	59	47	60	43	62	58	59	59	59	59
New Current Replacement Cost	133,973	135,529	137,107	138,955	140,218	140,881	141,520	142,109	142,778	143,416
			-	-	-	-	-	-	-	-
OWN SOURCE REVENUE COVERAGE RATIO										
Operating Revenue	7,423	9,520	9,808	10,008	10,212	10,416	10,623	10,835	11,051	11,271
Less Revenue from other sources	1,283	3,167	3,230	3,295	3,361	3,428	3,497	3,567	3,638	3,711
= Own Source Revenue	6,140	6,353	6,577	6,713	6,852	6,988	7,127	7,268	7,413	7,560
Divided by Operating Expenses	10,262	10,461	10,664	10,822	11,013	11,178	11,365	11,535	11,731	11,912
Ratio Target over 40%	59.8%	60.7%	61.7%	62.0%	62.2%	62.5%	62.7%	63.0%	63.2%	63.5%

Shire of Northampton Long Term Financial Plan 2021 - 2030

Key Performance Indicators

Scenario 1

	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
ASSET RENEWAL FUNDING RATIO										
Net Present Value of Planned Renewal Expenditure	1,986									
Divided by NPV of Asset Mgment Plan Projections	1,961									
Ratio Target 95% to 105%	101.3%									

Shire of Northampton Long Term Financial Plan 2022 - 2031

Cash Reserves

	20/21 Actual	21/22 Est O/T	Budget 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Leave Reserve													
Opening Balance	254	231	231	236	243	250	258	267	277	287	297	307	317
Transfer to Reserve	6	5	6	7	7	8	9	10	10	10	10	10	10
Transfer From Reserve	(29)	-	-										
Balance 30 June	231	236	237	243	250	258	267	277	287	297	307	317	327
Roadworks Reserve													
Opening Balance	29	29	29	29	30	30	31	33	35	37	39	41	43
Transfer to Reserve	1	0	1	1	1	1	2	2	2	2	2	2	2
Transfer From Reserve	-	-	-										
Balance 30 June	29	29	30	30	30	31	33	35	37	39	41	43	45
Kalbarri Airport Reserve													
Opening Balance	85	105	105	206	21	41	61	81	101	121	141	161	181
Transfer to Reserve	20	100	100	20	20	20	20	20	20	20	20	20	20
Transfer From Reserve	-	-	-	(205)									
Balance 30 June	105	206	206	21	41	61	81	101	121	141	161	181	201
Computer and Office Equipment Reserve													
Opening Balance	33	34	34	34	35	36	37	39	41	43	45	47	49
Transfer to Reserve	0	0	0	1	1	1	2	2	2	2	2	2	2
Transfer From Reserve	-	-	-										
Balance 30 June	34	34	34	35	36	37	39	41	43	45	47	49	51
Plant Reserve													
Opening Balance	-	-	-	0	0	0	0	0	0	0	0	0	0
Transfer to Reserve	-	0	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-										
Balance 30 June	-	0	-	0	0	0	0	0	0	0	0	0	0
House and Building Reserve													
Opening Balance	121	131	131	115	115	116	116	117	117	118	118	119	119
Transfer to Reserve	11	0	1	1	1	1	1	1	1	1	1	1	1
Transfer From Reserve	-	(17)											
Balance 30 June	131	115	132	115	116	116	117	117	118	118	119	119	120

Shire of Northampton Long Term Financial Plan 2022 - 2031

Cash Reserves

	20/21 Actual	21/22 Est O/T	Budget 21/22	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Kalbarri Aged Persons Accommodation Reserve													
Opening Balance	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-										
Balance 30 June	-	-	-	-	-	-	-	-	-	-	-	-	-
Tourism Infrastructure Reserve													
Opening Balance	100	-	-	7	7	7	7	7	7	7	7	7	7
Transfer to Reserve	-	7	7	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(100)	-	-	-									
Balance 30 June	-	7	7	7	7	7	7	7	7	7	7	7	7
Port Gregory Water Supply Reserve													
Opening Balance	37	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-									
Transfer From Reserve	(37)	-	-		-								
Balance 30 June	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Development Reserve													
Opening Balance	307	309	309	355	365	375	385	395	405	415	425	435	445
Transfer to Reserve	3	46	3	10	10	10	10	10	10	10	10	10	10
Transfer From Reserve	-	-	-										
Balance 30 June	309	355	312	365	375	385	395	405	415	425	435	445	455
TOTAL RESERVES													
Opening Balance	965	840	840	982	815	855	895	938	983	1,027	1,072	1,116	1,161
Transfer to Reserve	40	159	117	39	39	40	44	45	45	45	45	45	45
Transfer From Reserve	(166)	(17)	(0)	(205)	-	-	-	-	-	-	-	-	-
Total Reserves 30 June	840	982	957	815	855	895	938	983	1,027	1,072	1,116	1,161	1,205



REVISED 22/23 – 31/32
ASSET MANAGEMENT PLANS

PROPOSED ROAD WORKS 2022/23

Road Name	Works Description	2022-23	Funding Sources		
			Own Resources	RRG	R2R
Carried Over from 2021/22					
Karina Mews	Reseal & Replace Kerb	\$ 41,640	\$ 41,640		
Smith Street	Asphalt Seal and replace kerb	\$ 90,175	\$ 90,175		
Grey Street (Kalbarri)	Stage 1 – Asphalt Reseal	\$ 306,000	\$ 306,000		
Glance Street (Horrocks)	Reseal	\$ 22,000	\$ 22,000		
<u>New Works 2022/23</u>					
Bruce Road	Reseal	\$ 44,000	\$ 44,000		
Smith Street	Kerb renewal and seal (0.0 to 0.40 & (0.66 to 0.77)	\$ 110,000	\$ 110,000		
Kalbarri Road	Reseal (38 - 48 SLK)	\$ 363,000	\$ 121,000	\$ 242,000	
Anchorage Lane	Reseal	\$ 13,000	\$ 13,000		
Essex Street	Reseal (0 - 0.27 SLK)	\$ 12,000	\$ 12,000		
John Street	Reseal (0.21 - 0.38 SLK) off Forrest	\$ 31,000	\$ 31,000		

PROPOSED ROAD WORKS 2022/23

Road Name	Works Description	2022-23	Funding Sources		
			Own Resources	RRG	R2R
O'Connor & Lauder Streets School route - Binnu	Seal O'Connor and section of Lauder	\$ 67,000	\$ 67,000		
Parker & Wundi	Construct and seal 2.3km of Parker & Wundi Roads	\$ 455,000	\$ 296,516	\$	158,484
Grey Street (Kalbarri)	Stage 2 – Asphalt Reseal	\$ 306,000	\$ 11,000	\$	295,000
Binnu East Road	Pavemen repair area 12.6 SLK to 13.6 SLK	\$ 220,000	\$ 220,000		
Estimated Cost		\$ 2,080,815	\$ 1,385,331	\$ 242,000	\$ 453,484

PROPOSED ROAD WORKS 2023/24						
Road Name	Works Description	2023/24	Funding Sources			
			Own Resources	RRG	R2R	LRCI
Little Bay Road	Construct new road to Little Bay Fully funded through LRCI Programme	\$ 550,000				\$ 550,000
Balla Whelarra Road	Reseal	\$ 455,000	\$ 134,325		\$ 320,675	
Kalbarri Road	Reseal (48 - 58 SLK)	\$ 372,000	\$ 124,000	\$ 248,000		
Burgess Street - Northampton	Construct and bitumen seal	\$ 60,000	\$ 60,000			
Fifth Avenue	Install drainage	\$ 320,000	\$ 187,191		\$ 132,809	
Estimated Cost		\$ 1,757,000	\$ 505,516	\$ 248,000	\$ 453,484	\$ 550,000

PROPOSED ROAD WORKS 2024/25

Road Name	Works Description	2024/25	Funding Sources		
			Own Resources	RRG	R2R
Ogilvie East Road	Stage 1 - construct eastern 12km section	\$ 840,000	\$ 186,516	\$ 200,000	\$ 453,484
Binnu East Road	Reconstruct floodway at SLK 1.00	\$ 160,000	\$ 53,334	\$ 106,666	
Maver Street	Install Kerb	\$ 11,000	\$ 11,000		
Estimated Cost		\$ 1,011,000	\$ 250,850	\$ 306,666	\$ 453,484

PROPOSED ROAD WORKS 2025/26

Road Name	Works Description	2025/26	Funding Sources		
			Own Resources	RRG	R2R
Ogilvie East Road	Stage 2 - construct eastern 12km section Re-seal Stage 1	\$ 840,000	\$ 386,516	\$	453,484
		\$ 240,000	\$ 74,000	\$ 166,000	
Murchison House Station Road	Reconstruct with gravel	\$ 393,000	\$ 393,000		
Mortimer Street	Reconstruct and Drainage	\$ 80,000	\$ 80,000		
Estimated Cost		\$ 1,553,000	\$ 933,516	\$ 166,000	\$ 453,484

PROPOSED ROAD WORKS 2026/27

Road Name	Works Description	2026/27	Funding Sources		
			Own Resources	RRG	R2R
Nanda Drive	Construct unmade section from Walker onto Smith Street	\$ 360,000	\$ 85,000		\$ 275,000
Ogilvie East Road	Reseal Stage 2	\$ 250,000	\$ 84,000	\$ 166,000	
Chilimiony Road	Realign and construct section north of Rob Road for 1km	\$ 275,000	\$ 96,516		\$ 178,484
Estimated Cost		\$ 885,000	\$ 265,516	\$ 166,000	\$ 453,484

CAR PARK DEVELOPMENT WORKS PROGRAM

CAR PARK	Works Description	Year Works planned				
		2022/23	2023/24	2024/25	2025/26	2026/27
Land Back Wharf	Seal unsealed parking and access road areas (carried over from 2021/22)	\$ 200,000				
Jakes Beach	Seal access road and car park				\$ 190,000	
Back Beach	Seal access road & car park		\$ 150,000			
Porter Street	Skate Park Car Park - funded by LRCI Programme (Part funded by LRCI - \$90,602)	\$ 125,000				
Siphons	Seal access road & car park			\$ 115,000		
Essex Street	Car parking on north of Hampton Gardens			\$ 83,000		
Pt Gregory	upgrade car park & BBQ area	\$ 140,000				
Estimated Cost		\$ 465,000	\$ 150,000	\$ 198,000	\$ 190,000	\$ -

DUAL USE PATHWAY PLAN 2022 TO 2026

Road Name	Works Description	2022/23	2023/24	2024/25	2025/26	Beyond 2026
<u>Carried Over from 2021/22</u>						
Stephen Street	Renew from Hampton Rd to West Street	\$ 57,000				
Grey Street	Replace section at Allen Centre	\$ 50,000				
<u>Future Projects</u>						
Auger Street	Smith to Mallard			\$ 48,000		
	Mortimerr to Mallard			\$ 29,000		
Clotworthy Street	Grey to Smith (240)		\$ 53,000			
Callion Way	Waikiri to Gantheaume (230)					\$ 52,000
Gantheaume Crescent	Construct Dual Use Pathway Waikiri to Sequita (192)					\$ 43,000
George Grey Drive	Red Bluff to Eco Flora (note grant of \$61,000 applied)	\$ 123,000				
Hasleby Street	Construct Dual Use Pathway End of existing to Golf Club					\$ 38,000
Kaiber Street	Whole Street, east side		\$ 73,000			
Nanda Drive	Red Bluff to Pederick (950)				\$ 210,000	
Nanda Drive & Porter St	Porter Street to Sun River Chalets					\$ 75,000
Orabanda Close	Batavia to Gantheaume (120)					\$ 27,000
Ralph Street	Gantheaume to Walker via Harvey (600)			\$ 124,000		
Sequita Way	Gallant to Gantheaume (180)					\$ 64,000
Blue Holes	From Malaleuca Trail to Car Park					\$ 37,000
Baot Pen Car Park	DUP on river side of car park			\$ 41,000		
	Total Estimated Cost	\$ 230,000	\$ 126,000	\$ 242,000	\$ 210,000	\$ 336,000

Recreation - Capital Upgrades & Renewal

2022/23	Northampton Community Centre	New northern ablutions	\$140,000
	Port Gregory Storage Shed	New shed for water supply parts etc	\$25,000
	Horrocks - Stairway	New stairs to Grannies pool	\$55,000
			\$220,000

Buildings - Projected 10 year Capital Renewal Works Program - Revised 2022/23

Planned Renewal Year	Asset ID	Works Description	Renewal Cost (\$)
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2022/23	RSL Hall	Install acoustic ceiling	\$15,000
			\$15,000

2024/25	Health	Northampton Doctors Surgery - floor coverings	\$15,000
			\$15,000

Northampton Shire Council
Projected Capital Upgrade/New Works Program - Plant and Equipment

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2022/23	1	4WD Wagon - CEO	\$ 60,000	\$ 52,000	\$ 8,000
	2	Utility - Kalbarri Leading Hand	\$ 50,000	\$ 12,000	\$ 38,000
	3	Grader	\$ 440,000	\$ 140,000	\$ 300,000
	4	Free Roller	\$ 77,000		\$ 77,000
	5	Back Hoe (no trade)	\$ 230,000		\$ 230,000
	6	Vehicle - WOHS Coordinantor (half share with CV)	\$ 24,000		\$ 24,000
		Total	\$ 881,000	\$ 204,000	\$ 677,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2023/24	1	Utility - Kalbarri M'tce	\$ 43,000	\$ 8,000	\$ 35,000
	3	4WD Wagon - Manager of Works	\$ 65,000	\$ 30,000	\$ 35,000
	4	AWD/FWD Car - Deputy CEO	\$ 45,000	\$ 20,000	\$ 25,000
	5	Utility - Northampton Gardener	\$ 43,000	\$ 13,000	\$ 30,000
	6	Utility - Kalbarri Ranger (trade Horrocks ute)	\$ 53,000	\$ 5,000	\$ 48,000
	7	Multi Tyred Roller	\$ 190,000	\$ 20,000	\$ 170,000
	8	Loader - Kalbarri	\$ 250,000	\$ 70,000	\$ 180,000
		Total	\$ 689,000	\$ 166,000	\$ 523,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2024/25	1	2WD Car - EHO	\$ 38,000	\$ 15,000	\$ 23,000
	2	Utility - Northampton Mntce/cleaner	\$ 41,000	\$ 10,000	\$ 31,000
	3	Utility - Northampton Grader Operator	\$ 41,000	\$ 10,000	\$ 31,000
	4	Tip Truck - Northampton (Water Truck)	\$ 250,000	\$ 75,000	\$ 175,000
	5	Truck Trailer	\$ 100,000	\$ 15,000	\$ 85,000
	6	2wd Light Truck - Dual Cab	\$ 90,000	\$ 25,000	\$ 65,000
	7	Kalbarri Mower (trade Northampton mower)	\$ 70,000	\$ 7,500	\$ 62,500
	8	Utilitiy - Northampton Mechanic	\$ 75,000	\$ 10,000	\$ 65,000
		Total	\$ 705,000	\$ 167,500	\$ 537,500

Northampton Shire Council
Projected Capital Upgrade/New Works Program - Plant and Equipment

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2025/26	1	4WD Wagon - CEO	\$ 70,000	\$ 30,000	\$ 40,000
	2	Utility - Northampton Ranger	\$ 55,000	\$ 15,000	\$ 40,000
	3	Utility - Kalbarri Gardener	\$ 45,000	\$ 5,000	\$ 40,000
	4	Loader/Backhoe (small)	\$ 200,000	\$ 35,000	\$ 165,000
	5	Tip Truck - Northampton	\$ 272,000	\$ 50,000	\$ 222,000
		Total	\$ 642,000	\$ 135,000	\$ 507,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2026/27	1	4WD Wagon - Manager of Works	\$ 70,000	\$ 30,000	\$ 40,000
	2	AWD/FWD Car - Deputy CEO	\$ 50,000	\$ 20,000	\$ 30,000
	3	Utility - Leading Hand Main't Northampton	\$ 52,000	\$ 10,000	\$ 42,000
	4	Utility - Leading Cons't Northampton	\$ 54,000	\$ 10,000	\$ 44,000
	5	Grader - Northampton	\$ 460,000	\$ 70,000	\$ 390,000
		Total	\$ 686,000	\$ 140,000	\$ 546,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2027/28	1	Utility - Kalbarri Ranger	\$ 55,000	\$ 5,000	\$ 50,000
	2	2WD Car - EHO	\$ 30,000	\$ 15,000	\$ 15,000
	3	Tip Truck Northampton	\$ 280,000	\$ 50,000	\$ 230,000
	4	Grader - Northampton Maintenance Grader	\$ 280,000	\$ 50,000	\$ 230,000
		Total	\$ 645,000	\$ 120,000	\$ 525,000